



Contra  
Costa  
County

Please return completed applications to:

Clerk of the Board of Supervisors

651 Pine St., Room 106

Martinez, CA 94553

or email to: ClerkofTheBoard@cob.cccounty.us

**BOARDS, COMMITTEES, AND COMMISSIONS APPLICATION**

First Name

Marjorie

Last Name

Mc Wee

Home Address - Street

City

Walnut Creek

Zip Code

94598

Phone (best number to reach you)

Email

Resident of Supervisorial District:

IV

**EDUCATION**

Check appropriate box if you possess one of the following:

High School Diploma       CA High School Proficiency Certificate       G.E.D. Certificate

Colleges or Universities Attended	Course of Study/Major	Degree Awarded	
Scripps College, Claremont CA	Managerial Psychology; Humanities	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
University of Southern California	Masters of Business Administration	<input checked="" type="checkbox"/> Yes	<input type="checkbox"/> No
University of California, Berkeley Extension	Project Management	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No

Other Training Completed:

Operations and Project Management (Six Sigma; Project Management Inst)

Board, Committee or Commission Name

County Connection Advisory Committee

Seat Name

Committee Member

Have you ever attended a meeting of the advisory board for which you are applying?

No       Yes      If yes, how many?

Please explain why you would like to serve on this particular board, committee, or commission.

Please see attached response "A"

Describe your qualifications for this appointment. (NOTE: you may also include a copy of your resume with this application)

Please see attached response "B"

I am including my resume with this application:

Please check one:       Yes       No

I would like to be considered for appointment to other advisory bodies for which I may be qualified.

Please check one:       Yes       No

Are you currently or have you ever been appointed to a Contra Costa County advisory board?

Please check one:  Yes  No

List any volunteer and community experience, including any boards on which you have served.

Please see attached response "C"

Do you have a familial relationship with a member of the Board of Supervisors? (Please refer to the relationships listed below or Resolution no. 2011/55)

Please check one:  Yes  No

If Yes, please identify the nature of the relationship:

Do you have any financial relationships with the county, such as grants, contracts, or other economic relationships?

Please check one:  Yes  No

If Yes, please identify the nature of the relationship:

I CERTIFY that the statements made by me in this application are true, complete, and correct to the best of my knowledge and belief, and are made in good faith. I acknowledge and understand that all information in this application is publicly accessible. I understand and agree that misstatements and/or omissions of material fact may cause forfeiture of my rights to serve on a board, committee, or commission in Contra Costa County.

Signed: \_\_\_\_\_ Date: 4/26/2019

Submit this application to: Clerk of the Board of Supervisors  
651 Pine St., Room 106  
Martinez, CA 94553

Questions about this application? Contact the Clerk of the Board at (925) 335-1900 or by email at [ClerkofTheBoard@cob.cccounty.us](mailto:ClerkofTheBoard@cob.cccounty.us)

**Important Information**

1. This application and any attachments you provide to it is a public document and is subject to the California Public Records Act (CA Government Code §6250-6270).
2. All members of appointed bodies are required to take the advisory body training provided by Contra Costa County.
3. Members of certain boards, commissions, and committees may be required to: 1) file a Statement of Economic Interest Form also known as a Form 700, and 2) complete the State Ethics Training Course as required by AB 1234.
4. Meetings may be held in various locations and some locations may not be accessible by public transportation.
5. Meeting dates and times are subject to change and may occur up to two (2) days per month.
6. Some boards, committees, or commissions may assign members to subcommittees or work groups which may require an additional commitment of time.
7. As indicated in Board Resolution 2011/55, a person will not be eligible for appointment if he/she is related to a Board of Supervisors member in any of the following relationships: mother, father, son, daughter, brother, sister, grandmother, grandfather, grandson, granddaughter, great-grandfather, great-grandmother, aunt, uncle, nephew, niece, great-grandson, great-granddaughter, first-cousin, husband, wife, father-in-law, mother-in-law, daughter-in-law, stepson, stepdaughter, sister-in-law, brother-in-law, spouse's grandmother, spouse's grandfather, spouse's granddaughter, and spouses' grandson, registered domestic partner, relatives of a registered domestic partner as listed above.
8. A person will not be eligible to serve if the person shares a financial interest as defined in Government Code §87103 with a Board of Supervisors Member.

CONTRA COSTA COUNTY BOARDS, COMMITTEES, AND COMMISSIONS APPLICATION--Continued

Committee Name: County Connection Advisory Committee

Applicant: Marjorie Mc Wee

- Response “A” to *Please explain why you would like to serve on this particular board, committee, or commission:*

In March of this year, I found myself suddenly and fully reliant on the CCCTD system. As a high-functioning, active wheelchair user, I am now becoming well-versed in the County Connection’s fixed route system while I travel around Contra Costa.

In these first 60 days, I have spent over 275 hours riding around our county with another 50+ hours spent determining best routes and/or waiting for buses. While riding on the system’s fixed routes to reach commercial centers and healthcare facilities, I have completed 80 trips across the county plus scores of BART trips, and 11 trips on other Bay Area transit systems.

Fortunately, I live near Contra Costa Centre. Typically, my termini have been to PH or WC BART; other times I’m headed to regional magnet areas—only to find some are better served by County Connections than others. I have ridden most of the system’s routes, with the most frequent being 1, 5, 7, 9, 11, 14, 15, 21, and 28. I’ve had the opportunity to see how other systems work while traveling on buses operated by AC Transit, Golden Gate Transit, SF Muni, and Tri-Delta.

