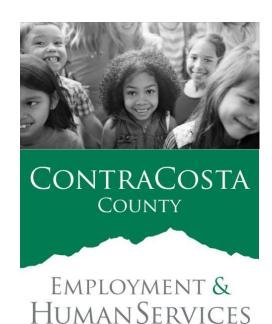
Report to the Family and Human Services Committee October 2017

Children & Family Services FUNDING STREAMS AND PREVENTION SERVICES

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INTRODUCTION

This report provides the following information:

- A brief overview of Children & Family Services mandates, programs and population served.
- An overview of how funding supports the primary role of Children & Family Services, which is intervention, and a discussion about funding that is available for prevention, early intervention and diversion from intervention to other support systems.
- A description of prevention, early intervention and diversion strategies within the scope and/or funding stream of Child Welfare Services. This report also highlights some agencies and non-profit organizations that partner with Child Welfare Services in keeping children in Contra Costa safe and well.

As documented in this report, funding primarily supports intervention activities – support and services to children when their current living environment with their families or caretakers is assessed as unsafe and an intervention by Child Welfare Services is deemed necessary.

The funding to Child Welfare Services for prevention of child abuse and/or neglect or for the well-being of children and families is limited. When funds are allocated for prevention, the methodology for the funding frequently imposes limitations on how funds can be expended. This is explained in Parts 2 and 3 of this report.

Though the primary responsibility is intervention, within the scope and intent of the mandate for Child Welfare Services, there are multiple strategies and opportunities that assist families in addressing emerging family problems, eliminate or reduce the need for intervention, prevent recidivism of the behaviors that brought the family into Child Welfare Services thus minimizing the recurrence of further intervention, and shortening timelines for child welfare involvement. Various strategies are discussed in Part 3 of this report.

PART 1 CHILDREN & FAMILY SERVICES OVERVIEW

CHILDREN'S SERVICES MANDATES

Welfare & Institutions Code §16500.1 defines the Child Protection Goals as follows:

Use strengths of families and communities to serve the needs of children who are alleged to be abused or neglected...

The primary responsibility of Children & Family Services is service to children who require Child Protective Services intervention to assure their safety. Once safe, Children & Family Services provides services and support to promote the well-being of the child in a permanent living environment that supports them, prevents further abuse and/or neglect and provides permanency and lifelong connections.

The primary activities of Children and Family Services include receiving child abuse referrals, investigating child abuse allegations, petitioning the Juvenile Court in dependency matters, providing in-home and out-of home services to ameliorate abuse and neglect issues, and facilitate adoption services.

The department works in collaboration with agency partners and the community to provide supportive services to meet the needs of the families and children during the intervention process.

CHILDREN'S SERVICES PROGRAMS

Programs include:

Emergency Response – 24-hour, 365 days per year response to allegations of child abuse and neglect. Social Workers assess and determine level of response. Assessments of potential safety risk to children are investigated and interventions are initiated as deemed necessary.

Family Maintenance – Services are provided to maintain children in their homes while risk of abuse and neglect are addressed and issues that brought the family to the attention of Child Welfare services are addressed.

Family Reunification – When a child is removed from a parent's care due to abuse and/or neglect, Family Reunification services are provided to remedy the conditions that led to removal. The family is engaged and a reunification plan is developed by Social Workers and family.

Permanency Planning – Services assist children in establishing permanent families if reunification is not feasible. Permanency plans can be adoption or guardianship.

Extended Foster Care – Foster Youth ages 18-21 may receive services and funding to assist during years of transition. These children are non-minor dependents.

Adoption Services – Contra Costa's Adoption Services are for abused and neglected children when the child is unable to return to the care of their parent. The agency seeks families that can meet the special needs of these children. Post adoption support services are also available to families and children.

Support activities that augment Core Services:

Resource Home Recruitment, Development and Licensing: This includes the Continuum of Care Initiative, Foster Parent training and support, and Kinship Support services

Transition Support for Youth exiting Foster Care: This includes Independent Living Skills programs, extended Foster Care support, Transitional Housing Placement programs and Emancipated Youth stipends.

