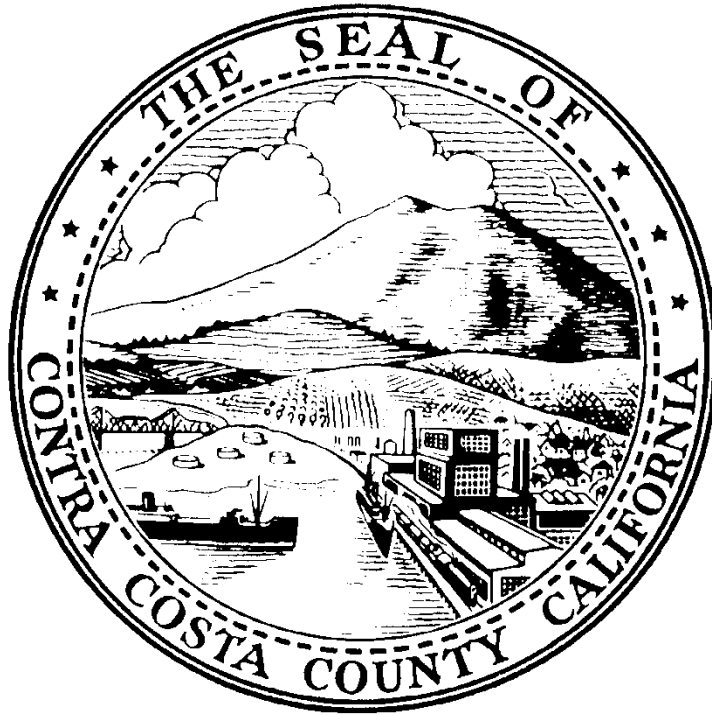


CONTRA COSTA COUNTY



FY 2021/22 *ACTION PLAN*

Community Development Block Grant
HOME Investment Partnerships Program
Emergency Solutions Grants
Housing Opportunities for Persons with AIDS

April 9, 2021

DRAFT

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Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

Established in 1850, the County of Contra Costa is one of nine counties in the San Francisco Bay Area. The County covers 733 square miles and extends from the northeastern shore of San Francisco Bay easterly to San Joaquin County. The County is bordered on the south and west by Alameda County and on the north by Suisun and San Pablo Bays. The western and northern communities are highly industrialized, while the inland areas contain a variety of urban, suburban/residential, commercial, light industrial and agricultural uses.

The Contra Costa FY 2021/22 Action Plan described funding allocations of specific projects and programs to address housing, economic development, infrastructure/public facility improvements, and public service needs utilizing Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), Emergency Solutions Grants (ESG), and Housing Opportunities for Persons with AIDS (HOPWA) funds.

These funds are allocated annually to entitlement communities through the U.S. Department of Housing and Urban Development (HUD) to carry out a wide range of community development activities that benefit lower income persons and households. In order to receive annual allocations, jurisdictions must submit a plan describing how these funds will be expended over a five-year period (the Consolidated Plan) and an annual Action Plan. This Consolidated Plan is for the period of July 1, 2020, to June 30, 2025.

The cities of Antioch, Concord, Pittsburg and Walnut Creek, along with the County of Contra Costa have formed the Contra Costa HOME Consortium to cooperatively plan for the housing and community development needs of the County. The County administers HOME funds on behalf of all the Consortia cities and the Urban County. The Urban County includes all the unincorporated areas of the County and the 15 cities/towns listed below in Table 1. The County administers Urban County CDBG funds, Consortium HOME funds, County ESG funds, and a share of the Alameda/Contra Costa allocation of HOPWA funds as a project sponsor to the City of Oakland, as the HOPWA Grantee. The cities of Antioch, Concord, Pittsburg, and Walnut Creek receive and administer their own allocation of CDBG funds.

Brentwood	El Cerrito	Martinez	Orinda	Richmond
Clayton	Hercules	Moraga	Pinole	San Pablo
Danville	Lafayette	Oakley	Pleasant Hill	San Ramon

Table 1 - Cities in Towns in Contra Costa Urban County

Alamo	Byron	Contra Costa Centre	El Sobrante	North Richmond	Port Costa
Bay Point	Canyon	Diablo	Kensington	Rodeo	Saranap
Bethel Island	Crockett	Discovery Bay	Knightsen	Rollingwood	Tara Hills
Blackhawk	Clyde	East Richmond Heights	Montalvin Manor	Pacheco	Vine Hill

Table 2 - Unincorporated Communities in the Contra Costa Urban County

2. Summary of the objectives and outcomes identified in the Plan

Below is a brief summary of the overall objectives identified within the Consolidated Plan. For a more detailed discussion of the priority needs, objectives and strategies, see the Strategic Plan section.

Priority Need: Affordable Housing

Objectives/Strategies for Affordable Housing:

AH-1: Expand housing opportunities for extremely low-income, very low-income, low-income, and moderate-income households through an increase in the supply of decent, safe, and affordable rental housing via new housing construction or acquisition of land for the purpose of housing construction.

AH-2: Increase homeownership opportunities via the construction, acquisition, and/or rehabilitation of housing units for homeownership; and or direct financial assistance provided to low- to moderate-income homebuyers.

AH-3: Maintain and preserve the existing affordable housing stock.

AH-4: Increase the supply of appropriate and supportive housing for special needs populations, which may include short term tenant-based rental assistance.

Priority Need: Reduce/Alleviate Homelessness

Objectives/Strategies for Homelessness:

H-1: Further “Housing First” approach to ending homelessness by supporting homeless outreach efforts, emergency shelter, transitional housing, and permanent housing with supportive services to help homeless persons achieve housing stability.

H-2: Expand existing prevention services including emergency rental assistance, case management, housing search assistance, legal assistance, landlord mediation, money management and credit counseling.

In addition to these objectives, the affordable housing and non-housing community development objectives of the Consolidated Plan also address the needs of the homeless and the problem of homelessness.

Priority Need: Non-Housing Community Development

Objectives/Strategies for Public Services:

CD-1 General Public Services: Ensure that opportunities and services are provided to improve the quality of life and independence for low-income persons (below 80 percent of Area Median Income), and ensure access to programs that promote prevention and early intervention related to a variety of social concerns such as substance abuse, hunger, and other issues.

CD-2 Non-Homeless Special Needs Population: Ensure that opportunities and services are provided to improve the quality of life and independence for persons with special needs, such as elderly/frail elderly, persons with disabilities, battered spouses, abused children, persons with HIV/AIDS, illiterate adults, and migrant farmworkers.

CD-3 Youth: Increase opportunities for children/youth to be healthy, succeed in school, and prepare for productive adulthood.

CD-4 Fair Housing: Promote fair housing activities and affirmatively further fair housing.

Objectives/Strategies for Economic Development:

CD-5 Economic Development: Reduce the number of persons with incomes below the poverty level (annual income below \$31,743), expand economic opportunities for extremely low-, very low- and low-income residents, and increase the viability of neighborhood commercial areas by providing job training/job placement services and technical assistance to microenterprises and small businesses.

Objectives/Strategies for Infrastructure/Public Facilities:

CD-6 Infrastructure and Accessibility: Maintain quality public facilities and adequate infrastructure; and ensure access for the mobility-impaired by addressing physical access barriers to public facilities.

Priority Need: Administration

Objectives/Strategies for Administration:

CD-7 Administration: Support development of viable urban communities through extending and strengthening partnerships among all levels of government and the private sector; and administer federal grant programs in a fiscally prudent manner.

3. Evaluation of past performance

Contra Costa County is currently completing the first year of the 2020-2025 Consolidated Plan period (FY 2020/21). Most projects are on pace to meet and exceed their goals for the fiscal year. The County has

continued to focus on outcome-based performance measurements as a means to ensure that needed services are delivered and that the results can be easily quantified.

4. Summary of citizen participation process and consultation process

Contra Costa County, along with the other HOME Consortium cities works together to conduct comprehensive outreach to obtain a broad perspective of housing and community development needs in the County. Consulted were residents and organizations involved in affordable housing, fair housing, homeless programs and other community development activities. The process ensures outreach and opportunities for the involvement of affected persons of many types of programs, lower income persons and families and persons living in lower income areas, minorities and non-English speaking persons, and persons with disabilities.

The Consortium also seeks input from other public and private agencies that provide emergency housing for those who are homeless, assisted housing for special needs populations, transitional housing, health services, mental health services, social services, infrastructure needs, as well as those agencies who provide fair housing and tenant/landlord services and ensure compliance with Civil Rights laws and regulations.

See AP-10 Consultation section below for a more detailed summary of the Citizen Participation process.

5. Summary of public comments

To be determined.

6. Summary of comments or views not accepted and the reasons for not accepting them

To be determined.

7. Summary

See above.

The Process

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	CONTRA COSTA COUNTY	Department of Conservation and Development
HOME Administrator	CONTRA COSTA COUNTY	Department of Conservation and Development
ESG Administrator	CONTRA COSTA COUNTY	Department of Conservation and Development

Table 2 – Responsible Agencies

Narrative

The Contra Costa HOME Consortium consists of the Contra Costa Urban County and four CDBG entitlement jurisdictions: Antioch, Concord, Pittsburg, and Walnut Creek.

The CDBG Urban County consists of the unincorporated County and the 14 smaller cities and towns.

The ESG area is the same as the CDBG Urban County area.

The County is also a project sponsor to the City of Oakland (in Alameda County) as Grantee for the Housing Opportunities for Persons with AIDS (HOPWA) program. The HOPWA area is the entire County (both unincorporated and incorporated areas).

Consolidated Plan Public Contact Information

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AP-10 Consultation - 91.100, 91.110, 91.200(b), 91.300(b), 91.215(I) and 91.315(I)

1. Introduction

As part of this Action Plan development, County CDBG staff undertook an outreach program to consult and coordinate nonprofit agencies, affordable housing providers, and government agencies. On September 14, 2020, County staff sent out a notice to the County's CDBG "Interested Parties" list, a list of over 600 individuals representing various non-profit organizations and public agencies throughout Contra Costa County. This list consists of various persons representing non-profit service providers that cater to the needs of low- and moderate-income households and persons with special needs, including persons with disabilities; affordable housing providers, housing professionals, and housing advocates; public agencies (other County departments or participating cities departments; improvement districts, school districts, etc.) economic development organizations, community groups, and elected officials.

All of these agencies were notified, via e-mail, about participating in the FY 2021/22 CDBG "Kickoff" Meeting that took place virtually October 15, 2020, in which interested agencies were informed about applying for CDBG, HOME, ESG, and HOPWA funds, and about participating in the overall Action Plan process.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

Consortium members worked closely with the three Public Housing Authorities of Contra Costa, Pittsburg and Richmond in the co-development of the 2020-25 Analysis of Impediments as well as the Consolidated Plan. The County HOME and CDBG staff have frequent conversations with the County Housing Authority staff and work to coordinate the allocation of project-based Section 8 vouchers to HOME and CDBG-funded developments. This increases the number of households with extremely-low incomes who can be served.

The County Department of Conservation and Development (DCD) coordinates the allocation of Emergency Solutions Grant funds with the County's Homeless Program office and the Continuum of Care (CoC) Board. CDBG funds are frequently used to assist in the development of housing for persons with special needs including those living with physical and mental health issues. DCD staff consults the appropriate staff in the Health Services Department (HSD) to confirm the developments will have access to adequate funding for operations.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

DCD staff works very closely with the CoC Council on Homelessness (COH), sitting on the COH, attending monthly meetings, serving on subcommittees such as the Review and Ranking of all CoC applications, and working collaboratively with CoC County staff to coordinate efforts to address homelessness throughout the County. DCD staff also works closely with the nonprofit Homeless Continuum providers and smaller homeless providers, as well as homeless advocacy groups, the interfaith community addressing homeless challenges, business associations and other relevant community groups, to implement key strategies identified in the Continuum's "Forging Ahead Towards Preventing and Ending Homelessness" plan beginning 2015.

The County's Health Services Department serves as the Administrative Entity and Collaborative Applicant for the Contra Costa CoC. Contra Costa Health Services: Health, Housing and Homeless Services Division (H3) coordinates and maintains the homeless crisis response system. The Board of Supervisors created the COH, staffed by H3, as an advisory body for the purpose of educating and advising the Board on issues and policies pertaining to homelessness and as the governing body for the CoC.

The Council and H3 also rely on data and information from local partners and stakeholders with knowledge specific to vulnerable populations such as persons who are chronically homeless, families with children, veterans, and unaccompanied youth (i.e., County Office of Education, Employment & Human Services Division, and multiple health care and public safety agencies), as well as best practices from HUD and other nationally-recognized experts on homelessness and vulnerable populations (i.e., U.S. Departments of Veterans Affairs and Health & Human Services, County Health and Behavioral Health Services and partners) to inform decision-making, craft policy recommendations, and develop programs that target the needs of the CoCs most vulnerable residents. COH Board membership includes representatives from these and other important partners across the geography of the CoC, which allows the CoC to leverage their expertise and coordinate with members, agencies and affiliates who serve and engage with vulnerable consumers. Similarly, the CoC has recently partnered with multiple criminal justice system providers and reentry resources, as well as with County hospitals, Employment & Human Services, and other state entities to reduce the risks of homelessness for vulnerable populations, such as the elderly, low and very low-income families, recent and imminent discharges of patients and incarcerated persons, and child welfare and justice involved youth and families.

The CoC maintains Written Standards and Policies & Procedures for homeless services and housing projects, CoC providers, and the CoC HMIS database, to ensure coordinated, streamlined, effective, and equitable approaches to homeless services and housing for all consumers. The policies also serve to require targeted, client centered, trauma informed care using a housing first and client choice strategy to serve and prioritize the most vulnerable residents, including persons who are chronically homeless, families, veterans and unaccompanied minors. The Council regularly works with local and CoC homeless services providers to prioritize these groups and determine strategies to serve them. HMIS management includes bimonthly HMIS meetings with all providers which allows for system-wide coordination to reduce risks of homelessness, length of time homeless, and recidivism to homelessness, and increase the effectiveness of services by synchronizing case management and treatment.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

The County works closely with the Contra Costa CoC in the allocation of ESG funds, in developing performance standards, evaluating outcomes, and in the administration of HMIS. County staff consult with CoC and the Council on Homelessness Executive Board, which provides advice and input on the operations of homeless services, program operation and program development efforts in Contra Costa County. Members of the CoC Board sit on the Review and Ranking committee to determine allocation of funding for ESG projects.

H3 administers the CoC Homeless Management Information System (HMIS), a federally mandated protected database that stores consumer, project, and system level data. This data is reviewed by H3 and the Council on Homelessness throughout the year to determine how to allocate funds, including ESG and CoC funds, develop standards for performance and compliance, evaluate project and system level outcomes, and recommend policy and legislative action. The Council has two subcommittees (CoC-ESG Provider Committee and the System Performance Committee) dedicated to those purposes. Those committees meet multiple times throughout the year, including in preparation for large funding allocations, such as CoC and ESG funding competitions. The System Performance Committee typically meets more often to review project and system level data, make recommendations for metrics, monitoring, and evaluation, and contribute data and messaging for use in the Council and CoC larger consumer and community engagement strategies and policy recommendations to the Board of Supervisors. The Council also uses data, information, and recommendations generated from these meetings to develop annual priorities for the CoC, which helps to guide the Council's annual decision making and oversight of project and system performance and HMIS administration.

The CoC annually reviews and approves the CoC and ESG Written Standards and CoC and ESG Notice of Funding Availability (NOFA) Processes. The Written Standards document ensures standardization, transparency, and compliance with the operations and program performance of all CoC and ESG programs. The document also aligns with the CoC's coordinated entry policies and procedures, which guides the operation of the coordinated outreach, access, assessment, prioritization, and referral processes for CoC housing and service providers. The community and Council on Homelessness annually reviews all process documents to ensure that each funding opportunity, including ESG and CoC, follow consistent processes and use the same data (from HMIS) and metrics to measure program compliance and performance. The Council on Homelessness staffs the program review panels convened for CoC and ESG funding competitions and evaluates programs using the Council-approved metrics before approving the final project selections to be submitted for the funding competitions.