My bus trips have been a blessing: can you imagine the Uber/Lyft fares I would have racked up otherwise?

Yet, I have also had to live into the tension of forgone productivity and participation in the community while awaiting infrequent bus transfers, or even worse when service stops for non-peak periods, evenings, and weekends.

During those long waits, I have had the opportunity to observe the general rhythm of the transit system’s operations. In effect, this idle time has become an operations planning, service management, and customer service case-study for me.

When I heard about the committee’s opening my first thought was, “By serving on this committee, I can really make a difference and help be a voice on behalf of the many types of riders/stakeholders with whom I experience the system each day! That would make my new travel mode so much more worthwhile and allow me to serve the community.”

With my professional business/operations background, it’s easy for me to understand the many aspects that go into deploy buses to serve the county each day for a myriad of stakeholders across an expansive geographic region.

As a stakeholder with a disability—I also see the system from the perspective of a frequent passenger who sits in a manual wheelchair. While riding in my wheelchair, I have always felt safe and respected by

the drivers despite the extra effort it takes for me to load and have my chair safely secured. The drivers set a caring tone, and that ripples across to the other passengers. This makes a difference, when I know full well everyone's trip has been momentarily delayed with the process!

Through my many rides, I have built a deep appreciation of the drivers' hard work and safe driving. I also know that there are just as many operations teams and supervisors who work behind the scenes to assure that the drivers are well-trained, the routes stay on time, and the buses are kept clean and running. The county's bus drivers are conscientious, and the buses are safe places: they are the best part of riding in the system. Frequently after enduring a hair-raising BART trip to Pleasant Hill, I have a sense of relief that the last leg of my trip will be on a high-quality County Connection bus. For this sense to be so palpable, I know this can only be achieved through effective labor and operations management.

My professional background also helps me realize and appreciate that there are many stakeholders, constituents, and factors involved at the planning and governance level where important decisions are made around strategy, policies, routes, the system's microeconomics, funding, budgets, and fare structures.

With years of budgeting experience, I recognize there are complex microeconomics and funding components that go with operating the system. Clearly current program design and route structure reflect this, along with a host of other factors that directly impact ridership.

Rider demand, alternative transportation options, the current route structure, fares rates, demographics, fleet capacity/utilization, location of commercial venues/healthcare facilities, and many external forces all impact the cost structure and investment in the fleet infrastructure, and logically would drive the financial sustainability of the system.

In the many hours I'm spending at bus stops, I also have had many opportunities to organically observe the lives of my fellow passengers who for whatever reason are equally as reliant on County Connections as I have become. By witnessing their dependency on the bus system, I'm gaining a broad sociological perspective into the stories being lived out each day on the buses.

Like me, my fellow riders depend on CCCTD to help function in our community, participate in our economy, access healthcare, feed themselves, as well as access the services they need to live out their daily lives with the hope that these destinations can be readily reached via the various fixed routes.

For underserved areas or folks with disabilities, there can be a real struggle to get the same level of access as non-transportation challenged peers-- especially when the buses aren't running or don't cover a major thoroughfare. This can be even more complicated when the paratransit system is not readily accessible.

Along with this sociological viewpoint, I have a better than average understanding of our region's growth and local expansion plans after participating in citizen-based planning efforts for the Contra Costa Centre area and Downtown Walnut Creek. Over the years, both endeavors imagined aggressive expansion of high-density, car-free living. This vision also assumed an effective and efficient transit

system to support the thousands of people who will reside therein without their own vehicles: i.e., increased use of fixed route buses to go along with rideshares and self-driving vehicles.

By bringing my strategic planning and budgeting background to the committee, I will be able to appreciate the efforts management must pursue as it sets policy aimed at how best to reconcile these plans with CCCTD's economic and financial capacity. There is currently a disconnect, the implications of which will pose increasing challenges to the people living here in the central county.

The policies and strategic vision of our county's urbanization means the enhance of our transit service cannot lag. It's common knowledge that populations living in successful and dynamic urban areas depend on transit—not only via inter-urban rail systems like BART, but also with effective connecting systems like CCCTD.

The necessity to plan for the practical side of all the region's future growth can only mount; without a systematic effort to assure that the county's transportation priorities and policies, the system will not remain viable. That would be very sad for the many stakeholders who are counting on it.

I would like to be a part of the advisory committee as it helps define how best to support County Connections' future.

- Response "B" to *Describe your qualifications for this appointment:*

I have outlined my qualifications from a disabled rider's perspective, but I also bring a wide-range of professional experience which I've applied as described in my statement above.

I am currently retired but will bring to the committee my well-rounded business background where I was a consultant and manager of operations, facilities management, strategic planning, business analysis, finance planning, budgeting, analysis; human resources/benefits, risk management, IT, program/project management, and business process improvement.

- Response "C" to *List any volunteer and community experience, including any boards on which you have served.*

Citizen Advisory Committee for city of Walnut Creek a downtown district's planning process; Walnut Creek Presbyterian Church (WCPC) Session (i.e. governing board) de facto member while on staff; de facto member on a foundation board of trustees for WCPC; co-chair of multiple operational committees for finance, buildings and grounds, human resources while on staff as Exec. Dir. of Administration for WCPC; Countrywood HOA Board Member; Vice President of Board for the Contra Costa County Guide Dogs Raisers; grass roots advocate with commuter group during the Pleasant Hill Bart transit village ideation process.