Application Form

Kenneth C Miller First Name Middle Initial Last Name		
First Name Middle Initial Last Name		
Home Address	Suite or Apt	
Walnut Creek	CA	94597
City	State	Postal Code
Primary Phone		
Email Address	_	
<u>District Locator Tool</u>		
Resident of Supervisorial District:		
☑ District 4		
Federal Home Loan Bank San		
Francisco CFO (Retired 1/4/21) Employer Job Title	_	
Length of Employment		
26 years		
Do you work in Contra Costa County?		
○ Yes ⓒ No		
If Yes, in which District do you work?		
How long have you lived or worked in Contra Costa County?		
41 years		
Are you a veteran of the U.S. Armed Forces?		
○ Yes ⊙ No		
Board and Interest		
Which Boards would you like to apply for?		

Submit Date: Feb 14, 2022

Kenneth C Miller

Treasury Oversight Committee: Submitted

Seat Name
Soon to be vacant
Have you ever attended a meeting of the advisory board for which you are applying?
○ Yes ⊙ No
If Yes, how many meetings have you attended?
Education
Select the option that applies to your high school education *
College/ University A
Name of College Attended
UC Santa Barbara
Degree Type / Course of Study / Major
BA Economics
Degree Awarded?
⊙ Yes ○ No
College/ University B
Name of College Attended
UC Santa Barbara
Degree Type / Course of Study / Major
MA Economics
Degree Awarded?
⊙ Yes ○ No
College/ University C
Name of College Attended
Degree Type / Course of Study / Major

C Yes C No
Other Trainings & Occupational Licenses
Other Training A
Certificate Awarded for Training?
o Yes o No
Other Training B
Certificate Awarded for Training?
○ Yes ○ No
Occupational Licenses Completed:
Qualifications and Volunteer Experience
Please explain why you would like to serve on this particular board, commitee, or commission.
As a long time resident of Contra Costa County I am looking to give back to my community in retirement.
Describe your qualifications for this appointment. (NOTE: you may also include a copy of your resume with this application)
I have over 40 years quantitative economics, finance and investment management experience. As an executive (the last 11 years as CFO) of the Federal Home Loan Bank of San Francisco through 1/4/21 I managed a balance sheet that included as much as \$35-50 billion in fixed income investments.
Upload a Resume
Would you like to be considered for appointment to other advisory bodies for which you may be qualified?
⊙ Yes ○ No
Do you have any obligations that might affect your attendance at scheduled meetings?
⊙ Yes ⊙ No

Are you currently or have you ever been appointed to a Contra Costa County advisory board?
○ Yes ⊙ No
If Yes, please list the Contra Costa County advisory board(s) on which you are currently serving:
If Yes, please also list the Contra Costa County advisory board(s) on which you have previously served:
List any volunteer or community experience, including any advisory boards on which you have served.
Board of Trustees of the Athena Academy.
Conflict of Interest and Certification
Do you have a familial or financial relationship with a member of the Board of Supervisors? (Please refer to the relationships listed under the "Important Information" section below or Resolution No. 2021/234)
○ Yes ⊙ No
If Yes, please identify the nature of the relationship:
Do you have any financial relationships with the County such as grants, contracts, or other economic relationships?
C Yes ⊙ No
If Yes, please identify the nature of the relationship:
Please Agree with the Following Statement
I CERTIFY that the statements made by me in this application are true, complete, and correct to the best of my knowledge and belief, and are made in good faith. I acknowledge and undersand that all information in this application is publicly accessible. I understand that misstatements and/or omissions of material fact may cause forfeiture of my rights to serve on a board, committee, or commission in Contra Costa County.
I Agree
Important Information

- 1. This application and any attachments you provide to it is a public document and is subject to the California Public Records Act (CA Government Code §6250-6270).
- 2. All members of appointed bodies are required to take the advisory body training provided by Contra Costa County.
- 3. Members of certain boards, commissions, and committees may be required to: (1) file a Statement of Economic Interest Form also known as a Form 700, and (2) complete the State Ethics Training Course as required by AB 1234.
- 4. Meetings may be held in various locations and some locations may not be accessible by public transportation.
- 5. Meeting dates and times are subject to change and may occur up to two (2) days per month.
- 6. Some boards, committees, or commissions may assign members to subcommittees or work groups which may require an additional commitment of time.
- 7. As indicated in Board Resolution 2021/234, a person will not be eligible for appointment if he/she is related to a Board of Supervisors' member in any of the following relationships:
 - (1) Mother, father, son, and daughter;
 - (2) Brother, sister, grandmother, grandfather, grandson, and granddaughter;
 - (3) Husband, wife, father-in-law, mother-in-law, son-in-law, daughter-in-law, stepson, and stepdaughter;
 - (4) Registered domestic partner, pursuant to California Family Code section 297;
 - (5) The relatives, as defined in 1 and 2 above, for a registered domestic partner;
 - (6) Any person with whom a Board Member shares a financial interest as defined in the Political Reform Act (Gov't Code §87103, Financial Interest), such as a business partner or business associate.