The County's HMIS policies and procedures for administration and program participation are reviewed annually by the Council's HMIS Policy Committee. This committee meets publicly every other month with representatives from each HMIS-participating service provider. This Committee serves to update

the Policies & Procedures, share resources, provide technical assistance and training, and ensure standardization in data collection, reporting, and evaluation in HMIS.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

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Table 3 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Bay Area Legal Aid
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation on Fair Housing, Tenant/Landlord cases throughout County and trends, eviction prevention as homeless prevention strategy especially for families with children.
2	Agency/Group/Organization	Hope Solutions
	Agency/Group/Organization Type	Housing Services-homeless
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation with Executive Director of Hope Solutions regarding homeless housing, homeless services for children and parents entering housing, stabilization of homeless families. Agency runs Garden Park Apartments and scattered site housing with a wide variety of supportive services, and housing search assistance.
3	Agency/Group/Organization	ECHO HOUSING
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	ECHO Housing is the Consortium wide Fair Housing provider, and also provides Tenant/Landlord services in several jurisdictions. Agency was consulted by Consortium focusing on each of those issues, needs of tenants, T/L & Fair Housing issues found in their public housing cases, etc.

4	Agency/Group/Organization	CONTRA COSTA SENIOR LEGAL SERVICES CENTER
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director consulted on Seniors and Disabled needs to identify and prioritize needs.
5	Agency/Group/Organization	Lamorinda Spirit Van
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director consulted on Seniors and Disabled needs to identify and prioritize needs.
6	Agency/Group/Organization	Lions Center for the Visually Impaired
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director consulted on Seniors and Disabled needs to identify and prioritize needs.
7	Agency/Group/Organization	Monument Crisis Center
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director consulted to identify and prioritize needs as well as on homeless clients, particularly need for food and services, as agency runs Central County Homeless CARE Center.
8	Agency/Group/Organization	Meals on Wheels Diablo Valley
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director and Directors of Meals on Wheels and Care Management consulted to identify and prioritize needs.
9	Agency/Group/Organization	Ombudsman Services of Contra Costa
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director and Lead Program staff consulted on 2/21/19 in Focus Group on Seniors and Disabled to identify and prioritize needs, and on 9/19/19 in Consultation meeting to further explore needs and issues of institutionalized population.
10	Agency/Group/Organization	A Place of Learning
	Agency/Group/Organization Type	Services-Children Services-Education
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency consulted on Youth, as agency primarily serves Hispanic youth with free after school tutoring for grades 1st through 6th.welcome.
11	Agency/Group/Organization	Coco Kids
		Services-Children Services-Education

	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation by Consortium to focus on Economic Development. Agency provides microenterprise Economic Development services to child care enterprises, and focuses on early childhood education.
12	Agency/Group/Organization	Loaves and Fishes of Contra Costa
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-homeless
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation by Consortium to focus on Homelessness and Food Scarcity Agency provides hot meals 5x per week in dining rooms throughout the Consortium, serves homeless, elderly, disabled and very low-income families primarily.
13	Agency/Group/Organization	Food Bank of Contra Costa and Solano
	Agency/Group/Organization Type	Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation by Consortium to focus on Homelessness and Food Scarcity. Agency provides groceries and fresh food to food pantries and agencies throughout the Consortium, serves homeless, elderly, disabled and very low-income families primarily.

14	Agency/Group/Organization	St. Vincent de Paul of Contra Costa
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Health
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation to focus on Homelessness and Food Scarcity. Agency provides Rotocare medical care, dining room site for Loaves and Fishes, emergency Housing retention assistance, information and referral, a day program for homeless families and employment training program for homeless individuals, serves homeless, families elderly, disabled and very low-income families primarily.
15	Agency/Group/Organization	SHELTER Inc.
	Agency/Group/Organization Type	Housing Services - Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Consultation to focus on Homelessness. Agency provides homeless and homeless prevention housing retention subsidies and assistance, housing with supportive services, housing placement services, and is key homeless housing provider in the County serving homeless individuals and families, elderly, disabled and also homeless prevention for very low-income families primarily.

16	Agency/Group/Organization	Contra Costa Crisis Center
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services - Victims
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director and Lead Program staff consulted as agency is 2-1-1 provider of information and referral for all services, and is also the direct connection to CC Homeless Coordinated Entry System and the CORE Outreach Teams.
17	Agency/Group/Organization	RYSE Center
	Agency/Group/Organization Type	Services-Children Services-homeless
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director and Program staff consulted , to better understand the needs of youth including LGBT and homeless youth.
18	Agency/Group/Organization	COURT APPOINTED SPECIAL ADVOCATES
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director and Program staff consulted to better understand needs of foster youth, homeless prevention and homelessness amongst foster youth and abused and neglected youth.
19	Agency/Group/Organization	East Bay Center of the Performing Arts
	Agency/Group/Organization Type	Services-Children
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Executive Director and Program staff consulted as agency works with lower income youth in West County.
20	Agency/Group/Organization	STAND! For Families Free of Violence
	Agency/Group/Organization Type	Services-Victims of Domestic Violence
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Agency Program Director consulted to better understand needs battered spouses and their children, including those who are made homeless when fleeing domestic violence.

Identify any Agency Types not consulted and provide rationale for not consulting

No agency types were intentionally excluded. Organizations were consulted on an individual and group basis, as well as part of public meetings. The consortium distributed a survey through workshops, public service agencies, and the County website as well as the websites of all Consortium members. An extended and exhaustive effort was made to reach as many individuals and organizations as possible.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Contra Costa County Health, Housing and Homeless Services Department	Strategic Plan goals are identical to adopted Continuum of Care Plan goals and objectives described in 2015 10-Year Plan (See H-1 Permanent Housing for Homeless and H-2 Prevention of Homelessness)
Contra Costa 2020-25 Analysis of Impediments	Contra Costa County Department of Conservation & Development (DCD)	The Consortium and PHAs in CCC undertook the development of a new AI performed in the Analysis of Fair Housing format to best inform and coordinate fair housing activities throughout the County in the coming five years. The AI data and analysis is thoroughly integrated into the 2020-25 Consolidated Plan.
Northern Waterfront Strategic Action Plan	Contra Costa County Department of Conservation & Development (DCD)	The Northern Waterfront Economic Development Initiative is a regional cluster-based economic development strategy with a goal of creating 18,000 new jobs by 2035. The Initiative leverages existing competitive advantages and assets by focusing on advanced manufacturing sub-sectors in five targeted clusters (advanced transportation fuels, bio-tech/bio-medical, diverse manufacturing, food processing, and clean tech). There is also a related component focusing on the human capital framework to benefit the residents of the Northern Waterfront. The initiative is a collaboration between the County and seven partner cities, who work together on diverse actions to enhance the economic vitality of the region.
Ensuring Opportunity Contra Costa	Richmond Community Foundation	The Ensuring Opportunity Campaign to End Poverty in Contra Costa is a cross-sector initiative that engages local elected officials, social sector organizations, businesses, labor, local government, faith-based, academia and the philanthropic sector in a collective effort to eliminate poverty in our community. The Campaign is currently focusing on affordable housing. The Executive Director is an active participant in Consortium activities and focus groups, as well as homelessness efforts.
Plan Bay Area 2040 : Regional Transportation Plan	Metropolitan Transportation Commission	This regional transportation plan and sustainable communities strategy for the San Francisco Bay Area (2017-2040) helps to inform long-term planning strategies and links to regional planning.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Plan Bay Area, People Places & Prosperity	Association of Bay Area Governments (ABAG)	The Association of Bay Area Governments, or ABAG, is the comprehensive regional planning agency and council of governments for the nine counties and 101 cities and towns of the San Francisco Bay region. ABAG works to address common issues from a regional perspective, and formed the first council of governments in California. From this perspective, ABAG continues to work in regional land use, environmental stewardship, energy efficiency and water resource protection. This past year, ABAG and MTC combined to share joint responsibility for Plan Bay Area, now with a single staff, serving both the ABAG Executive Board and the MTC Commission. ABAG publications and planning activities influence local plans for housing production and transportation.

Table 4 – Other local / regional / federal planning efforts

Narrative

DCD staff and Consortium member consultations with other County departments and local agencies enhances DCD staff's understanding of critical issues facing low income residents in Contra Costa, especially understanding the needs of extremely-low income and homeless individuals and families. This specialized knowledge complements the feedback provided through public participation.

AP-12 Participation – 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

On September 14, 2020, a Notice of Funding Availability/Request for Proposals (NOFA/RFP) for CDBG-IPF, CDBG-Housing, HOME, and HOPWA funds was sent to the County's CDBG "Interested Parties" list, a list of over 600 individuals representing various non-profit organizations and public agencies throughout Contra Costa County. The NOFA/RFP notice was also posted/published in all editions of the Contra Costa Times and posted on the County's Department of Conservation and Development (DCD) website on the same day.

On October 15, 2020, the CDBG, HOME, and HOPWA Kickoff public meeting was held virtually via Zoom. Approximately 63 people representing various non-profit and public agencies attended the meeting.

On March 22, 2021, the County's Family and Human Services Committee held a public meeting to hear staff's recommendations for the Public Service category of the County's CDBG Program and staff's recommendations under the County's ESG Program.

On April 8, 2021, the County's Affordable Housing Finance Committee held a public meeting to consider staff's affordable housing recommendations for the CDBG, HOME, and HOPWA programs. Approximately 17 people representing various affordable housing development organizations attended the meeting.

On April 9, 2021, public notices were posted/published in all newspaper editions of the Contra Costa Times announcing the May 11, 2021, County's Board of Supervisors public hearing to recommend CDBG, HOME, ESG, and HOPWA funds to public services, economic development, infrastructure/public facilities, affordable housing, and ESG projects/programs/activities.

On May 3, 2021, the County's Finance Committee will hold a public meeting to hear staff's recommendations for the Economic Development and Infrastructure/Public Facilities of the County's CDBG Program.

On April 9, 2021, the County's Draft Action Plan was made available to the public on the County's DCD website, and a hard copy was available to the public at the County's DCD physical location at 30 Muir Road, Martinez CA. The draft was available for public comment from April 9, 2021 through May 10, 2021.

On May 11, 2021, the Board of Supervisors public hearing will be held. At that meeting, the County's FY 2021/22 CDBG/HOME/ESG/HOPWA Action Plan, including the recommendations for all public services, economic development, infrastructure/public facilities, affordable housing, and ESG projects, will be considered for approval by the County's Board of Supervisors.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
1	Internet Outreach	Non-Targeted/broad community	Contra Costa County emailed a NOFA/RFP for CDBG, HOME, and HOPWA funds to the County's "interested parties" list, a list of over 600 individuals representing various nonprofit organizations and public agencies throughout the County.	N/A	N/A
2	Newspaper Ad	Non-targeted/broad community	The County published a newspaper notice on September 14, 2020 announcing its "CDBG, HOME, and HOPWA Kick-Off Meeting" for interested persons, nonprofits, and public agencies to attend.	N/A	N/A
3	Public Meeting	Non-targeted/broad community	The County held its "CDBG, HOME, and HOPWA Kick-Off Meeting" virtually via Zoom on October 15, 2021. Approximately 63 individuals attended representing various nonprofit organizations and public agencies interested in learning more about the application process.		

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
4	Newspaper Ad	Non-targeted/ broad community	A Public notice was posted/published on April 9, 2021 to announce that the FY 2021/22 Action Plan, including recommendations for CDBG, HOME, HOPWA, and ESG projects/programs/activities would be considered at the May 11, 2021 Board of Supervisors public hearing.		
5	Public Meeting	Affordable Housing Community (nonprofit developers)	On April 8, 2021, the County's Affordable Housing Finance Committee held a public meeting to consider staff's affordable housing recommendations. Approximately 17 persons attended the virtual meeting.	N/A	N/A
6	Public Meeting	Non-targeted/ broad community	On March 22, 2021, the County's Family and Human Services Committee held a public meeting to hear staff's recommendations for the Public Service category for the County's CDBG Program and to hear staff's recommendations for the County's ESG Program.	N/A	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
5	Public Meeting	Non-targeted/broad community	On May 3, 2021, the County's Finance Committee will hold a public meeting to hear staff's recommendations for the Economic Development and Infrastructure/Public Facilities for the County's CDBG Program.	N/A	N/A
6	Internet Outreach	Non-targeted/broad community	On April 9, 2021, the County's Draft FY 2021/22 Action Plan was made available to the public on the County's DCD website, and a hard copy was available to the public at the County's DCD physical location at 30 Muir Road, Martinez, CA, by appointment. The draft was available for public comment from April 9, 2021 through May 10, 2021.		
7	Public Hearing	Non-targeted/broad community	Board of Supervisors Hearing to adopt the FY 2021/22 Annual Action Plan will be held on May 11, 2021.		

Table 5 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

Contra Costa anticipates that over the five-year course of the Strategic Plan it will have CDBG, HOME, ESG, and HOPWA (pass through from the City of Oakland) available. These federal funds will be used to leverage public and private resources in all program areas. The Annual Action Plan budgets reflect one-fifth of the anticipated resources

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	4,665,011	1,000,000	3,310,040	9,075,052	12,120,785	Expected amount available based on recent allocation and anticipated estimated Program Income during the FY 2021/22 program year.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	3,335,864	700,000	4,721,061	8,756,925	8,676,399	Expected amount available based on recent allocation.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	395,606	0	0	395,606	1,222,565	Expected amount available based on recent allocation.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - federal	Acquisition Admin and Planning Housing Multifamily rental new construction Multifamily rental rehab Services	900,000	0	1,508,509	2,408,509	3,171,330	The County is a sub-grantee to the City of Oakland (Alameda County) for the Housing Opportunities for Persons with AIDS (HOPWA) program. The HOPWA area is the entire County.

Table 6 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

County policy requires projects funded with CDBG funds to provide a minimum match as follows: 10 percent required from non-profit organizations, 25 percent from local government agencies, and 100 percent from for-profit entities. Public service and economic development projects (sponsored by non-profit organizations and public agencies) receiving multiple year funding are further required to increase the level of match for each year of funding up to 50 percent match after year five.

In accordance with federal regulations, all projects funded with Consortium HOME funds are required to provide a minimum 25 percent permanent match to the project from non-federal sources.

In accordance with federal regulations, all projects funded with ESG funds are required to provide a minimum 100 percent match from non-federal sources.

HOPWA regulations do not require matching funds. However, housing development projects using HOPWA funds must provide HOPWA-assisted units in proportion to the amount of HOPWA funds in the project.

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If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The County, as the Housing Successor Agency to the former redevelopment agency, owns land that will be used for affordable housing development in Bay Point, North Richmond, and Rodeo.

The Housing Successor (to the former Redevelopment Agency) will issue requests for proposals to develop the Rodeo and Bay Point parcels during the Consolidated Plan period. The Housing Successor is considering using the proceeds of that sale to support the Rodeo, and Bay Point developments.

