

**EXHIBIT A-1**

West Contra Costa Healthcare District: Projected Annual Cash Flow											
	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	Total
<b>Beginning Balance (Operating Acct at Citiba)</b>	9,940,177	12,338,036	9,290,975	7,589,624	7,457,682	7,801,296	7,751,215	10,638,243	13,427,045	16,677,398	9,940,177
Ad Valorem tax receipts	3,693,375	3,711,842	3,730,401	3,749,053	3,767,798	3,786,637	3,805,571	3,824,598	3,843,721	3,862,940	37,775,937
Parcel tax, 2004	5,650,000	5,650,000	5,650,000	5,650,000	5,650,000	5,650,000	5,650,000	5,650,000	5,650,000	5,650,000	56,500,000
Other	8,012,267										8,012,267
<b>Total Cash Receipts</b>	17,355,642	9,361,842	9,380,401	9,399,053	9,417,798	9,436,637	9,455,571	9,474,598	9,493,721	9,512,940	102,288,204
<b>Cash Payments:</b>											
Payroll/Administration	273,967	280,816	287,837	295,033	302,409	309,969	317,718	325,661	333,802	342,148	3,069,360
Bookkeeping Services	40,000	20,000	20,500	21,013	21,538	22,076	22,628	23,194	23,774	24,368	239,090
Cost Report Audits and Settlement	30,000	30,750	31,519	32,307	33,114	33,942	34,791	35,661	36,552	37,466	336,101
Annual Financial Audit	15,000	15,375	15,759	16,153	16,557	16,971	17,395	17,830	18,276	18,733	157,690
Audit/Actuarial for Successor Pension Plan	60,000	61,500	63,038	64,613	66,229	67,884	69,582	71,321	73,104	74,932	672,203
IT Costs	12,000	12,300	12,608	12,923	13,246	13,577	13,916	14,264	14,621	14,986	134,441
Other	10,000	10,250	10,506	10,769	11,038	11,314	11,597	11,887	12,184	12,489	112,034
<b>Total personnel/consulting costs</b>	440,967	430,991	441,766	452,810	464,131	475,761	487,655	499,602	511,602	523,602	4,552,868
Office Expenses	30,000	30,750	31,519	32,307	33,114	33,942	34,791	35,661	36,552	37,466	336,101
<b>Total facilities costs</b>	30,000	30,750	31,519	32,307	33,114	33,942	34,791	35,661	36,552	37,466	336,101
Records Storage	216,164	191,904	164,316	131,606	96,116	62,722	34,391	23,653	18,980	15,045	954,897
Legal Fees	300,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,200,000
Fees and Other	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	100,000
Election costs every two years		450,000		450,000		450,000		450,000		450,000	2,250,000
<b>Total other costs</b>	526,164	751,904	274,316	691,606	206,116	622,722	144,391	583,653	128,980	575,045	4,504,897
Unsecured Creditors	2,000,000	2,000,000	2,000,000								6,000,000
Repayment to County (Unsecured, past election)		218,133									218,133
EDD	661,371	661,371									1,322,742
CNA Medical Pension Plan	250,000	250,000	250,000	250,000	250,000	250,000	250,000	375,000	375,000		2,500,000
Successor Pension Plan Payments	4,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	13,000,000
2004 COPs Payment (US Bank)	1,895,006	1,895,988	1,894,013	1,895,925	1,895,925	1,894,275	1,894,131	1,895,225	1,895,475	1,896,325	18,950,444
2011 COPs Payment (US Bank)	2,460,900	2,457,925	2,459,738	2,461,138	2,457,100	2,457,350	2,457,350	2,457,100	2,456,600	2,455,850	24,581,050
Repayment to County (Ad Valorem tax exchange)	2,693,375	2,711,842	2,730,401	2,749,053	2,767,798	2,786,637	335,042				16,774,149
<b>Creditor Payments</b>	13,960,652	11,195,258	10,334,151	8,354,272	8,370,823	8,388,262	5,936,524	5,602,325	5,602,075	5,602,175	83,346,517
<b>Total Cash Payments</b>	14,957,783	12,408,903	11,081,752	9,530,995	9,074,184	9,486,718	6,568,542	6,685,796	6,243,369	6,702,341	92,740,384
<b>Net Cash Flow, Annual</b>	2,397,859	(3,047,061)	(1,701,351)	(131,942)	343,614	(50,081)	2,887,029	2,788,802	3,250,353	2,810,599	9,547,820
<b>Total Cash Available</b>	\$ 12,338,036	\$ 9,290,975	\$ 7,589,624	\$ 7,457,682	\$ 7,801,296	\$ 7,751,215	\$ 10,638,243	\$ 13,427,045	\$ 16,677,398	\$ 19,487,997	\$ 19,487,997

**Notes:**

Amount held by U.S. Bank as of 1/1/2018 reflecting all parcel taxes collected prior to 2018 less all payments on the 2004 Cops and 2011 Cops through 2017.  
 DMC may be eligible to receive a total of \$605,401 for 2013 and 2014 from the State for "Newly Eligible O/P" for Medi-Cal. The reports have been submitted to the State. The State has acknowledged that these payments are due.  
 The District will be entitled to destroy its records on 1/18/18. Currently, no decision has been made by the Board on whether District will destroy the records; in the event it does, these costs will be avoided.