Family Engagement Program: This includes Parent Partners (advocating for and supporting parents), Early Intervention Outreach Specialist program (referral and support for substance abuse issues), Nurturing Parent programs (provides parenting classes and support for new parents) and liaisons for caretakers, Mental Health, and education.

Commercial Sexual Exploitation of Children (CSEC): This includes Child Trafficking Response, training and prevention.

Welfare & Institutions Code 300 provides specific intent, policy and direction to address this mandate, all within 3 broad objectives of safety, permanency and well-being of children, including:

- Safety, permanency and well-being of children
- Screen and investigate referrals of suspected abuse
- Manage cases for children when deemed not safe
- Provide 24/7 response and coverage
- Complete monthly visits for all children receiving child welfare intervention services and meet with parents
- Develop and oversee service plan for parents and support their participation
- Provide best possible environment for children in foster care
- Reunify when possible, find permanency when reunification is not possible
- Regularly submit detailed reports to the court regarding parents' and children's progress

CHILDREN AND FAMILIES SERVED

Children age 0 to 17 in county	253,328
Screening Hotline Calls in 2016	36,690
Investigated referrals in 2016 (Emergency Response)	9,808
Cases opened (Substantiated Referrals) in 2016	962
Children currently in Foster Care (Family Reunification & Permanent Placement)	1,045
Children currently receiving services in their family homes	178
Transitioning youth (Extended Foster Care)	140
Total Monthly Visits in 2016 to youth in Foster Care	9,657
Total Monthly Visits in 2016 to youth receiving services in their homes	2,823

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PART 2 CHILD WELFARE SERVICES FUNDING

FUNDING INFORMATION

Funding Sources for all Social Services Programs including Child Welfare Services include:

- Federal
- State
- Local Revenue (Realignment)
- County General Fund
- Grants

Multiple funding streams support Child Welfare Services, each defined to meet a specific need. Each funded program has a Sharing Ratio that defines the percent of the allocation that is supported by federal, state or county dollars (Federal/State/County).

Each funding source has a methodology defined by California Department of Social Services (CDSS) that determines the overall allocation amount for each county. The methodology may be based on the county caseload as a prorated share of the total state budgeted amount or staff activities captured in Time Studies.

Some Federal funding is open-ended, the amount of the funding is not capped but will match costs incurred with capped state and or county funds for the specific purpose of the program.

Other State/Federal funding streams are capped, there is maximum amount that will be given for the program or activity.

Child Welfare Services mandated programs fund:

- Specific programs and/or activities.
- Administrative costs (including staffing and benefits), services or a combination of these.

Funding is based on:

- Reimbursement for actual cost of benefits issued.
- Reimbursement for expenditures for funded activities or services (costs are submitted via California Department of Social Services Claim forms).

FEDERAL FUNDING

"Titled" federal funding is received by the state and distributed to counties based on the methodology of each allocation. The Title number refers to the number assigned to the specific need that is being addressed.

State and County funds are used to draw down the federal funding.

Titled federal funding for Child Welfare services includes:

Title IV-B, Sub-Part 1 – A small, capped allocation which requires a 25% County General Fund share to draw down the allocation. It is used for services that support Emergency Response, Family Maintenance, Family Reunification and Permanent Placement programs. It is generally used up by the first or second quarter and any additional costs are shifted to non-federal funding (70% 2011 Realignment and 30% County General Fund).

Title IV-B, Sub-Part 2 — Promoting Safe and Stable Families (PSSF) is a capped allocation. This is a prevention program and is discussed in the Prevention Services section of this document.

Title IV-E — Open ended; funds assistance payments and administrative costs including worker salary and benefits for Federal Foster Care, Adoptions and Kin-Gap Assistance. Also funds administrative costs including salary and benefits for social workers for referral to services, court work, placements, case planning and management. Cases that are not linked to federal funding are not eligible.* Supportive services for children or families are not included (i.e. counseling, anger management). Previously, Title IVE funds were available for reasonable efforts; discretionary services are no longer fundable.