Discussion

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Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	AH-1 New Construction of Affordable Rental Housing	2020	2025	Affordable Housing	Contra Costa County	Affordable Housing	HOME: \$2,660,000	Rental units constructed: 43 Household Housing Unit
2	AH-3: Maintain and Preserve Affordable Housing	2020	2025	Affordable Housing	Contra Costa County	Affordable Housing	CDBG: \$5,399,307 HOME: \$1,000,000	Rental units rehabilitated: 104 Household Housing Unit Homeowner Housing Rehabilitated: 24 Household Housing Unit
3	AH-4: New Supportive Housing - Special Needs	2020	2025	Affordable Housing	Contra Costa County	Affordable Housing	HOME: \$3,286,000 HOPWA: \$410,000	Rental units constructed: 112 Household Housing Unit Housing for People with HIV/AIDS added: 2 Household Housing Unit
4	CD-1: General Public Services	2020	2025	Non-Housing Community Development	Contra Costa County	Non-Housing Community Development	CDBG: \$202,500	Public service activities other than Low/Moderate Income Housing Benefit: 10,000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	CD-2: Non-Homeless Special Needs Population	2020	2025	Non-Homeless Special Needs Non-Housing Community Development	Contra Costa County	Non-Housing Community Development	CDBG: \$215,300	Public service activities other than Low/Moderate Income Housing Benefit: 1,400 Persons Assisted
6	CD-3: Youth	2020	2025	Non-Housing Community Development	Contra Costa County	Non-Housing Community Development	CDBG: \$94,500	Public service activities other than Low/Moderate Income Housing Benefit: 2,000 Persons Assisted
7	CD-4: Fair Housing	2020	2025	Non-Housing Community Development	Contra Costa County	Non-Housing Community Development	CDBG: \$40,000	Public service activities other than Low/Moderate Income Housing Benefit: 40 Persons Assisted
8	CD-5: Economic Development	2020	2025	Non-Housing Community Development	Contra Costa County	Non-Housing Community Development	CDBG: \$394,400	Public service activities other than Low/Moderate Income Housing Benefit: 20 Persons Assisted Jobs created/retained: 5 Jobs Businesses assisted: 180 Businesses Assisted
9	CD-6: Infrastructure/Public Facilities	2020	2025	Non-Housing Community Development	Contra Costa County	Non-Housing Community Development	CDBG: \$421,677	Public service activities other than Low/Moderate Income Housing Benefit: 1,000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
10	H-1: Housing & Supportive Services for Homeless	2020	2025	Homeless	Contra Costa County	Homelessness Prevention	CDBG: \$100,000 ESG: \$237,363	Public service activities other than Low/Moderate Income Housing Benefit: 1000 Persons Assisted Homeless Person Overnight Shelter: 326 Persons Assisted
11	H-2: Rapid Rehousing & Homelessness Prevention	2020	2025	Homeless	Contra Costa County	Non-Housing Community Development	CDBG: \$25,075 ESG: \$128,573	Tenant-based rental assistance / Rapid Rehousing: 18 Households Assisted Homelessness Prevention: 10 Persons Assisted
12	CD-7: Administration	2020	2025	Administration	Contra Costa County	Administration	CDBG: \$1,153,002 HOME: \$403,586 ESG: \$29,670 HOPWA: \$65,000	Other: 4 Other

Table 7 – Goals Summary

Goal Descriptions

1	Goal Name	AH-1 New Construction of Affordable Rental Housing
	Goal Description	The Contra Costa Consortium has used HOME funds primarily for the new construction of affordable rental and for-sale housing. The 2013 HOME final rule effectively tightened the HOME commitment and expenditures timelines. The County is allocating funds for new construction in FY 2020/21. However, the County may need to adjust the HOME program in future years and fund rehabilitation and/or energy efficiency improvements in existing structures in order to meet the tight expenditure deadlines. CDBG funds are used to support new construction through land acquisition.
2	Goal Name	AH-3: Maintain and Preserve Affordable Housing
	Goal Description	Maintaining and preserving affordable housing (rental and homeownership) is a growing need as existing affordable housing reaches the of current affordability terms. Increasing market rate rents are an incentive for private owners to convert their affordable units to market rate units. Affordable housing developers purchase existing building when feasible in an effort to maintain existing affordable housing.
3	Goal Name	AH-4: New Supportive Housing - Special Needs
	Goal Description	Increase the supply of appropriate and supportive housing for special needs populations, which may include individuals living with HIV/AIDS as well a tenant-based rental assistance.
4	Goal Name	CD-1: General Public Services
	Goal Description	Ensure that opportunities and services provided to improve the quality of life and independence for lower-income persons, and ensure access to programs that promote prevention and early intervention related to a variety of social concerns such as substance abuse, hunger, and other issues.
5	Goal Name	CD-2: Non-Homeless Special Needs Population
	Goal Description	Ensure that opportunities and services are provided to improve the quality of life and independence for persons with special needs, such as elderly/frail elderly, persons with disabilities, victims of domestic violence, abused/neglected children, persons with HIV/AIDS, illiterate adults, and migrant farmworkers.

6	Goal Name	CD-3: Youth
	Goal Description	Increase opportunities for children/youth to be healthy, succeed in school, and prepare for productive adulthood.
7	Goal Name	CD-4: Fair Housing
	Goal Description	Continue to promote fair housing activities and affirmatively further fair housing.
8	Goal Name	CD-5: Economic Development
	Goal Description	Reduce the number of persons with incomes below the poverty level, expand economic opportunities for very-low and low-income residents, and increase the viability of neighborhood commercial areas. Strategies include: <ul style="list-style-type: none"> • Support job training, retraining, and employment search services for low-income persons; and • Provide technical assistance and capital (loan or grant) to small business/micro-enterprises to develop and/or expand capacity and produce jobs for low-income persons.
9	Goal Name	CD-6: Infrastructure/Public Facilities
	Goal Description	Maintain quality public facilities and adequate infrastructure and ensure access to public facilities for the disabled. Strategies include: <ul style="list-style-type: none"> • To construct or improve public facilities and infrastructure including, but not limited to, providing and improving access to facilities for persons with disabilities. This may include directly improving or constructing facilities or infrastructure in low-income areas or providing assistance to non-profit agencies that serve low-income populations. • To remove barriers to the safe travel of persons with disabilities that exist in the public right-of-way. • To make improvements to the public right-of-way to enhance public safety and accessibility, and to improve public health, and to promote the provisions of a "complete streets program." Improvements will be targeted to areas where the current level of improvements is less than the current standard.

10	Goal Name	H-1: Housing & Supportive Services for Homeless
	Goal Description	Further "Housing First" approach to ending homelessness by supporting homeless outreach efforts, emergency shelter, transitional housing, and permanent housing with supportive services to help homeless persons achieve housing stability.
11	Goal Name	H-2: Rapid Rehousing & Homelessness Prevention
	Goal Description	Expand existing prevention services including emergency rental assistance, case management, housing search assistance, legal assistance, landlord mediation, money management and credit counseling.
12	Goal Name	CD-7: Administration
	Goal Description	Support development of viable urban communities through extending and strengthening partnerships among all levels of government and private sector, and administer federal grant programs in a fiscally prudent manner. Strategies include: <ul style="list-style-type: none"> • To continue the collaborative administration with the other Consortia jurisdictions for the County's housing and community development programs undertaken under this Strategic Plan. This effort will include common policies and procedures for requests for the use of funds, subrecipient reporting, record-keeping, and monitoring. • To support the efforts of the housing authorities of the City of Pittsburg, City of Richmond, and Contra Costa County. Members will also cooperatively further the efforts of the Contra Costa Continuum of Care Council on Homelessness.

AP-35 Projects - 91.420, 91.220(d)

Introduction

The projects below all meet specific Consolidated Plan priorities and goals. The 2020-2025 Consolidated Plan establishes the priorities for affordable housing and non-housing community development (Public Service, Infrastructure/Public Facilities, and Economic Development) programs and projects funded with CDBG, HOME, ESG, and HOPWA funds. In addition to the Consolidated Plan priorities, the Board has established a priority for housing projects which includes units affordable to extremely-low income households. The project summary below provides information on specific housing projects and non-housing projects funded with CDBG, HOME, ESG, and HOPWA funds. Additional HOPWA funds may be allocated later in the year through a separate competitive application process.

#	Project Name
1	Bay Area Crisis Nursery: Bay Area Crisis Nursery
2	ECHO Housing: Landlord/Tenant Services
3	Food Bank of Contra Costa and Solano: Collaborative Food Distribution
4	Loaves & Fishes of Contra Costa: Nourishing Lives
5	Monument Crisis Center: Critical Safety Net Resources for Families and Individuals
6	Richmond Community Foundation: Sparkpoint Contra Costa
7	St. Vincent de Paul of Contra Costa County: Rotacare Pittsburg Free Medical Clinic
8	Choice in Aging: Adult Day Health Care at Mt. Diablo Center
9	Contra Costa Crisis Center: Crisis / 211 Contra Costa
10	Contra Costa Family Justice Alliance: West Contra Costa Family Justice Center
11	Contra Costa Senior Legal Services: Legal Services for Seniors
12	Court Appointed Special Advocates (CASA): Children at Risk
13	City of Lafayette: Lamorinda Spirit Van Senior Transportation Program
14	Lion's Center for the Visually Impaired: Independent Living Skills
15	Meals on Wheels Diablo Region: Care Management
16	Meals on Wheels Diablo Region: Meals on Wheels
17	Ombudsman Services of Contra Costa
18	Pleasant Hill Recreation & Park District: Senior Service Network
19	Rainbow Community Center of Contra Costa: Kind Hearts Community Support Program
20	West County Adult Day Care: Alzheimer's Respite Center
21	A Place of Learning: After School Tutoring & Mentoring
22	East Bay Center for Performing Arts: Deep Roots, Wide World Program
23	James Morehouse Project / Bay Area Community Resources: James Morehouse Project
24	Mt. Diablo Unified School District: CARES After School Enrichment Program
25	RYSE, Inc.: RYSE Career Pathway Program
26	Village Community Resource Center: VCRC Program Support
27	ECHO Housing: Fair Housing Services
28	Multicultural Institute: Lifeskills/Day Labor Program
29	Opportunity Junction: Bay Point Career Development Services

#	Project Name
30	Rising Sun Center for Opportunity: Climate Careers (Contra Costa County)
31	Coordinated Outreach, Referral, and Engagement (CORE) Homeless Street Outreach
32	Interfaith Council of Contra Costa County: Winter Nights Emergency Family Shelter
33	Shelter Inc.: Homeless Prevention and Rapid Rehousing Program
34	CHDC: Multicultural/Senior Family Center
35	CoCoKids: Road to Success
36	Loaves & Fishes: Culinary Training Program
37	Opportunity Junction: Administrative Careers Training
38	Renaissance Entrepreneurship Center: Renaissance Richmond
39	West Contra Costa Business Dev. Center, Inc.: Emerging Entrepreneurs Program
40	City of Richmond, Community Services: Senior Center ADA Improvements
41	Contra Costa Health Services, H3 Division: Brookside/Calli House Emergency Shelter Security and Grounds Improvements
42	Contra Costa County Public Works Department: Montalvin Park ADA Parking
43	Lions Center for the Visually Impaired: Lions Center Site Renovations (Phase II)
44	Nurturing Independence through Artistic Development (NIAD): NIAD Community Accessibility Improvement Plan (NIAD-CAP) Phase II
45	Town of Moraga: Hacienda de las Flores Phase II (ADA Pathway Improvements)
46	ESG21 Contra Costa County
47	BRIDGE Housing: Sycamore Place
48	CHDC and Eden Housing, Inc.: Legacy Court
49	CCC/Habitat for Humanity: Neighborhood Preservation Program
50	CHDC: Chesley Mutual Housing
51	SAHA: Veterans Square
52	Richmond Neighborhood Housing Services: Scattered Site Rehab Project 4
53	CIA and SAHA: Aging in Place Senior Housing
54	CDBG and HOME Unallocated Funds
55	CDBG Program Administration
56	HOME Program Administration
57	HOPWA Program Administration
58	HOPWA - Housing Related Services
59	HOPWA - Permanent Housing (Unallocated)

Table 8 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The established Priority Needs and Goals of the FY 2020-2025 Consolidated Plan form the basis for allocating investments geographically within the Urban County and HOME Consortium area during the next five-year period. The Priority Needs and Goals are a result of community outreach efforts, consultations with various public and private non-profit agencies, and an on-line "Community Needs"

survey conducted during the Citizen Participation process of the FY 2020-2025 Consolidated Plan.

The Urban County has extensive housing and community development needs. However, the lack of adequate funding is one of the most critical obstacles to addressing underserved needs. Therefore, only eligible activities that meet a Priority Need and fit within one of the Goals (AH-1 thru AH-4; H-1 thru H-2, and CD-1 thru CD-7) established in the FY 2020-2025 Consolidated Plan will be funded during the next five years.

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AP-38 Project Summary

Project Summary Information

1	Project Name	Bay Area Crisis Nursery: Bay Area Crisis Nursery
	Target Area	Contra Costa County
	Goals Supported	CD-1: General Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000
	Description	Provide short-term residential/shelter services and emergency childcare for 21 children ages birth through 5 years. <i>National Objective:</i> Low Mod - 24 CFR 570.208(a)(2)(i)(B)]. <i>Matrix Code:</i> 05L <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	21 children up to age 5
	Location Description	1506 Mendocino Dr, Concord, CA 94521
	Planned Activities	Provide short-term residential/shelter services and emergency childcare for 21 children ages birth through 5 years.
2	Project Name	ECHO Housing: Landlord/Tenant Services
	Target Area	Contra Costa County
	Goals Supported	CD-1: General Public Services
	Needs Addressed	Homelessness Prevention
	Funding	CDBG: \$80,000
	Description	Provide information and assistance to 200 tenants and landlords on their housing rights and responsibilities. <i>National Objective:</i> Low Mod - 24 CFR 570.208(a)(2)(i)(B) <i>Matrix Code:</i> 05K <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The project estimates to serve 200 Urban County clients. Particularly racial and ethnic minorities, seniors, and persons with disabilities.

	Location Description	301 West 10th Street Antioch, CA 94509
	Planned Activities	Provide information and assistance to 200 tenants and landlords on their housing rights and responsibilities.
3	Project Name	Food Bank of Contra Costa and Solano: Collaborative Food Distribution
	Target Area	Contra Costa County
	Goals Supported	CD-1: General Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$46,500
	Description	Provide food to over 10,000 low-income persons in the Urban County. <i>National Objective:</i> Low Mod - 24 CFR 570.208(a)(2)(i)(B)] <i>Matrix Code:</i> 05W <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Provide food to over 10,000 low-income persons in the Urban County.
	Location Description	P.O. Box 6324, Concord, CA 94524 and numerous other site locations.
	Planned Activities	Provide food to over 10,000 low-income persons in the Urban County.
4	Project Name	Loaves & Fishes of Contra Costa: Nourishing Lives
	Target Area	Contra Costa County
	Goals Supported	CD-1: General Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$18,000
	Description	Provide emergency food assistance to 650 people, resulting in improved nutrition. <i>National Objective:</i> Area Benefit - 24 CFR 570.208(a)(1)(ii) <i>Matrix Code:</i> 05W <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	650 people; clients served are low- to very low-income men, women, and children recently out of work, homeless, unemployed, underemployed or disabled.
	Location Description	835 Ferry Street, Martinez, CA 94553
	Planned Activities	Provide free buffet-style lunches and groceries weekdays to 650 homeless and low-income Urban County residents at the Loaves & Fishes Martinez Dining Room.
5	Project Name	Monument Crisis Center: Critical Safety Net Resources for Families and Individuals
	Target Area	Contra Costa County
	Goals Supported	CD-1: General Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000
	Description	Provide wrap-around safety net services through on-site food distribution, direct referrals to shelter, workshops for financial assistance and employment, referrals to healthcare, and on-site legal and crisis support services. Services will be provided to at least 2,000 lower income Urban County residents will be provided services. <i>National Objective:</i> Low Mod - 24 CFR 570.208(a)(2)(i)(B)] <i>Matrix Code:</i> 05Z <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	2,000 low-income, Urban County residents
	Location Description	1990 Market Street, Concord, CA 94520
	Planned Activities	Provide wrap-around safety net services through on-site food distribution, direct referrals to shelter, workshops for financial assistance and employment, referrals to healthcare, and on-site legal and crisis support services. Services will be provided to at least 2,000 lower income Urban County residents will be provided services.
6	Project Name	Richmond Community Foundation: SparkPoint Contra Costa

	Target Area	Contra Costa County
	Goals Supported	CD-1: General Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$13,000
	Description	Provide services to 160 Urban County residents to assist them in obtaining and maintaining employment, improve their careers. National Objective: Low Mod - 24 CFR 570.208(a)(2)(i)(B)] Matrix Code: 05H Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	160 Urban County residents, primarily Bay Point community residents.
	Location Description	Community Career Center located at 3105 Willow Pass Road, Bay Point, CA 94565
	Planned Activities	Provide services to 160 Urban County residents to assist them in obtaining and maintaining employment, improve their careers.
7	Project Name	St. Vincent de Paul of Contra Costa County: Rotacare Pittsburg Free Medical Clinic
	Target Area	Contra Costa County
	Goals Supported	CD-1: General Public Services
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000
	Description	Provide free urgent and chronic medical care to 386 uninsured clients in the Urban County. National Objective: Low Mod - 24 CFR 570.208(a)(2)(i)(B)] Matrix Code: 05M Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	386 uninsured clients in the Urban County.
	Location Description	RotaCare Pittsburg Free Medical Clinic located at 2110 Gladstone Drive, Pittsburg, CA 94565.