Kenneth C. Miller



Kenneth C. Miller
Executive Vice-President, CFO (retired)
Federal Home Loan Bank of San Francisco

Ken Miller is an innovative financial executive with a unique blend of deep subject matter expertise across a broad range of financial and risk disciplines, combined with an ability to work collaboratively with executive management and the board directors to establish corporate strategy that is aligned with business purpose and mission. During Ken's career he has been focused on and successful at delivering superior financial performance. He has led teams that have transformed financial and risk management frameworks, executed significant capital restructurings, and developed innovative financial and business performance metrics.

Ken has over 26 years of experience as the Federal Home Loan Bank of San Francisco's key financial executive, providing the Board with value-added insight on the Bank's mission, strategy, financial performance and financial management. This broad experience has prepared him to be successful in the key Director roles of strategic oversight and governance. At the same time, Ken is capable of advisory roles and enjoys rolling up his sleeves to help understand and solution difficult or complex issues.

Ken's considerable financial management, risk management, strategic planning, financial reporting and accounting experience, qualify him as a financial expert, and make him highly valued to serve on a variety of Board committees, including Finance, Audit, and Risk.

Ken is driven to succeed and defines success as being part of a high performing team that positively influences the mission and business purpose of an organization. He demonstrates high standards of integrity and ethics in his personal and business endeavors, and always operates with transparency and authenticity. This quality has earned Ken high levels of trust and confidence within the Federal Home Loan Bank of San Francisco, its Board of Directors, and its Regulator. Ken seeks opportunities with businesses and organizations with a strong focus on mission and purpose and that understand and emphasize the roles they play in the communities they serve.

Ken is currently a member of the Board of Trustees of the Athena Academy, a private non-profit grade 1-8 school for bright, creative, and capable dyslexic students.

SUMMARY OF QUALIFICATIONS AND ACCOMPLISHMENTS:

- Seasoned and innovative financial services senior executive with a proven track record in all
 aspects of strategic and financial planning, financial management and performance, treasury and
 capital markets, risk management, accounting and reporting, mergers and acquisition analysis,
 operations, and technology system implementation.
- 26 years of experience working with financial services Boards, providing strategic and tactical
 perspectives and solutions on strategic planning, financial performance and management, capital
 management, and corporate goal setting.
- Designed and directed development of financial management, budgeting, planning, and management reporting frameworks for a \$100+ billion wholesale bank, resulting in improved financial performance and better communication of financial performance and risks to management committees and Board of Directors..
- Designed and directed \$6+ billion capital restructuring, resulting in improved financial strength and improved dividend paying capacity.
- Provided executive leadership on implementation of significant enterprise technology systems.
- Ability to provide creative and practical solutions to a diverse set of business and financial challenges.
- Developed high performing and diverse Finance Leadership team.
- An effective mentor, and an advocate for diversity, preparing and promoting highly qualified women and black team members to senior officer roles.
- Collaborative management and working style.
- · Excellent oral and written presentation skills.
- Clear and straightforward communication style.

EXPERIENCE:

6/21 to Present. Member Board of Trustees, Athena Academy, Palo, Alto California

Athena Academy is a grade 1-8, non-profit private school for dyslexic children. Athena uses the best teaching methods for each student based on current scientific research. Athena Academy is fully accredited by the Accrediting Commission for Schools, Western Association of Schools and Colleges.

7/94 to 1/21. Federal Home Loan Bank of San Francisco, San Francisco, CA (retired)

The Federal Home Loan Bank of San Francisco is a regional Federal Home Loan Bank chartered by Congress in 1932 to provide a source of liquidity to help financial institutions chartered in California, Arizona and Nevada support housing finance and community investment in the areas they serve. As of 12/31/19, the Bank had total assets of over \$110 billion, annual net income of over \$300 million, and annual capital markets debt issuance of over \$200 billion.

8/2011 to 1/2021. Executive Vice-President and Chief Financial Officer

Direct report to the Chief Executive Officer and a member of the Bank's Executive Leadership Team. Functional responsible for all treasury, financial, and balance sheet management; capital management, financial and strategic planning, budgeting, accounting and financial reporting, and operations. Actively support the oversight responsibilities of the Board of Directors on a variety of key

Kenneth C. Miller

financial and strategic issues. Develop, motivate and manage a professional staff of 70, including 7 direct reporting senior officers.

1/2001 to 8/2011. Senior Vice-President, Financial Risk Management and Strategic Planning

Reporting to the Chief Operating Officer, responsible for market risk measurement and management, balance sheet management, financial planning, strategic planning, corporate budgeting, and a variety of special projects.

7/94 to 1/2001. Vice-President Financial Risk Management

Reporting to the Chief Financial Officer, responsible for market risk measurement and management, financial planning, derivatives valuation, investments, and a variety of special projects.

12/86 to 7/94. First Nationwide Bank, San Francisco, CA. (subsequently known as Cal Fed)

Senior Vice-President, Asset/Liability Management.

Responsible for all balance sheet management, portfolio management and capital strategies for a \$20 billion savings and loan.

7/77 to 12/86.

Various analyst and middle-management positions in the gas and electric (Pacific Gas and Electric Company) and telecommunications (GTE Sprint Communications) industries, and financial services (Homestead Savings), focused on quantitative economic, financial and strategic planning analyses.

EDUCATION:

M.A. Economics, 1977. University of California, Santa Barbara.

B.A. Economics, 1975. University of California, Santa Barbara.