Title XIX – Open ended; provides partial coverage for referrals and casework for Medi-Cal eligible or potentially eligible dependent children for health, mental health, substance abuse treatment and health related Social Services. It also provides 75% reimbursement for Skilled Professional medical personnel and 50% reimbursement for health related services and activities.

*Use of Title IV-E funds is for children and families who are determined to meet federal eligibility requirements. Linkage to Federal eligibility is based on 1996 income and deprivation standards of the former AFDC (Aid to Families with Dependent Children) program:

- Deprivation standards: Children are deprived of parental support due to at least one parent's continued absence, physical or mental incapacity or death.
- In two parent households in which both parents are able-bodied, at least one parent must be unemployed and have a "recent connection to the workforce."
- Income must be below the financial threshold established in 1996. In 1996, the income limit for a California family of three to qualify for AFDC was \$723. The income limit for the same family to quality to CalWORKs cash assistance today is \$1,252.

The number of federally eligible children has steadily decreased over the years due to the cost of living far exceeding 1996 levels. Reimbursements for expenditures are discounted by the percentage of non-federal children in foster care; the result is decreasing federal participation of Title IV-E federal funding.

The percent of cases that are determined to be non-federal (i.e. families who do not meet the criteria for federal eligibility as explained above) establish a "Non-federal Discount Rate" for the county. California's average discount rate in 2015 was 35%. Contra Costa's rate for the fourth quarter of fiscal year 2017 was 46.2%. (The variance in the discount rate is influenced by the percentage of families in the county whose income exceeds the standards set in 1996.)

There are ongoing federal discussions to delink Title IV-E funding from the discount rate and convert Title IV-E from an uncapped funding source to a capped (block grant) funding source. The net effect of block grant would be to underfund the foster care system as referrals and placements are not entirely under the county's control.

TITLE IV-E WAIVER BLOCK GRANTS

In March 2006, California was approved to implement the Title IV-E Child Welfare Demonstration Capped Allocation Project (CAP) which gave participating counties a Block Grant instead of open ended reimbursement for Foster Care benefits and case management.

- Block Grant amounts were established using a base year when Foster Care caseloads were low.
- Block Grants give broader discretion and more flexible use of federal and state
 foster care funding that allowed counties to address the individualized services
 and special needs of children youth and families served and to develop and
 implement alternative services as a means to improve outcomes for children
 and their families.
- Placement rates are set by the state for participating Title IV-E Waiver counties.

Initially, 2 counties participated when the CAP was implemented on July 1, 2007: Los Angeles and Alameda. In August 2012, CDSS requested a Letter of Intent from counties interested in pursuing the waiver extension in Cohort 2. 23 counties responded including Contra Costa. At that time, Contra Costa examined the fiscal benefits of participating and determined that based on the Foster Care caseloads in the designated base year and the anticipated growth in the foster care program, participation would not be cost beneficial to our county.

Eight counties currently participate. The federal option to participate in the Title IVE Waiver has been withdrawn and the option is no longer available.

STATE FUNDING

State funds provide a share of funding for various programs, services and activities, including:

- A share of funding for federal programs; the sharing ratio for each allocation defines the federal, state (realigned or capped funds) and county participation. (Example: Title IV-E: 50/35/15, federal/state/county share of costs). For example, funding for CWS Skilled Professional Medical Personnel is 75/17.5/7.5, that is 75% Federal Health related Fund, 17.5% State funds and 7.5% County General Fund.
- State Only programs and activities not eligible to federal funding.
- Capped allocations for specific activities that are not included in 2011 Realignment, for example Commercially Sexually Exploited Children, Children and Family Teams, and Resource Family Approval. Contra Costa County's share of the allocation is based on its prorated share of the statewide caseload.
- Support for new premises and programs created by legislation that require new or enhanced activity; these are grouped in the Post 2011 Realignment allocation.