	Planned Activities	Provide free urgent and chronic medical care to 386 uninsured clients in the Urban County.
8	Project Name	Choice in Aging: Adult Day Health Care at Mt. Diablo Center
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$9,300
	Description	Provide health and social services, including physical and cognitive exercise, to 24 Urban County elderly persons, allowing respite for their caregivers. <i>National Objective:</i> Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) <i>Matrix Code:</i> 05A <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	24 elderly persons.
	Location Description	Choice in Aging Mt. Diablo Center, located at 490 Golf Club Road, Pleasant Hill, CA 94523
	Planned Activities	Provision of day care services to elderly, with a focus on the maintenance of optimal levels of cognitive and physical health.
9	Project Name	Contra Costa Crisis Center: Crisis / 211 Contra Costa
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$18,000
	Description	Provide crisis intervention service and information and referrals to 8,200 Urban County residents including homeless persons, abused children, seniors, battered spouses, persons with HIV/AIDS, and the disabled. <i>National Objective:</i> Presumed Beneficiary Homeless -24 CFR 570.208(a)(2)(i)(A) <i>Matrix Code:</i> 05Z <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]

	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Provide crisis intervention service and information and referrals to 8,200 Urban County residents.
	Location Description	Services are provided over the phone.
	Planned Activities	Provide crisis intervention service and information and referrals to 8,200 Urban County residents including homeless persons, abused children, seniors, battered spouses, persons with HIV/AIDS, and the disabled.
10	Project Name	Contra Costa Family Justice Alliance: West Contra Costa Family Justice Center
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$32,000
	Description	Operate the West County Family Justice Center (FJC) to provide one-stop services to over 475 victims of domestic violence, sexual assault, child abuse, elder abuse and human trafficking. <i>National Objective:</i> Presumed Beneficiary Abused Children – 24 CFR 570.208(a)(2)(i)(A) <i>Matrix Code:</i> 05Z <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	475 victims of domestic violence, sexual assault, child abuse, elder abuse, and human trafficking.
	Location Description	West County Family Justice Center, located at 256 - 24th Street, Richmond, CA 94804
	Planned Activities	Operate and maintain the West County Family Justice Center in order to provide one-stop services to at least 475 victims of domestic violence, sexual assault, child abuse, elder abuse and human trafficking.
11	Project Name	Contra Costa Senior Legal Services: Legal Services for Seniors
	Target Area	Contra Costa County

	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000
	Description	Provide free legal advice to 200 Urban County seniors, resulting in the retention of housing, protection from physical and financial abuse, and the provision of consumer and individual rights. <i>National Objective:</i> Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) <i>Matrix Code:</i> 05A <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	200 Urban County seniors
	Location Description	2702 Clayton Road, Ste. 202, Concord, CA 94519
	Planned Activities	Provide free legal advice to 200 Urban County seniors, resulting in the retention of housing, protection from physical and financial abuse, and the provision of consumer and individual rights.
12	Project Name	Court Appointed Special Advocates (CASA): Children at Risk
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$18,000
	Description	Provide advocacy, mentoring, and representation services to 70 Urban County abused and neglected children who are wards of the Countys Juvenile Dependency Court as a way to improve access to health and social services, and a safe and permanent living situation. <i>National Objective:</i> Presumed Beneficiary Abused Children – 24 CFR 570.208(a)(2)(i)(A) <i>Matrix Code:</i> <i>Eligibility:</i> Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	Provide services to 70 Urban County abused and neglected children.
	Location Description	2151 Salvio Street, Suite 295, Concord, CA 94520
	Planned Activities	Provide advocacy, mentoring, and representation services to 70 Urban County abused and neglected children who are wards of the County's Juvenile Dependency Court as a way to improve access to health and social services, and a safe and permanent living situation.
13	Project Name	City of Lafayette: Lamorinda Spirit Van Senior Transportation Program
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$10,000
	Description	Provide low-cost transportation to seniors living in Lafayette, Moraga, and Orinda. Transportation services will be provided to 160 seniors, allowing them to get to medical and other personal appointments, go grocery and sundry shopping, and attend exercise and other classes. National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05A Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	160 homebound seniors
	Location Description	500 St. Marys Road, Lafayette, CA 94549
	Planned Activities	Seniors in the Lamorinda area will be provided with free or low-cost transportation for essential services and recreation. These seniors would not otherwise have a way to get to these locations.
14	Project Name	Lion's Center for the Visually Impaired: Independent Living Skills

	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$10,000
	Description	Provide in-home independent living skills instruction and training to 42 visually impaired adults throughout the Urban County so they will maintain their independence and avoid institutionalization. National Objective: Presumed Beneficiary Disabled Persons - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05B Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	42 Visually impaired adults throughout the Urban County, most are elderly.
	Location Description	Most services are provided at the clients' home, but Lion's main office is located at 175 Alvarado Avenue, Pittsburg, CA 94565.
	Planned Activities	Provide in-home independent living skills instruction and training to 42 visually impaired adults throughout the Urban County so they will maintain their independence and avoid institutionalization.
15	Project Name	Meals on Wheels Diablo Region: Care Management
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000
	Description	Provide care management services to 140 Urban County seniors resulting in the resolution of issues affecting health and wellness, quality of life, and ability to live independently. National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05A Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	140 Urban County seniors.
	Location Description	1300 Civic Drive, Walnut Creek, CA 94596
	Planned Activities	Provision of care management services to seniors, including needs assessment, crisis intervention, foreclosure prevention assistance, financial planning/aid, legal assistance, elder abuse prevention services, etc.
16	Project Name	Meals on Wheels Diablo Region: Meals on Wheels
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000
	Description	Deliver hot and nutritious meals to 300 frail, homebound, Urban County seniors, resulting in maintained and/or improved health and welfare, and aging in place. National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05A Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	300 frail, homebound, Urban County seniors.
	Location Description	1300 Civic Drive, Walnut Creek, CA 94596 Meal deliveries take place at the homes of program participants.
	Planned Activities	Volunteers will deliver hot meals to seniors who are unable to prepare food for themselves and who are without a caregiver. A registered dietitian constructs each daily menu, ensuring that health needs are met. Alternatively, underserved areas are provided with a week's supply of frozen/microwaveable food on a single day.
17	Project Name	Ombudsman Services of Contra Costa
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population

	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$12,000
	Description	Provide advocacy services to 300 Urban County elders residing in long-term care facilities, insuring that these elderly residents receive proper health care and necessary daily living support. National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05A Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	300 elderly and dependent seniors residing in long term care facilities.
	Location Description	Services are provided at various locations (i.e. convalescent homes) throughout the County. Ombudsman's offices are located at 4415 Cowell Road, Suite 100, Concord, CA 94518.
	Planned Activities	Provide advocacy services to 300 Urban County elders residing in long-term care facilities, ensuring that these elderly residents receive proper health care and necessary daily living support.
18	Project Name	Pleasant Hill Recreation & Park District: Senior Service Network
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$10,000
	Description	Provide on-site care management services and crisis intervention to 150 Urban County seniors resulting in the prevention of displacement and/or premature institutionalization. National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05A Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	150 Urban County seniors
	Location Description	233 Gregory Lane, Pleasant Hill, CA 94523
	Planned Activities	Provide on-site care management services and crisis intervention to 150 Urban County seniors resulting in the prevention of displacement and/or premature institutionalization.
19	Project Name	Rainbow Community Center of Contra Costa: Kind Hearts Community Support Program
	Target Area	Contra Costa County
	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$11,000
	Description	Provide home/friendly visitor services and wellness calls to 65 Urban County seniors with HIV/AIDS and Lesbian, Gay, Bisexual and Transgender seniors to decrease isolation and improve quality of life. National Objective: Presumed Beneficiary Senior with HIV/AIDS - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05A Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	65 Urban County seniors with HIV/AIDS and Lesbian, Gay, Bisexual and Transgender seniors.
	Location Description	The home/friendly visitor programs are provided at the clients' home, but the community center is located at 2118 Willow Pass Road, Suite 500, Concord, CA 94520.
	Planned Activities	Provide congregate meals, food pantry services, home/friendly visitor services and wellness calls to 65 Urban County People with AIDS and Lesbian, Gay, Bisexual and Transgender seniors to decrease isolation and improve quality of life.
20	Project Name	West County Adult Day Care: Alzheimer's Respite Center
	Target Area	Contra Costa County

	Goals Supported	CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$40,000
	Description	Provide day care services five days per week for 56 Urban County seniors with Alzheimer dementia resulting in retention of housing and delay of institutionalization. National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05A Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	56 Urban County seniors with Alzheimer's disease/dementia.
	Location Description	1015 Nevin Avenue, Suite 108, Richmond, CA 94801
	Planned Activities	Provide day care services five days per week for 56 Urban County seniors with Alzheimer's/dementia resulting in retention of housing and delay of institutionalization.
21	Project Name	A Place of Learning: After School Tutoring & Mentoring
	Target Area	Contra Costa County
	Goals Supported	CD-3: Youth
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$10,000
	Description	Provide free after-school/Summer mentoring/tutoring services to 60 low-income Urban County students resulting in improved academic performance and decision making skills and increased self-esteem, as measured by pre- and post-participation evaluations and feedback from school staff and parents. National Objective: Low Mod - 24 CFR 570.208(a)(2)(i)(B) Matrix Code: 05D Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	60 low-income Urban County students

	Location Description	315 Orchard Drive, Brentwood, CA 94513
	Planned Activities	Provide free after-school/Summer mentoring/tutoring services to 60 low-income Urban County students resulting in improved academic performance and decision making skills and increased self-esteem, as measured by pre- and post-participation evaluations and feedback from school staff and parents.
22	Project Name	East Bay Center for Performing Arts: Deep Roots, Wide World Program
	Target Area	Contra Costa County
	Goals Supported	CD-3: Youth
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$11,500
	Description	Provide performing arts instruction to over 150 students at two City of Richmond elementary schools, resulting in improved academic performance, community building, and exposure to diverse global art traditions. Program performance will be measured via observation and both a mid-year and year-end surveys taken by the students. National Objective: Low Mod Area Benefit – 24 CFR 570.208(a)(1)(i) Matrix Code: 05Z Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	150 students, primarily residing in the City of Richmond.
	Location Description	Instruction will take place at the following two West Contra Costa Unified School District elementary schools: <ul style="list-style-type: none"> • Stege Elementary - 4949 Cypress Avenue, Richmond, CA 94804 • Nystrom Elementary - 230 Harbour Way South, Richmond, CA 94804

	Planned Activities	Provision of performing arts curriculum to students, primarily of a socioeconomically disadvantaged background, at two West Contra Costa Unified School District elementary schools. The curriculum will focus on music fundamentals, hands-on instruction, global music repertoire, and ensemble performance techniques.
23	Project Name	James Morehouse Project / Bay Area Community Resources: James Morehouse Project
	Target Area	Contra Costa County
	Goals Supported	CD-3: Youth
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$10,000
	Description	Provide comprehensive mental health and student support services to 155 students attending El Cerrito High School resulting in improved well-being and an increase in school readiness measured by student pre- and post-evaluations. National Objective: Low Mod - 24 CFR 570.208(a)(2)(i)(B) Matrix Code: 05D Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	155 El Cerrito High School students.
	Location Description	540 Ashbury Avenue, El Cerrito, CA 94530
	Planned Activities	Provide comprehensive mental health and student support services to 155 students attending El Cerrito High School resulting in improved well-being and an increase in school readiness measured by student pre- and post-evaluations.
24	Project Name	Mt. Diablo Unified School District: CARES After School Enrichment Program
	Target Area	Contra Costa County
	Goals Supported	CD-3: Youth
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$10,000

	Description	Provide after school enrichment classes for 700 K-8 students in Bay Point, resulting in greater understanding of the content of the enrichment services, connection to and engagement in school, and academic improvement. National Objective: Low Mod Area Benefit- 24 CFR 570.208(a)(1)(i) Matrix Code: 05Z Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	700 elementary and middle school students in Bay Point.
	Location Description	1266 San Carlos Avenue, Room A6, Concord, CA 94518
	Planned Activities	Provide after school enrichment classes for 700 K-8 students in Bay Point, resulting in greater understanding of the content of the enrichment services, connection to and engagement in school, and academic improvement.
25	Project Name	RYSE, Inc.: RYSE Career Pathway Program
	Target Area	Contra Costa County
	Goals Supported	CD-3: Youth
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$40,000
	Description	Operate the Career Pathway Program by providing career development and soft skills support, media arts skill development, paid work experience opportunities, and academic enrichment and interventions. A total of 230 West County youth will be provided services during the year. National Objective: Low Mod Area Benefit - 24 CFR 570.208(a)(1)(i) Matrix Code: 05Z Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	230 West County youth

	Location Description	205 41st Street, Richmond, CA 94805
	Planned Activities	Operate the Career Pathway Program by providing career development and soft skills support, media arts skill development, paid work experience opportunities, and academic enrichment and interventions. A total of 230 West County youth will be provided services during the year.
26	Project Name	Village Community Resource Center: VCRC Program Support
	Target Area	Contra Costa County
	Goals Supported	CD-3: Youth
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$13,000
	Description	VCRC Program Support will aid a total of 100 children with after-school tutoring services. National Objective: Low Mod - 24 CFR 570.208(a)(2)(i)(B) Matrix Code: 05D Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	100 Far East County youth
	Location Description	633 Village Drive, Brentwood, CA 94513
	Planned Activities	VCRC Program Support will aid a total of 100 children with after-school tutoring services.
27	Project Name	ECHO Housing: Fair Housing Services
	Target Area	Contra Costa County
	Goals Supported	CD-7: Administration
	Needs Addressed	Administration
	Funding	CDBG: \$40,000

	Description	Provide comprehensive fair housing counseling services to approximately 80 Urban County residents. This will be funded as an Administrative activity that would be subject to the 20 percent Administrative cap. National Objective: N/A: Fair Housing Services (subject to 20% Admin Cap) Matrix Code: 21D Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The project estimates to serve 80 Urban County clients. Particularly racial and ethnic minorities, seniors, and persons with disabilities.
	Location Description	301 West 10th Street Antioch, CA 94509
	Planned Activities	Provide comprehensive fair housing counseling services to approximately 80 Urban County residents.
28	Project Name	Multicultural Institute: Lifeskills/Day Labor Program
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$26,000
	Description	Provide job-matching, individualized assistance with health, legal, educational needs to 400 poverty level and extremely-low income day laborers. National Objective: Very low- and low-income persons - 24 CFR 570.208(a)(2)(i)(B) Matrix Code: 05H Eligibility: Job training and placement assistance [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	400 poverty level and extremely-low income Spanish-speaking immigrant workers, primarily day-laborers, who seek full-time work in front of Home Depot or who complement existing low-wage employment with day labor jobs. Day laborers tend to be young, nearly half are under 30 and most are immigrants. The day labor population ranges from new immigrants to people who have been established in the US for many years and are raising families here.

	Location Description	3600 MacDonald Avenue Richmond, CA 94801
	Planned Activities	Provide job-matching, individualized assistance with health, legal, educational needs to 400 poverty level and extremely-low income day laborers.
29	Project Name	Opportunity Junction: Bay Point Career Development Services
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$20,000
	Description	Provide a set of intensive, individualized vocational services to 30 persons. These services include assessment and development of employment plans, case management and service referrals, connections to in-demand vocational training, and one-on-one career skills development. National Objective: Low Mod Income - 24 CFR 570.208(a)(2)(i)(B) Matrix Code: 05H Eligibility: Job training and placement assistance [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	30 program participants.
	Location Description	3105 Willow Pass Road, Bay Point, CA 94565
	Planned Activities	Provision of employment services in the Bay Point community through integration into Spark Point Contra Costa, an economic development system that provides deep, personalized services like the development of employment plans, case management, and service referrals.
30	Project Name	Rising Sun Center for Opportunity: Climate Careers (Contra Costa County)
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$13,000

	Description	Provide training and employment to 8 low-income youth, ages 15-24, increasing economic equity and future career success. National Objective: Very low- and low-income persons - 24 CFR 570.208(a)(2)(i)(B) Matrix Code: 05D Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	8 low-income youth, ages 15-24.
	Location Description	A temporary location in Contra Costa County will be leased prior to the commencement of the program. The agency is headquartered at 1116 - 36th Street, Oakland, CA 94608
	Planned Activities	The Contra Costa County Climate Careers program will provide 8 low-income youth with employment and employment training during the Fall. Employment is focused on home sustainability improvements, while employment training includes both formal and informal general skills development.
31	Project Name	Coordinated Outreach, Referral, and Engagement (CORE) Homeless Street Outreach
	Target Area	Contra Costa County
	Goals Supported	H-1: Housing & Supportive Services for Homeless
	Needs Addressed	Homelessness Prevention
	Funding	CDBG: \$90,000
	Description	Provide day and evening homeless street outreach services to at least 740 Urban County homeless individuals living outside throughout the County to engage, stabilize, and deliver health and basic need services, and aid in obtaining interim and permanent housing. National Objective: Presumed Beneficiary Homeless -24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05Z Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	Provide day and evening homeless street outreach services to at least 740 Urban County individuals living outside throughout the County to engage, stabilize, and deliver health and basic need services, and aid in obtaining interim and permanent housing.
	Location Description	Services take place throughout the County, primarily in homeless encampments and in public locations.
	Planned Activities	Provide day and evening homeless street outreach services to at least 740 Urban County individuals living outside throughout the County to engage, stabilize, and deliver health and basic need services, and aid in obtaining interim and permanent housing.
32	Project Name	Interfaith Council of Contra Costa County: Winter Nights Emergency Family Shelter
	Target Area	Contra Costa County
	Goals Supported	H-1: Housing & Supportive Services for Homeless
	Needs Addressed	Homelessness Prevention
	Funding	CDBG: \$10,000
	Description	Provide emergency shelter, food, tutoring, transportation, case management, housing placement assistance to 16 Urban County residents. National Objective: Presumed Beneficiary Homeless - 24 CFR 570.208(a)(2)(i)(A) Matrix Code: 03Z Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	16 Urban County Residents.
	Location Description	Rotating shelter locations
	Planned Activities	Provide emergency shelter, food, tutoring, transportation, case management, housing placement assistance to 16 Urban County residents.
33	Project Name	Shelter Inc.: Homeless Prevention and Rapid Rehousing Program
	Target Area	Contra Costa County
	Goals Supported	H-2: Rapid Rehousing & Homelessness Prevention

	Needs Addressed	Homelessness Prevention
	Funding	CDBG: \$25,075
	Description	Provide homelessness prevention and rapid rehousing services to 160 Urban County residents to quickly regain stable, permanent housing or maintain their current housing. National Objective: Presumed Beneficiary Homeless -24 CFR 570.208(a)(2)(i)(A) Matrix Code: 05Q Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	160 low-income Urban County residents will benefit.
	Location Description	1333 Willow Pass Road #206 Concord, CA 94520
	Planned Activities	Provide homelessness prevention and rapid rehousing services to 160 Urban County residents to quickly regain stable, permanent housing or maintain their current housing.
34	Project Name	CHDC: Multicultural/Senior Family Center
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$25,000
	Description	Provide nutrition programs, senior services, educational, social and multi-cultural programs through the operation of a community center for a minimum of 400 residents of North Richmond. National Objective: Low Mod Area Benefit- 24 CFR 570.208(a)(1)(i) Matrix Code: 05Z Eligibility: Public Services [24 CFR 570.201(e)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 90 low-income microenterprise/small business owners will be assisted with technical assistance by this project.
	Location Description	1035 Detroit Ave #200, Concord, CA 94518

	Planned Activities	Provide technical assistance, training, and ongoing support services to low and moderate-income persons so they can sustain their licensed family day care business or receive a childcare license to open and operate a new licensed family daycare business (microenterprise).
35	Project Name	CoCoKids: Road to Success
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$90,000
	Description	Provide technical assistance, training, and ongoing support services to low and moderate-income persons so they can sustain their licensed family day care business or receive a childcare license to open and operate a new licensed family daycare business (microenterprise). National Objective: Very low- and low-income persons - 24 CFR 570.208(a)(2)(iii) Matrix Code: 18C Eligibility: Micro-Enterprise Assistance [24 CFR 570.201(o)(1)(ii)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 90 low-income microenterprise/small business owners will be assisted with technical assistance by this project.
	Location Description	1035 Detroit Ave #200, Concord, CA 94518
	Planned Activities	Provide technical assistance, training, and ongoing support services to low- and moderate-income persons so they can sustain their licensed family daycare business or receive a childcare license to open and operate a new licensed family daycare business (microenterprise).
36	Project Name	Loaves & Fishes: Culinary Training Program
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$15,000

	Description	A free 12-week introductory culinary program for 30 individuals interested in the culinary industry and experiencing barriers to employment. National Objective: Very low-and low-income persons-24 CFR 570.208(a)(2)(iii) Matrix Code: 05H Eligibility: Special Economic Development Activities - 24CFR 570.203(c)
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	30 homeless and low-income individuals.
	Location Description	835 Ferry Street, Martinez, CA 94553
	Planned Activities	A free 12-week introductory culinary program for individuals interested in the culinary industry and experiencing barriers to employment.
37	Project Name	Opportunity Junction: Administrative Careers Training
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$100,000
	Description	To provide training and job placement assistance to 10 low-income persons, leading to economic self-sufficiency through careers in the administrative field. National Objective: Very low- and low-income persons - 24 CFR 570.208(a)(2)(i)(B) Matrix Code: 18B Eligibility: Special Economic Development Activities - 24CFR 570.203(c)
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	10 low-income program participants will be trained and placed in contracted employment.
	Location Description	3102 Delta Fair Boulevard, Antioch, CA 94509

	Planned Activities	The Administrative Careers Training (ACT) program will train/develop over 50 low-income persons for administrative careers. 10 participants will be placed into employment, under contract with an agency partner-employer.
38	Project Name	Renaissance Entrepreneurship Center: Renaissance Richmond
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$45,000
	Description	Intensive small business/microenterprise training and technical assistance to 50 unduplicated lower-income individuals who own or wish to start a small business/microenterprise. National Objective: Very low- and low-income persons and Job Creation - 24 CFR 570.208(a)(2)(iii) Matrix Code: 18C Eligibility: Micro-Enterprise Assitance-24 CFR 570.201(o)(1)(ii)
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	50 existing small business owners or persons wishing to open a business living in Richmond and the Urban County. Renaissance Richmond will support lower-income English- and Spanish-speaking Urban County residents, particularly women and people of color.
	Location Description	1500 MacDonald Avenue, Richmond, CA 94801
	Planned Activities	Intensive small business/microenterprise training and technical assistance to 50 unduplicated lower-income individuals who own or wish to start a small business/microenterprise.
39	Project Name	West Contra Costa Business Dev. Center, Inc.: Emerging Entrepreneurs Program
	Target Area	Contra Costa County
	Goals Supported	CD-5: Economic Development
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$85,400

	Description	To provide technical assistance and support to 50 existing microenterprises/small-businesses or persons wishing to open a microenterprise/small-business as a way to create/retain jobs. National Objective: Very low- and low-income persons and Job Creation - 24 CFR 570.208(a)(2)(iii) Matrix Code: 18C Eligibility: Micro-Enterprise Assistance-24 CFR 570.201(o)(1)(ii)
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 50 existing or prospective low-income microenterprise business owners will be assisted.
	Location Description	812 San Pablo Ave., Ste. 2, Pinole, CA 94564
	Planned Activities	To provide technical assistance and support to existing microenterprises/small-businesses or persons wishing to open a microenterprise/small-business as a way to create/retain jobs.
40	Project Name	City of Richmond, Community Services: Senior Center ADA Improvements
	Target Area	Contra Costa County
	Goals Supported	CD-6: Infrastructure/Public Facilities
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$44,000
	Description	To improve the accessibility of the Richmond Senior Center by rehabilitating the following features: replacement of bathroom counters; modifications to the existing bathroom stalls; and upgrades to the rear entry doors to be power operated with new automatic door openers. The improvements will be compliant with the Americans with Disabilities Act (ADA). National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208 (a)(2)(D)(ii)(A) Matrix Code: 03A Eligibility: Public facilities and infrastructure improvements [24 CFR 570.201(c)]
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 1,800 residents
	Location Description	2525 Macdonald Avenue, Richmond, CA 94804
	Planned Activities	ADA improvements to the Senior Center include the replacement of bathroom counters and upgrades to the rear entry doors to be power-operated and automated.
41	Project Name	Contra Costa Health Services, H3 Division: Brookside/Calli House Emergency Shelter Security and Grounds Improvements
	Target Area	Contra Costa County
	Goals Supported	CD-6: Infrastructure/Public Facilities
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$66,677
	Description	Installation of new fencing along Brookside Drive and a section at the corner of Brookside Drive and Giant Road; and installation of new electronic vehicle gate equipped with Aiphone security system to improve security of the Brookside/Calli House Emergency Shelter campus grounds. National Objective: Presumed Beneficiary Homeless Persons - 24 CFR 570.208 (a)(2)(i)(A) Matrix Code: 03C Eligibility: Public facilities and infrastructure improvements [24 CFR 570.201(c)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Approximately 900 persons experiencing homelessness
	Location Description	Brookside Emergency Shelter & Calli House: 847 C Brookside Drive, Richmond, CA 94801
	Planned Activities	Installation of security features at the campus grounds
42	Project Name	Contra Costa County Public Works Department: Montalvin Park ADA Parking
	Target Area	Contra Costa County

	Goals Supported	CD-6 Infrastructure/Public Facilities
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$65,000
	Description	<p>Improvement of accessibility within Montalvin Park by creating an additional accessible parking area and accessible pathways within the upper level of Montalvin Park that are compliant with the Americans with Disabilities Act (ADA).</p> <p>National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208 (a)(2)(D)(ii)(A)</p> <p>Matrix Code: 03A</p> <p>Eligibility: Public facilities and infrastructure improvements [24 CFR 570.201(c)]</p>
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The park serves approximately 6,200 local residents
	Location Description	Montalvin Park: Denise Drive and Lettia Road, San Pablo (Montalvin Manor)
	Planned Activities	Creation of an additional accessible parking area and accessible pathways within the upper level of Montalvin Park that are compliant with the American Disabilities Act (ADA).
43	Project Name	Lions Center for the Visually Impaired: Lions Center Site Renovations (Phase II)
	Target Area	Contra Costa County
	Goals Supported	CD-6: Infrastructure/Public Facilities
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$95,000

	Description	<p>Phase 2 renovations include removal and repaving of the existing parking lot and entryway, re-striping parking stalls, removal of 7-10 trees and a new curb cut. The Phase 2 rehabilitation will improve the accessibility to the Lions Center site and will be compliant with Americans with Disabilities Act (ADA).</p> <p>National Objective: Presumed Beneficiary Disabled Persons - 24 CFR 570.208 (a)(2)(i)(A)</p> <p>Matrix Code: 03B</p> <p>Eligibility: Public facilities and infrastructure improvements [24 CFR 570.201(c)]</p>
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The Lions Blind Center facility serves approximately 346 adults that reside in Contra Costa County who are blind/vision impaired.
	Location Description	175 Alvarado Avenue, Pittsburg, CA 94565
	Planned Activities	Phase II of Renovations include removal & repaving of the existing parking lot and entryway, re-striping parking stalls, removal of 7-10 trees and a new curb cut.
44	Project Name	Nurturing Independence through Artistic Development: Community Accessibility Improvement Plan (NIAD-CAP) Phase II
	Target Area	Contra Costa County
	Goals Supported	CD-6: Infrastructure/Public Facilities
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$71,000
	Description	<p>Phase II rehabilitation of the NIAD Art Center to improve accessibility and meet compliance with current code under the American with Disabilities Act (ADA). Phase II will feature floor resurfacing and components for ADA-compliance and compliance with Community Care Licensing requirements.</p> <p>National Objective: Presumed Beneficiary Disabled Persons - 24 CFR 570.208 (a)(2)(i)(A)</p> <p>Matrix Code: 03B</p> <p>Eligibility: Public facilities and infrastructure improvements [24 CFR 570.201(c)]</p>

	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	The NIAD facility currently serves 65 adults with disabilities with an arts studio program that imparts both artistic and independent living skills.
	Location Description	551 – 23 rd Street, Richmond, CA
	Planned Activities	The activity is for the Phase II rehabilitation of the NIAD Art Center to improve accessibility and meet compliance with current code under the American with Disabilities Act (ADA). Phase II will improve and install new flooring to be ADA compliant and compliant with Community Care Licensing requirements.
45	Project Name	Town of Moraga: Hacienda de las Flores Phase II (ADA Pathway Improvements)
	Target Area	Contra Costa County
	Goals Supported	CD-6: Infrastructure/Public Facilities
	Needs Addressed	Non-Housing Community Development
	Funding	CDBG: \$80,000
	Description	Phase 2 of accessibility improvements to the community center to create an American with Disabilities Act (ADA)-compliant pathway leading from handicapped parking spaces to the southernmost entrance of the facility. National Objective: Presumed Beneficiary Seniors - 24 CFR 570.208 (a)(2)(D)(ii)(A) Matrix Code: 03A Eligibility: Public facilities and infrastructure improvements [24 CFR 570.201(c)]
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	16,797 Lamorinda residents
	Location Description	Hacienda de las Flores 2100 Donald Drive, Moraga, CA 94556

	Planned Activities	Accessibility improvements to a community center in order to create an ADA-compliant pathway leading from handicapped parking spaces to the South entrance of the facility.
46	Project Name	ESG21 Contra Costa County
	Target Area	Contra Costa County
	Goals Supported	H-1: Housing & Supportive Services for Homeless H-2: Rapid Rehousing & Homelessness Prevention CD-7: Administration
	Needs Addressed	Homelessness Prevention Non-Housing Community Development Administration
	Funding	ESG: \$403,140
	Description	Contra Costa County will use ESG funds to provide emergency shelter services (essential services and shelter operations) to the homeless and to victims of domestic violence (\$211,000); to provide street outreach services related to reaching out to unsheltered homeless individuals and families to connect them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care (\$30,884); to provide rapid rehousing and prevention services (rental/financial assistance, case management) to prevent homelessness and to quickly rehouse the homeless (\$131,021); and for general program administration (\$30,236). Contra Costa County will use ESG-CV funds (\$1,390,138) to provide emergency shelter/emergency shelter services to the homeless to help prevent, prepare for, and/or respond to COVID-19.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	Persons experiencing homelessness, including those fleeing from domestic violence, and those at risk for becoming homeless.
	Location Description	Various, throughout the Urban County.