One issue of concern is that the funding method for some allocations includes the statewide average cost of a Social Worker. This cost is factored into the allocations. The cost of a Social Worker in Contra Costa, as in all large counties, exceeds the statewide average.

Annual reports are submitted to the state regarding actual costs of a County Social Worker.

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COUNTY FUNDING

County General Funds are utilized to provide the mandated match for Federal and State Programs:

- A mandated portion of the assistance payments: Foster Care and Adoptions Assistance.
- A mandated share of administrative costs.
- Overmatch/Overspending of an allocation.

91/92 REALIGNMENT

91/92 Realignment provides dedicated funding to cover the increased county share of nonfederal costs for Child Welfare assistance and administration programs. Funding is derived from a ½ cent sales tax increase and a dedicated a portion of the vehicle license fee.

	Pre 91/92	Post 91/92	Funding Ratios with
	Realignment	Realignment	Federal Participation
	Non-Federal	Non-Federal	
	Sharing Ratio	Sharing Ratio	
	State/County	State/County	Fed/State/County
Foster Care	95/5	40/60	50/20/30
Payments			
Child Welfare	76/24	70/30	50/35/15
Services			
Administration			
Adoption	100/0	75/25	50/37.5/12.5
Assistance			
Foster Care	50/50	70/30	50/35/15
Administration			

2011 REALIGNMENT: PROTECTIVE SERVICES ACCOUNT

Prior to Realignment

- Child Welfare Services was funded by multiple separate allocations.
- Funding sources were not stable, each year the state budget would determine the Child Welfare allocations.
- Each allocation was separate and could only be used as it was defined for that allocation (there was no flexibility to move funds between allocations).
- Allocations not spent were redistributed to counties who had "overspent" their allocation.

2011 Realignment

In 2011, the State of California reorganized the distribution of funds to counties. 2011 Realignment reassigned the responsibility for 100% of the non-federal costs to counties along with a shift of tax revenues to counties. Realignment legislation required each county to establish a Support Services Account which has two separate components: A Protective Services Subaccount and a Behavioral Health Subaccount. The Protective Service Subaccount includes Child Welfare programs and Adult Protective Services. The Behavioral Health Subaccount fund supports Mental Health services.

Child Welfare Services 2011 Realignment:

- Combined multiple funding allocations into a single funding stream umbrella.
- Reassigned the responsibility of 100% of the non-federal costs to the counties along with a shift of tax revenue to the counties in lieu of state general fund. The funding for these programs now bypasses the state general fund and budget process entirely. In a strong economy realignment provides for growth. According to statute, growth must be used to fund the programs included in each realignment account.

- Did not change mandates -- Counties are still responsible for the same mandates.
- Stabilized the funding source and dedicated a portion of the sales tax and vehicle license fees for Child and Adult Protection.
- Allows up to 10% of funds to be transferred between the Protective Services Subaccount and the Behavioral Health Subaccount.

Primary Child Welfare Programs included in 2011 Realignment:

Foster Care
Foster Care Assistance
Child Welfare Services
Adoptions
Adoptions Assistance
Child Abuse Prevention, Intervention and Treatment (CAPIT)

Benefits to counties

- Stable funding source from a dedicated revenue stream; however, this means the funding is determined by revenues coming to the state and county from the vehicle license fees and sales tax. Shifts in this revenue impact county funding. Unspent revenue remains in the account for use in future fiscal years.
- Flexibility for resource allocation: Realignment allows counties flexibility to allocate funds to various realigned programs and support the individual county's needs. Counties cannot use Realignment funds to pay for activities outside the scope of 2011 Realignment programs.

Challenges to Counties

- Realignment fund is capped; this is not an unlimited source of revenue.
- Revenue may be down when program demands are on the rise.
- Vehicle license fees tend to be volatile.