	Planned Activities	For FY 2020/21, Contra Costa County will use ESG funds to provide emergency shelter services (essential services and shelter operations) to the homeless and to victims of domestic violence (\$211,000); to provide street outreach services related to reaching out to unsheltered homeless individuals and families to connect them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care (\$30,884); to provide rapid rehousing and prevention services (rental/financial assistance, case management) to prevent homelessness and to quickly rehouse the homeless (\$131,021); and for general program administration (\$30,236).
47	Project Name	BRIDGE Housing: Sycamore Place
	Target Area	Contra Costa County
	Goals Supported	AH-3 Maintain and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$3,650,000
	Description	Acquisition and rehabilitation of 74-units of multifamily rental housing affordable to and occupied by very low income seniors. National Objective: Low-Mod Housing Activities Matrix Code: LMH Eligibility: Rehabilitation of privately owned residential buildings. 24 CFR 570.202(a)(1)
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	74 units of multifamily rental housing affordable to and occupied by very low-income seniors.
	Location Description	35 Laurel Drive, Danville
	Planned Activities	Acquisition and rehabilitation of 74-units of multifamily rental housing affordable to and occupied by very low-income seniors. The rehabilitation includes review of water damage and waterproofing and repair as needed to the windows, roof, exterior walls and building envelope, replacing in-unit mechanical and plumbing systems as well as improvements to unit finishes, cabinets and HVAC systems.
48	Project Name	CHDC and Eden Housing, Inc.: Legacy Court
	Target Area	Contra Costa County

	Goals Supported	AH-1 New Construction of Affordable Rental Housing AH-4: New Supportive Housing - Special Needs
	Needs Addressed	Affordable Housing
	Funding	HOME: \$2,660,000
	Description	New Construction of 43 rental units affordable to and occupied by very-low-income families and special needs households. Eligibility: New Construction of housing affordable to and occupied by very-low-income households. 24 CFR 92.205(a)
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	42 lower income households.
	Location Description	Three separate blocks in the incorporated city portion of North Richmond along the Fred Jackson Way corridor.
	Planned Activities	New Construction of 43 rental units affordable to and occupied by very low-income families and special needs households.
49	Project Name	CCC/Habitat for Humanity: Neighborhood Preservation Program
	Target Area	Contra Costa County
	Goals Supported	AH-3: Maintain and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$132,000
	Description	Provision of 6 low-interest loans and 1 grant for the rehabilitation of a single-family home, and 10 mobile home repair grants for the rehabilitation of housing owned and occupied by very-low and low-income households. Habitat for Humanity East Bay/Silicon Valley will be a subrecipient to DCD. Habitat will administer the program, while DCD will be responsible for overseeing operations and managing the current loan portfolio. National Objective: Low Mod Housing Activities Matrix Code: LMH Eligibility: Rehabilitation of privately-owned residential buildings 24 CFR 570.202 (a)
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	17 low-income households, many of whom are senior and disabled individuals.
	Location Description	Throughout the Urban County with an emphasis on low-mod neighborhoods.
	Planned Activities	Eliminate conditions that may be detrimental to health, life, property, and/or public welfare. Renovation includes the elimination of blighting conditions, bringing home up to code, improving energy efficiency, promoting accessibility, and enhancing older neighborhoods.
50	Project Name	CHDC: Chesley Mutual Housing
	Target Area	Contra Costa County
	Goals Supported	AH-3: Maintain and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$994,807 HOME: \$1,050,000
	Description	Rehabilitation of 30 existing units affordable to and occupied by very-low and low income families. National Objective: Low-Mod Housing Activities Matrix Code: LMH Eligibility: Rehabilitation of privately owned residential buildings 24 CFR 570.202(a)(1)
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	30 very low and low-income families
	Location Description	802 Chesley Avenue, Richmond
	Planned Activities	Rehabilitation of 30 existing units affordable to and occupied by very-low and low income families. Rehabilitation work will include health and safety repairs including a new fire alarm and CO2 detection system; electrical panel upgrades; HVAC and plumbing repair/upgrades; replacement of water heaters, fire sprinkler-repair; and replacement of exterior lighting.
51	Project Name	SAHA: Veterans Square

	Target Area	Contra Costa County
	Goals Supported	AH-4: New Supportive Housing – Special Needs
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$400,000
	Description	New construction of 30 units affordable to and occupied by very-low and low income households, and special needs households. Eligibility: New construction of apartments or community residences to prevent homelessness for persons with HIV/AIDS. 24 CFR 574.300(a)
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	30 units for households with 30-50% AMI.
	Location Description	901 Los Medanos Street, Pittsburg
	Planned Activities	New construction of a three-story 30-unit building, 28 one-bedroom units and 2 two-bedroom units.
52	Project Name	Richmond Neighborhood Housing Services: Scattered Site Rehab Project 4
	Target Area	Contra Costa County
	Goals Supported	AH-3: Maintain and Preserve Affordable Housing
	Needs Addressed	Affordable Housing
	Funding	CDBG: \$572,500
	Description	Rehabilitation of 7 single-family rental homes affordable to and occupied by low-income households. National Objective: Low-Mod Housing Activities Matrix Code: LMH Eligibility: Rehabilitation of privately-owned residential buildings 24 CFR 570.202 (a)
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	7 low-income families
	Location Description	Scattered sites in Richmond South Side neighborhood.

	Planned Activities	Rehabilitation of 7 single-family rental homes in Richmond. All rehabilitation work will preserve existing affordable housing in the County by improving deteriorating buildings and providing health and safety improvements.
53	Project Name	CIA and SAHA: Aging in Place Senior Housing
	Target Area	Contra Costa County
	Goals Supported	AH-4: New Supportive Housing – Special Needs
	Needs Addressed	Affordable Housing
	Funding	HOME: \$3,286,000
	Description	New construction of 82 units affordable to and occupied by extremely low, very low, and lower income seniors, veterans, disabled veterans, and veterans experiencing homelessness. Eligibility: New construction of housing affordable to and occupied by very low-income households 24 CFR 92.205(a)
	Target Date	6/30/2025
	Estimate the number and type of families that will benefit from the proposed activities	82 units for senior households earning 30-60% AMI.
	Location Description	490 Golf Club Road, Pleasant Hill
	Planned Activities	New construction of a three- and four-story building with 82 units affordable to and occupied by extremely low, very low, and lower income seniors, veterans, disabled veterans, and veterans experiencing homelessness. The housing will include on-site amenities such as a community room, services, property management offices, outdoor community gardens, a fitness center, and laundry room.
54	Project Name	CDBG and HOME Unallocated Funds
	Target Area	Contra Costa County
	Goals Supported	AH-1 New Construction of Affordable Rental Housing AH-3: Maintain and Preserve Affordable Housing AH-4: New Supportive Housing - Special Needs CD-6: Infrastructure/Public Facilities
	Needs Addressed	Affordable Housing Non-Housing Community Development
	Funding	CDBG: \$1,104,977 HOME: \$313,601

	Description	CDBG and/or HOME funds available for eligible affordable housing and/or infrastructure/public facilities projects that may be identified during the program year.
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	To be determined.
	Location Description	To be determined.
	Planned Activities	To be determined.
55	Project Name	CDBG Program Administration
	Target Area	Contra Costa County
	Goals Supported	CD-7: Administration
	Needs Addressed	Administration
	Funding	CDBG: \$1,113,002
	Description	Program Administration of CDBG Program. \$893,002 is coming from the FY 2021/22 allocation amount (20% of the FY 2021/22 allocation minus \$40,000 for ECHO Fair Housing Services-Project 27) and \$220,000 is coming from anticipated CDBG Program Income (20% of anticipated CDBG Program Income).
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A. General CDBG Program Administration
	Location Description	30 Muir Road, Martinez, CA 94553
	Planned Activities	General administration activities of administering the County's Urban County CDBG Program
56	Project Name	HOME Program Administration
	Target Area	Contra Costa County
	Goals Supported	CD-7: Administration
	Needs Addressed	Administration
	Funding	HOME: \$403,586

	Description	Administration of the HOME Program\$333,586 is coming from the FY 2021/22 allocation amount (10% of the FY 2021/22 allocation) and \$70,000 is coming from anticipated HOME Program Income (10% of anticipated HOME Program Income).
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A. General HOME Program Administration
	Location Description	30 Muir Road, Martinez, CA 94553
	Planned Activities	Administration of the HOME Program;
57	Project Name	HOPWA Program Administration
	Target Area	Contra Costa County
	Goals Supported	CD-7: Administration
	Needs Addressed	Administration
	Funding	HOPWA: \$65,000
	Description	Administration of the HOPWA Program
	Target Date	6/30/2022
	Estimate the number and type of families that will benefit from the proposed activities	N/A. General HOPWA Program Administration.
	Location Description	30 Muir Road, Martinez, CA 94553
	Planned Activities	General administration of the HOPWA Program
58	Project Name	HOPWA - Housing Related Services
	Target Area	Contra Costa County
	Goals Supported	H-2: Rapid Rehousing & Homelessness Prevention CD-2: Non-Homeless Special Needs Population
	Needs Addressed	Non-Housing Community Development
	Funding	HOPWA: \$250,000
	Description	HOPWA related services - Short Term Mortgage, Rent, Utility (STRMU) assistance, housing information services, and permanent housing placement services.
	Target Date	6/30/2022

	Estimate the number and type of families that will benefit from the proposed activities	190 households
	Location Description	To be determined
	Planned Activities	Short Term Mortgage, Rent, Utility (STRMU) assistance, housing information services, and permanent housing placement services.
59	Project Name	HOPWA - Permanent Housing (Unallocated)
	Target Area	Contra Costa County
	Goals Supported	AH-3: Maintain and Preserve Affordable Housing AH-4: New Supportive Housing - Special Needs
	Needs Addressed	Affordable Housing
	Funding	HOPWA: \$624,200
	Description	HOPWA - permanent housing. Specific project(s) to be identified during the program year.
	Target Date	6/30/2024
	Estimate the number and type of families that will benefit from the proposed activities	To be determined
	Location Description	To be determined
	Planned Activities	New construction or rehabilitation/preservation of multifamily housing for persons with HIV/AIDS.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The County's CDBG entitlement area is the entire area of the County except for the Cities of Antioch, Concord, Pittsburg, and Walnut Creek. The County administers the HOME Program for the Contra Costa HOME Consortium, which includes the Cities of Antioch, Concord, Pittsburg, and Walnut Creek. The Contra Costa HOME Consortium entitlement area is the entire County. The County also administers the ESG Program. The County's ESG entitlement area is the entire area of the County, except for the Cities of Antioch, Concord, Pittsburg, and Walnut Creek. Contra Costa County is also a sub-grantee to the City of Oakland (Alameda County) for the HOPWA program. The County's HOPWA entitlement area is the entire County.

Low-income census tracts can be found throughout the County; however, many communities in west and east Contra Costa County, such as Richmond, San Pablo, North Richmond, Montalvin Manor, Tara Hills, Bay View, and Bay Point all have a concentration of minority populations (more than 78.3% of the population) that are also in low/mod-income census tracts.

Geographic Distribution

Target Area	Percentage of Funds
Contra Costa County	100

Table 9 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

Though projects may serve the entire Urban County, as is the case with many Public Service projects, it is the intent of the program to target services to areas with the highest need. This includes revitalization strategy areas or census tracts that meets "area benefit" criteria (an area, typically a census tract or a contiguous group of census tracts, where at least 51 percent of the population is low/mod-income). In all cases, Subrecipients must demonstrate that they will be able to serve a minimum of 51 percent very-low and low-income persons or households. However, it has been the County's practice to fund projects that serve a minimum of 75 percent extremely low, very low- and low-income persons or households. Furthermore, established policy gives priority to housing projects that provide units affordable to and occupied by households with extremely low-income. These policies and practices have ensured that projects/programs serve those areas with the highest need.

Housing activities to meet Consolidated Plan priorities include new construction, rehabilitation, and preservation of existing affordable housing. These housing projects have the potential to either assist in neighborhood revitalization or provide de-concentration of low-income and/or minority populations by

location in areas with little supply of affordable housing.

Discussion

Given the size of the entitlement areas of the CDBG, HOME, ESG, and HOPWA Programs for the County, Contra Costa County's CDBG, HOME, ESG, and HOPWA funds are awarded to projects and programs on a competitive allocation basis. The projects/programs, as in the case of many Public Service projects, typically serve more than just one specific area or neighborhood of the County; however, it is the intent of the programs to target services to areas with highest need, such as a revitalization strategy areas or a census tract that has a high percentage of low/mod-income households.

The highest numbers of low income and minority households are in west Contra Costa County, followed by east Contra Costa County and central Contra Costa County. All projects funded with CDBG, HOME, ESG, and HOPWA funds are targeted to low income households throughout the County.

DRAFT

Affordable Housing

AP-55 Affordable Housing - 91.420, 91.220(g)

Introduction

The numbers served in the tables below represent the affordable housing projects funded in FY 2021/22, the second year of the FY 2020-2025 Consolidated Plan to meet the affordable housing goals and strategies.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	97
Special-Needs	186
Total	283

Table 10 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	155
Rehab of Existing Units	128
Acquisition of Existing Units	0
Total	283

Table 11 - One Year Goals for Affordable Housing by Support Type

Discussion

AP-60 Public Housing - 91.420, 91.220(h)

Introduction

There are three Public Housing Authorities operating in the Consortium, the Housing Authority of Contra Costa County (HACCC, which is by far the largest), the Richmond Housing Authority (RHA), and the Housing Authority of the City of Pittsburg (HACP).

Actions planned during the next year to address the needs to public housing

HACCC has begun a long-term project to reposition and rehabilitate its public housing portfolio in the face of ever-decreasing federal, state and local funding. The planning portion of this process is expected to be completed this year and implementation has actually begun on portions of the plan. As part of this process HACCC has been approved for four RAD conversions that will remove 214 long-term vacant units at Las Deltas in North Richmond. These units will be removed from the public housing portfolio and converted to project-based voucher assistance that will be used to help fund construction or rehabilitation of more affordable housing units.

Over the long term, HACCC intends to convert all public housing to project-based units via RAD, although capacity to oversee that is not available at present.

HACCC anticipates utilizing approximately \$3.0 million of HUD funding for a variety of modernization improvements at all its public housing developments. Specific improvements include:

- \$1,183,000 for demolition of Las Deltas CA006/9A public housing site in North Richmond.
- \$1,131,000 for relocation costs during the RAD disposition of Las Deltas in North Richmond.
- \$245,000 for unscheduled and emergency unit modernization and site improvements at various properties.
- \$136,000 for non-routine maintenance repairs (ordinary maintenance items such as window and flooring replacement or electrical repair where the scale of damage is beyond the scope of day-to-day maintenance) at various properties.
- \$134,000 for construction and rehabilitation of on-site management offices at various properties.
- \$63,000 for new appliances at various properties.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

HACCC actively encourages all Public Housing residents to get involved in the community in which they are living. Quarterly town hall meetings are organized at each property in an effort, among other goals, to develop resident leaders and solicit participation in resident service programs. HACCC believes that it is important to provide residents with conduits to service providers, in every community, that can provide families with the opportunity to pursue employment, job training and other education that will

lead them toward self-sufficiency. The ultimate goal is to transition households from welfare to work, and achieve greater independence. HACCC has active resident services at four of the thirteen Public Housing Developments located in Contra Costa County. The resident services program provides office and meeting facilities for work participants, childcare or after school programs for children of working parents, equipment and materials as funding allows, and technical assistance from non-profit or governmental agencies as needed.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

Not applicable.

Discussion

DRAFT

AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

Introduction

During FY 2021/22, the County will continue its efforts to maintain the availability of housing and services for the homeless in Contra Costa.

Emergency Solutions Grant (ESG) funds may be used for five program components related to homelessness: street outreach, emergency shelter, homelessness prevention, rapid re-housing assistance and data collection. The County is allocating ESG funds for FY 2021/22 to emergency shelter services, including youth and domestic violence providers, homeless street outreach services, homelessness prevention to assist low-income residents at risk of becoming homeless, and rapid rehousing to assist homeless residents quickly regain housing stability.

CDBG funds are also targeted to support public service activities that offer a variety of services to the homeless and those at-risk of becoming homeless, as well as to special needs populations. In FY 2021/22, funds will be allocated for operating expenses of an emergency shelter for single adults as well as to programs that provide a homeless hotline, housing counseling and legal services, and food distribution. Support services such as client advocacy, job skills training, independent living skills training, respite care, counseling and case management, and nutrition education will be provided to the frail elderly, disabled, and the visually impaired. ESG funds will be allocated for adult and youth homeless shelters, emergency shelter for victims of domestic violence, homeless street outreach services, homeless support services and homeless prevention and rapid rehousing activities, including case management and direct financial assistance. These services are available throughout the County.

During FY 2021/22, the County will continue to work with the County's Council on Homelessness and the County's CoC to implement key strategies identified in the five-year CoC Plan and the Ten-Year Plan to End Homelessness. The County's Ten-Year Plan to End Homelessness includes priorities to address three types of homeless populations: the chronically homeless, those discharged into homelessness, and the transitionally (or episodic) homeless people. This will include programs and projects to increase income and employment opportunities for homeless households, expand needed support services and programs to prevent homelessness, and increase the availability of housing affordable to extremely-low income households and homeless persons.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Contra Costa County and many of the other Contra Costa Consortium jurisdictions are providing CDBG funds for homeless outreach teams through the Contra Costa County Health Services Coordinated Outreach, Referral, and Engagement (CORE) Homeless Street Outreach Program. Contra Costa County is providing \$90,000 in CDBG funds and \$30,884 in ESG funds to the CORE Street Outreach Program. The

focus of the CORE Homeless Street Outreach Program is to target high-risk, hard-to-reach chronically homeless individuals, transition-aged youth, and families living outside whom typically do not access services or do not know how to access services. CORE uses a client-centered, “whatever it takes” approach to build rapport and engage consumers into services that aim to get them off the streets and stabilized. CORE Outreach teams consist of two outreach workers, two outreach team leads, and an Outreach Coordinator. Outreach staff are trained in core principles and practices of trauma informed care, motivational interviewing, and espouse a “housing first” philosophy.

The various CORE teams operate over an 18-hour period during the day and evening. Two or three person outreach teams go out in a systematic pattern within an established service area (East, Central, and West County) to contact chronically homeless individuals living on the streets, provide face-to-face outreach and engagement, and information necessary to address behavior contributing to their homelessness. All CORE teams work closely with law enforcement and other local entities, providing intervention services to advise the homeless of available options and to help them avoid incarceration.

Contra Costa 211: CDBG funds are also distributed to the Contra Costa Crisis Center for the 211 line (see the County's Project summary in AP-38 for more information). The line provides a single point of contact for homeless individuals seeking services throughout the County. Phone counselors complete an intake assessment to determine the needs of each caller then provide referrals to a variety of community programs including shelter, food pantries and mental health services. Contra Costa Crisis Center has been participating in the Coordinated Intake and Assessment subcommittee and will be a key partner in piloting and implementation.

Health Care for the Homeless: In addition to providing direct medical care, testing and immunization services, the County-funded Health Care for the Homeless Program uses its mobile healthcare van for outreach. The bilingual Healthcare for the Homeless Team assesses client’s needs, provides social support, and links clients to appropriate services and programs, including mental health and substance abuse programs, Medi-Cal, the County's Basic Adult Care program, and the Covered California healthcare insurance exchange.

Addressing the emergency shelter and transitional housing needs of homeless persons

Emergency Shelter Funding: Of the funds received by the County for FY 2021/22, \$206,519,000 (ESG) and \$10,000 (CDBG) are allocated to local emergency shelters to provide shelter and case management services to homeless adults, families and youth, and to victims of domestic violence and their children. Upon entry to one of the shelters, each resident or family is assigned a case manager to assist the individual in determining an appropriate service plan that will help them regain housing as soon as possible. The shelters are part of the County’s Continuum of Care and enable individuals and families the opportunity to work on stabilizing their lives and moving toward a permanent housing solution. The cities of Antioch, Concord, Pittsburg, and Walnut Creek are also providing CDBG funds to local

emergency shelters.

Transitional Housing Development: In October, 2011, under the working name “Synergy House” and using both CDBG and State funds, the County began to rehabilitate an existing vacant residential building in Martinez and convert it to a sober living transitional housing program for homeless single men completing substance abuse treatment programs. The new facility is directly adjacent to a recently constructed treatment facility, Discovery House. The facility opened in August 2013 and was newly designated as “Uilkema House”. The Uilkema House program added 12 new beds to the homeless continuum of care and allows Contra Costa homeless, single men completing treatment programs such as Discovery House to transition back into the community with the skills and resources necessary to maintain their sobriety.

CARE Centers/Multi-Service Centers: There are three multi-service centers, or Coordinated Assessment Referral and Engagement (CARE) Centers, located in specific regions of the County. The CARE Centers are drop in centers designed to offer basic survival needs as well as case management, life skills, referral and linkage, housing search assistance, employment assistance, assistance accessing healthcare and mainstream resources, alcohol and other drug counseling and treatment, and crisis intervention. The centers serve as a place of respite from the larger community and provide a sense of belonging and connection to those within the homeless community. The CARE Centers also serves families who are experiencing homelessness, educating them about their rights to services that enable their children to continue their education and connecting them to a variety of services focused on serving families. One of the CARE Centers primarily specializes in serving families and seniors.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Transitional Housing Development: The Uilkema House facility opened in August 2013 and added 12 new beds to the homeless continuum of care and allows Contra Costa homeless, single men completing treatment programs such as Discovery House to transition back into the community with the skills and resources necessary to maintain their sobriety.

Veterans: In cooperation with the local Veterans Administration office, Contra Costa's CoC continues to work to increase its capacity to house and serve homeless veterans, including the distribution of HUD-VASH vouchers and rental assistance for permanent housing units provided to homeless veterans and

their families under the Supportive Services for Veteran Families (SSVF) program.

Shortening Period of Time Homeless: The County will continue to pursue increasing the capacity of its Rapid Rehousing program. For FY 2021/22, \$153,648 (\$128,573 in ESG and \$25,075 in CDBG funds) is allocated to provide rapid rehousing and homeless prevention services to individuals and families experiencing homelessness or at risk of becoming homeless. Rapid rehousing provides housing relocation/stabilization services and financial assistance in paying deposits, rent and utility bills to help homeless individuals and families quickly regain and maintain housing and self-sufficiency. In order to reach those most in need, outreach includes health-care and mental health facilities, foster care and other youth programs, veteran's services and social services agencies, and churches and other religious organizations.

Reducing Recidivism: The Contra Costa County's Health Services Department has integrated the County's Mental Health, Alcohol and Other Drug Services and Homeless Programs into a single Behavioral Health Division to continue addressing the mental health and substance abuse issues that are common barriers to long-term housing success for homeless individuals and families.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Foster Care: When foster youth age out of the foster care system, the County links them to the Independent Living Skills Program (ILSP). ILSP includes workshops that prepare youth for emancipation (money management, education, computer skills, home management, and social skills), employment assistance, non-McKinney-Vento housing and retention services, and an individualized transition plan out of foster care. In addition, foster youth can elect to remain in foster care or return to care after emancipation (but before turning 21) to receive a two-year housing subsidy, which can be used in a market rate unit, student housing, or congregate living. This is a State program that all foster youth and former foster youth are able to access.

Mental Health: Clients treated by the County Behavioral Health Division are regularly reviewed for readiness and prepared for discharge into environments that provide stepped-down levels of care. The Department holds a weekly Bed Committee where all institutionalized consumer's discharge plans are prepared. Discharge planning responsibilities fall to the Clinic managers for those consumers currently receiving services and to the Mental Health Transition Team (consisting of managers, a psychiatrist, RNs,

clinicians and peer providers) for those patients not otherwise connected to the County system.

State hospitals discharge to Institutes for Mental Disease (IMD)/Skilled Nursing Facilities (SNF) and not to HUD CoC funded programs. Persons discharged from IMDs/SNFs are placed in Crisis Residential/Transitional Residential Services (CR/TRS), and those discharged from Acute Inpatient Facilities (AIFs) are released to appropriate settings, such as the Respite Center at the County's Adult Emergency Shelter. Those exiting CR/TRS are discharged to independent, shared or supported (e.g. Board & Care) housing. State Mental Health Services Act (MHSA) funds also pay for 79 housing units for homeless discharges with severe mental illness.

Discussion

A major factor contributing to problems of the homeless and special needs populations in the County is the lack of housing affordable to extremely-low and very-low income households as well as an inadequate supply of accessible housing. The County's strategies to maintain and increase the supply of affordable housing are equally relevant as strategies to alleviate problems of these populations. As further recognition of the housing needs of homeless and at-risk populations, in FY 1998/99, the Contra Costa Board of Supervisors adopted a policy to encourage the inclusion of units affordable to extremely-low-income households in projects funded with CDBG and HOME funds. In addition, a minimum of five percent of all new housing built with County funds must be accessible to mobility-impaired households and an additional two percent must be accessible to hearing/vision impaired. Wherever feasible, the County also requires the inclusion of accessible units in housing rehabilitation projects.

Strategies to improve housing affordability through direct payment assistance are also effective in preventing and alleviating homelessness among lower-income and special needs households. Therefore, the County will continue to pursue additional Section 8 vouchers, FEMA funds, Shelter Plus Care and other resources to assist the currently homeless and at-risk population in obtaining and maintaining permanent housing.

In addition to strategies to increase the affordable housing supply using CDBG, HOME, and HOPWA resources, the County Health Services Department will apply for HEARTH Act funds to maintain and expand programs and projects to serve the homeless, including families with children, youth leaving foster care, victims of domestic violence, and individuals with problems of substance abuse and mental illness. Potential projects include rental assistance for homeless individuals and families, continued operating support for permanent and transitional housing projects and multi-service centers, the potential development of additional permanent housing with support services for families, and a variety of support services (e.g., outreach, case management, education/job training, health services, counseling/parent education, substance abuse treatment and money management).

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

There are several significant barriers to affordable housing within Contra Costa County, in general, and the entitlement cities of Antioch, Concord, Pittsburg, and Walnut Creek, in particular. At a high level, cross-cutting barriers include:

- Zoning and land use restrictions that prevent or otherwise limit the development of dense housing types that are more likely to be affordable than detached single-family homes;
- Zoning and land use approval processes that prolong the time it takes for development to occur;
- Community opposition to the development of affordable housing;
- Local development standards for height limits, stories, lot coverage maximums, and parking requirements which reduce the number of units allowed on any given site;
- Contra Costa County has an urban limit line to concentrate development in urban areas and protect open space. This policy increases the cost of land, which increases the cost of development;
- High land costs;
- Inadequate inclusionary housing policies;
- Insufficient financial resources for affordable housing development; and
- Insufficient tenant protections.

Specific barriers in each of the jurisdictions included in this Consolidated Plan are further in MA-40 of the FY 2020-25 Consolidated Plan.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The County will continue its efforts to remove or ameliorate public policies which negatively impact affordable housing development in the County including the following:

- Consistent with the General Plan, the County will initiate zoning changes for residential and designated agricultural sites from current zoning designations to Planned Unit Development.
- Through the Density Bonus Ordinance, the County is required to grant one density bonus and incentives or concessions when an applicant for a housing development seeks and agrees to construct a housing development, excluding any units permitted by the density bonus that will contain at least one of the following: ten percent of the for lower income households; five percent of the total units for very low income households; a senior citizen housing development, or a mobile home park that limits residency based on age requirements for housing older

persons; or ten percent of the total dwelling units in a common interest development for persons and families of moderate income, provided that all units in the development are offered to the public for purchase.

- The Inclusionary Housing Ordinance requires all developers of five or more units to provide 15 percent of the units at affordable costs to moderate, low or very-low income households depending on the type of project. Developers may pay a fee in lieu of providing the affordable units.
- The County will review and develop new regulations to permit the development of agriculturally related structures on agriculturally zoned land without a use permit in order to encourage the provision of onsite farmworker housing.

Discussion

DRAFT

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

This section discusses the County's Department of Conservation and Development's effort in addressing underserved needs, developing the institutional structure for delivering housing and community development activities, and expanding and preserving affordable housing opportunities within the Urban County's and HOME Consortium areas.

Actions planned to address obstacles to meeting underserved needs

The following are obstacles to meeting needs of the underserved:

- Accessibility of services
- Awareness of services
- Coordination of services
- Resources appropriate to the level of need

Accessibility of Services: Lack of accessibility to services can be the result of lack of transportation for those in need, services that are not delivered in a culturally appropriate manner or in the appropriate language, burdensome prerequisites to accessing services ("red tape"), and services that are not provided in proximity to those in need. Lack of transportation is a particular challenge for those who do not drive, do not have a car, or are elderly and for persons with disabilities. Most if not all of the public service projects listed in AP-38 provide are located within the neighborhoods or communities of the target population to provide easy accessibility to their services. Some of the public service projects serving the elderly or persons with disabilities provide transportation to their services or provide "in-home" services.

Awareness of Services: The lack of awareness of the availability of services by those in need and a lack of knowledge about how to access services are significant obstacles to the provision of services. All agencies receiving CDBG, HOME, ESG, or HOPWA funds from the County must provide significant outreach to those in need. County DCD staff will continue to monitor CDBG/HOME/ESG/HOPWA funded agencies to verify if an agency's outreach is adequate and that outreach materials are available in various languages.

Coordination of Services: Those in need must often access services from several points; similar services may also be provided by more than one agency. Those being served by one agency may have needs that are not being addressed by the particular agency currently serving that person or family. County DCD staff advocates for CDBG/HOME/ESG/HOPWA funded agencies to collaborate and coordinate with other agencies in the community for serving their target population. DCD staff will continue to encourage agencies to collaborate and coordinate to avoid duplication of service and to provide more efficient services to their clients or target populations.

Resources: Resources are generally less than required to meet the level of need. The

CDBG/HOME/ESG/HOPWA funds that are available are prioritized to the high Priority Needs and Goals established in the 2020-2025 Consolidated Plan. Funding is also prioritized to those undertakings that represent the most efficient use of funds, are delivered by the most qualified persons, and serve the broadest geography.

Actions planned to foster and maintain affordable housing

The County uses 45 percent of its CDBG funding to support affordable housing preservation activities. For over 40 years, the Neighborhood Preservation Program has been providing low interest loans and grants to low-income homeowners for rehabilitation, and accessibility and energy efficiency improvements. This program improves living conditions for the recipients, and helps maintain viable neighborhoods. In addition to CDBG funds, HOME funds are available and utilized in coordination with the County's CDBG funds to support the development of affordable housing.

CDBG funds are also used to support acquisition and rehabilitation of existing affordable apartments as well as the conversion of market rate housing to affordable housing.

HOME funds are used for new construction, acquisition and rehabilitation, and preservation of existing affordable housing. These funds leverage State, local, and private funds.

Actions planned to reduce lead-based paint hazards

The County will continue to protect young children from lead-based paint hazards in housing funded with CDBG, HOME, ESG, and HOPWA resources through the implementation of 24 CFR Part 35. The purpose of this regulation is to reduce or eliminate lead-based paint hazards in federally owned housing and housing receiving federal funds. All developers enter into legal agreements that include requirements for compliance with the lead-based paint regulation. The Neighborhood Preservation Program has developed a program-specific lead-hazard reduction implementation plan. All other projects will develop plans appropriate to the project type and level of funding received.

Actions planned to reduce the number of poverty-level families

The County, and cities within it, employ a variety of strategies to help alleviate poverty, including efforts to stimulate economic growth and job opportunities, and to provide County residents with the skills and abilities required to take advantage of those opportunities. This also includes implementation of Section 3 strategies to ensure employment and contracting opportunities for low and very low-income persons or businesses residing within the community where a HUD-funded project is located. The County and a majority of cities actively work to attract and retain businesses. Many are involved in revitalization efforts for their downtown areas utilizing a variety of strategies such as infrastructure and façade improvement programs, the State Main Street Program, and the preparation of revitalization plans to

guide future development. The County, through its various departments, provides services and supports programs that promote personal responsibility, independence and self-sufficiency.

One of the responsibilities of the County's Department of Conservation & Development (DCD) is the management of the CDBG, HOME, ESG and HOPWA programs. Many CDBG and HOME funded programs are geared toward helping lower-income persons find and maintain stable housing, receive training for jobs that provide a livable wage, and access support services that are needed to attain self-sufficiency. By Board guidelines, 10 percent of the annual grant amount is set aside for economic development activities. Programs funded under the Economic Development category are intended to assist businesses with expanding economic opportunities for lower-income persons and to increase the viability of neighborhood commercial areas. As recorded in the list of projects of this Action Plan, job training and placement projects have been approved for funding. In addition to economic development activities, the County works with other jurisdictions and local non-profits to provide emergency and transitional housing, and support services necessary to assist the homeless in achieving economic independence.

The County's Employment and Human Services Department (EHSD) is responsible for providing services to adults, children, families, and the elderly. Bureaus within EHSD that directly relate to the reduction of poverty include the Workforce Services, Children and Family Services, and the Workforce Development bureaus. Other programs administered by EHSD, that indirectly support economic self-sufficiency and are intended to provide assistance to families and persons to lead productive lives include, but are not limited to: 1) the Family Preservation Program, which emphasizes keeping families together in a safe, nurturing environment and providing them with skills that will last when they leave the program; and 2) Service Integration Teams that provide services to increase the economic self-sufficiency of families, improve family functioning, and expand community capacity to support children and families.

The Workforce Development Board (WDB) of Contra Costa is a public policy body appointed by the County Board of Supervisors to oversee the strategic planning and policy development of the County's workforce development system. The Board is composed of business, labor, economic development, public agencies, education, and community-based organizations. The Board has also designated the WDB as the oversight body for the County's CalWORKS policy to ensure full integration of the area's workforce development system. The WDB has responsibility to oversee the provision of workforce services through its four One-Stop Business and Career Centers, and Affiliate Sites throughout the County.

Actions planned to develop institutional structure

During FY 2021/22, the County will continue to work with the cities and other public and private agencies and organizations to implement strategies designed to accomplish the affordable housing and community development objectives identified in FY 2020-2025 Consolidated Plan. Specific actions to be undertaken by the County include the provision of resources and technical assistance to public agencies and the non-profit and for-profit community in developing, financing and implementing programs and projects consistent with the County annual and five-year plans. In addition, the County will work with

the cities and other agencies to establish an informal cooperative network to share resources and facilitate development in the Urban County and Consortium area.

Actions planned to enhance coordination between public and private housing and social service agencies

The County's efforts to coordinate activities and strategies for affordable housing development and the provision of emergency and transitional housing and supportive services include cooperative planning efforts as well as participation in a number of countywide housing and service provider organizations. Planning efforts to be undertaken during the current program year include the following:

Contra Costa Consortium members continue to work on strategies and actions designed to overcome identified impediments and eliminate problems of housing discrimination in Contra Costa.

The Continuum of Care and the Council on Homelessness works with Contra Costa jurisdictions, public and private agencies, the interfaith community, homeless advocacy groups and other community organizations to implement the Continuum of Care Plan, which includes strategies and programs designed to alleviate homelessness, and the Ten Year Plan to End Homelessness.

In addition to the above, the County participates in a number of countywide housing and service provider organizations, which are intended to share resources and coordinate strategies and programs for affordable housing and community development activities. These organizations include the Association of Homeless and Housing Service Providers, the Tri-Valley Affordable Housing Committee, the Contra Costa HIV/AIDS Consortium, the Children and Families Policy Forum, Non-Profit Housing Association, and the Workforce Development Board.

Discussion

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

Program Income: The County estimates receiving \$1,100,000 in CDBG program income and estimates receiving \$700,000 in HOME program income during FY 2021/21.

Other: The County does not have any float-funded activities, Section 108 loan guarantees, or surplus urban renewal settlement funds. The County does not have any Urgent Need activities.

Benefit to low- and moderate-income persons: All of the County's FY 2021/22 CDBG funds that do not go towards Program Administration are allocated to activities that will benefit persons of low- and moderate income. The County anticipates utilizing 20 percent of all CDBG Program funds towards CDBG Program Administration.

Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	1,100,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	1,100,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	80.00%

Annual Action Plan 2021	93
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HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The Contra Costa HOME Consortium does not provide HOME funds in any form not identified in Section 92.205. HOME funds are typically provided as low interest deferred residual receipt loans (multi-family housing), deferred shared appreciation loans (single-family housing), and small grants (specific project related program delivery).

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The HOME Consortium uses recapture provisions to ensure that all or a portion of the HOME funds are repaid to the Consortium when the home is sold, transferred, or otherwise not occupied by an eligible owner.

Recapture Provisions The amount repaid to the HOME program is the original principal of the HOME loan plus a share of the appreciation. The appreciation is the difference between the original purchase price of the home and the current sales price. The current sales price will either be the fair market value, or if the home is subject to a resale restriction, the restricted sales price. The appreciation amount does not include any permanent fixed improvements, but may be adjusted downward by the value of deferred maintenance, not including expected wear and tear. The HOME program share of the appreciation is equal to the share of the HOME loan of the original purchase price. For example, if the purchase price was \$400,000, the HOME loan was \$20,000 (five percent of the purchase price), and the future sales price is \$500,000 then the amount repaid (not considering the adjustments for improvements or deferred maintenance) will be \$20,000 plus five percent of the \$100,000 appreciation (\$5,000) for a total repayment of \$25,000.

If the home has decreased in value because of market conditions, the HOME Consortium will share in the depreciation of the home. The amount of depreciation of the HOME loan is the percentage of the HOME loan to the original purchase price of the home. Using the same assumptions as in the preceding paragraph, if the future sales price of the home is \$350,000, the amount due would be

\$20,000 minus five percent of the depreciation (\$2,500) for a total repayment of \$17,500.

If the depreciation of the home is so significant that the outstanding debt on the home exceeds the value of the home, the Consortium will negotiate with the other lenders to accept a lower

repayment. This will enable for all debt to be paid through the proceeds of the home sale.

The Home Consortium does not allow subsequent buyers to assume an existing loan, but may make the repaid funds available to a subsequent buyer as a new loan.

Resale Restrictions The HOME Consortium does not use resale restrictions. However, there may be HOME loans provided to buyers who also have resale restrictions. The resale restrictions may be required by a developer such as Habitat for Humanity, or may be required by another program such as Inclusionary Housing or Density Bonus. In those cases, the HOME loan will meet the recapture provisions described above. The HOME loan will be repaid, and may be available to the next purchaser of the home. The appreciation amount will be based on the maximum resale value as determined by the resale restriction if that value is below the fair market value. For example, if the original purchase price was \$400,000, the market value is \$500,000 and the resale restricted price is \$450,000, the HOME appreciation share will be calculated on \$450,000.

The resale restrictions will provide for a fair return on investment by calculating the future price based on the change of area median income. This factor is used to ensure the future price will still be affordable to the original target purchaser (typically low income). This price will be adjusted based on the value of capital improvements and deferred maintenance.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

HOME funds used for homebuyer activities are provided to purchasers of newly constructed or rehabilitated homes. The HOME Consortium uses recapture provisions to ensure that all or a portion of the HOME funds are repaid to the HOME Consortium when the home is sold, transferred, or otherwise not occupied by an eligible owner.

Recapture Provisions

The amount repaid to the HOME program is the original principal of the HOME loan plus a share of the appreciation. The appreciation is the difference between the original purchase price of the home and the current sales price. The current sales price will either be the fair market value, or if the home is subject to a resale restriction, the restricted sales price. The appreciation amount does not include any permanent fixed improvements, but may be adjusted downward by the value of deferred maintenance, not including expected wear and tear. The HOME program share of the appreciation is equal to the share of the HOME loan of the original purchase price. For example, if

the purchase price was \$400,000, the HOME loan was \$20,000 (five percent of the purchase price), and the future sales price is \$500,000 then the amount repaid (not considering the adjustments for improvements or deferred maintenance) will be \$20,000 plus five percent of the \$100,000

appreciation (\$5,000) for a total repayment of \$25,000.

If the home has decreased in value because of market conditions, the HOME Consortium will share in the depreciation of the home. The amount of depreciation of the HOME loan is the percentage of the HOME loan to the original purchase price of the home. Using the same assumptions as in the preceding paragraph, if the future sales price of the home is \$350,000, the amount due would be \$20,000 minus five percent of the depreciation (\$2,500) for a total repayment of \$17,500.

If the depreciation of the home is so significant that the outstanding debt on the home exceeds the value of the home, the Consortium will negotiate with the other lenders to accept a lower repayment. This will enable for all debt to be paid through the proceeds of the home sale.

The HOME Consortium does not allow subsequent buyers to assume an existing loan, but may make the repaid funds available to a subsequent buyer as a new loan.

Resale Restrictions

The HOME Consortium does not use resale restrictions. However, there may be HOME loans provided to buyers who also have resale restrictions. The resale restrictions may be required by a developer such as Habitat for Humanity, or may be required by another program such as Inclusionary Housing or Density Bonus. In those cases, the HOME loan will meet the recapture provisions described above. The HOME loan will be repaid, and may be available to the next purchaser of the home. The appreciation amount will be based on the maximum resale value as determined by the resale restriction if that value is below the fair market value. For example, if the original purchase price was \$400,000, the market value is \$500,000 and the resale restricted price is \$450,000, the HOME appreciation share will be calculated on \$450,000.

The resale restrictions will provide for a fair return on investment by calculating the future price based on the change of area median income. This factor is used to ensure the future price will still be affordable to the original target purchaser (typically low income). This price will be adjusted based on the value of capital improvements and deferred maintenance.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The HOME Consortium is not currently using HOME funds to refinance existing debt.

Emergency Solutions Grant (ESG)

1. Include written standards for providing ESG assistance (may include as attachment)
2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The Contra Costa Coordinated Entry system is a collaboration of multiple community, government, and faith-based agencies that, collectively, provide services that range from prevention of homelessness to permanent housing placements. Consumers are linked to supports needed to obtain and sustain housing.

A. Eligibility

Our Coordinated Entry system is designed to serve anyone in Contra Costa County who is experiencing a housing crisis. This includes those who are:

- Unsheltered (e.g., living outside, in a car, on the streets, or in an encampment),
- Sheltered (e.g., in emergency shelter or transitional housing), or
- At imminent risk of homelessness (e.g., being evicted, unable to pay rent, doubled up, or in an unsafe living situation).

B. Access Consumers connect to services through one of three portals:

- CALL: The 2-1-1 information line, operated by the Contra Costa Crisis Center, provides a phone portal for individuals and families needing to connect to homeless services.
- CARE Centers: Coordinated Assessment and Resource (CARE) Centers provide a walk-in option for individuals and families who need to connect to homeless services. Services offered include help with basic needs, light case management, housing navigation services and substance use disorder treatment and support.
- CORE Outreach: Coordinated Outreach Referral and Engagement (CORE) outreach teams engage homeless individuals living outside, help facilitate and/or deliver health and basic needs services, and connect clients to CARE Centers and other homeless services.

C. Assess

Severity and type of needs are assessed through a variety of tools:

- Prevention/Diversion Pre-Screen: Identifies need for financial assistance and/or case management services to prevent a person at risk of homelessness from becoming homeless, or to divert a person experiencing homelessness from entering the crisis response system (including emergency shelter and transitional housing)
- Homeless Management Information System (HMIS) Intake: Collects basic information about a client, including information to determine eligibility and prioritization for emergency shelter
- Emergency Shelter Prioritization Tool: in combination with the HMIS Intake, prioritizes individuals and families for available emergency shelter beds
- VI-SPDAT: The Vulnerability Index – Service Prioritization Decision Assistance Tool, an evidence-based tool that prioritizes individuals, transition-age youth, and families for available permanent housing based on acuity and chronicity

D. Assign

Clients are matched with available resources based on need and vulnerability. The most vulnerable clients are prioritized for available housing navigation and location services. The full continuum of our homeless housing and services are available through the Contra Costa Coordinated Entry system, including:

- Prevention/Diversion: Financial assistance or case management to stay housed
 - Basic Needs and Services: showers, food, laundry, benefits enrollment, referrals, etc.
 - Emergency Shelter: Short-term, temporary place to stay
 - Housing Navigation Services: Assistance with locating and obtaining housing
 - Rapid Re-housing: Time-limited rental assistance with case management
 - Permanent Supportive Housing: Long-term housing assistance with services
3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The County allocates ESG funds through a competitive application process. The RFP is posted on the Conservation and Development Department’s website and notice is mailed or emailed to the “Interested Persons” contact list. This list includes local social service agencies, homeless service providers and other interested individuals, as well as other County departments. Applications are reviewed by staff for completeness and for compliance with program requirements. Technical assistance is provided to applicants as needed by County staff. Funds are allocated based on the requirements of ESG regulations and the need for services within the County. ESG funding recommendations are presented to the CoC through the Contra Costa Council on Homelessness and then approved by the County's Board of Supervisors. ESG applicants are invited and encouraged to attend these meetings. Three out of the six ESG funded activities for FY 2020/21 are carried out by nonprofit organizations.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The County meets the requirement for homeless participation in the provision of services by consulting and coordinating services with the CoC and Council on Homelessness. The CoC and the Council on Homelessness provide a forum for communication and coordination among agencies and as a group provides advice and input on the operations of homeless services. Consumer input is incorporated into the development of local services through the ongoing participation of consumers in local meetings where they are given the opportunity to provide specific feedback on their needs and experiences with the existing system. In addition, each funded project is required to outline how homeless persons are involved in the operation of shelters and provision of services. Furthermore, the County's Council on Homelessness has a Consumer/Consumer Advocate seat in which the person appointed to that seat typically is either a current or previous consumer of the County's homeless services. The Consumer/Consumer Advocate seat is currently filled.

5. Describe performance standards for evaluating ESG.

A performance measurement outcome statement is included in all ESG contracts between the County and subrecipients. Projects are monitored and evaluated on meeting the requirements detailed in the statement. Subrecipients are also required to submit periodic progress reports detailing project progress toward objectives, problems and/or resolution to meeting goals, quantitative participation data by ethnicity, income, and household status. The projects are also subject to financial audit review by County staff. Additional requirements for performance goals and the evaluation of outcomes are determined in conjunction with the CoC and the Council on Homelessness.