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POST 2011 REALIGNMENT

New mandates enacted after 2011 Realignment have now been grouped into the Post 2011 New Premises Allocation:

- Includes Child Welfare Services premises resulting from legislation, regulations, executive orders and administrative directives. This allocation funds additional time for caseworkers to complete specific activities.
- Claiming structure is established by CDSS and in coordination with CWDA.
- Includes many small capped allocations such as: Case Record Reviews, Sibling Visitation, Pregnant/Parenting Minors and Non-minor Dependents.

CONTINUUM OF CARE REFORM

Enacted on 1/1/2017, Legislated by AB403, the premises are:

- Children do best in a home setting rather than congregate (group home) care.
- Family foster homes require additional services to support children.
- Collaboration between agencies is important to best serve children and youth.

Change in Rates for Resource Families

- Home-Based Family Care rates (formerly known as Foster Care) are no longer determined by age but instead based on need (Phase II).
- Foster Family Agencies tiered rate structure based on need, not age based (Phase II).
- Most Group Homes will be converted to STRTP's (Short Term Therapeutic Programs) with new rates.

Additional services support families

- Child & Family Team Meetings.
- Enhanced Mental Health Services and Wraparound. In Contra Costa, funding from Children & Family Services will be used to support this enhancement.

Fiscal Impact of CCR:

- State anticipates that in the long run there will be a cost savings as more children are placed in family home settings and less in congregate care.
- Both CDSS and counties are tracking shifts in placement and services expenditures to determine if cost savings are realized.
- Continuum of Care Reform calls for reconciliation between the state and county to ensure cost neutrality.

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IMPORTANCE OF TIME STUDIES

- Purpose: Method of claiming staff salaries, benefits and overhead costs.
- County staff time study to various program codes in order to capture activity and allocate costs to various programs.
- Total Full Time Equivalents for the activity determine the Federal and State revenue, which are subject to funding limitations.
- Opportunity to maximize revenue for mandated activities is lost when Children and Family Services is understaffed and/or there are vacancies.

Since overhead costs are shared, fewer Child Welfare Staff time study hours result in a higher percentage of overhead costs being shifted to other programs with capped allocations.

PART 3 PREVENTION AND EARLY INTERVENTION

REDESIGN & PREVENTION AND EARLY INTERVENTION

The Employment & Human Service Department (EHSD) has for many years played an important role in supporting community efforts to create environments to prevent maltreatment of children. In 2001, the California Department of Social Services launched a Child Welfare Redesign initiative and Contra Costa was an early implementer of the initiative. The Redesign sought to improve outcomes for vulnerable children & families through the use of data to assess what communities were most impacted by Child Welfare intervention, what were the demographics of the population and what happened to the children and youth who came into foster care. A review of Contra Costa revealed that most of the families were in areas where poverty, substance abuse and mental health were seen as major impacts to families. The objective of the Redesign was for agencies to consider strategies could be used to better serve these children and families and strengthen both the family and the community. Thus designing a system that could prevent unnecessary removal of children from their homes and community and develop supports to serve families in their community was (and continues to be) a challenge.

Child Welfare is an allegation based system and the redesign had an objective to "act early to preserve and strengthen families" through early intervention. To that end, what was proposed was "Differential Response" strategy that allowed for more flexibility in the child welfare response system by using community partners to work with families that clearly were in crises but not in need of a child welfare "investigation". Differential Response continues today with community based organizations providing case management and services to families in targeted areas.

Other strategies developed at that time include Team Decision Making, Parent Partners, Kinship Resource Centers, Receiving Centers, Foster Home recruitment strategies that focused on the communities where children were removed, wrap-around services to keep the child safely in their home, Substance Abuse program for mothers and newborns, expansion of substance abuse services and home visiting (Welcome Home Baby).

Another important goal of the Redesign was to prepare youth in the system for successful transition to adulthood and to that end, EHSD enhanced the Independent Living Skills Program by creating a site that included classrooms for training, a computer lab, a library with audio visual equipment, and a demonstration kitchen to better serve and prepare the youth for living independently and taking the next steps to college, trade school, jobs, or

military. Additionally, Transitional Housing was developed for those youth aging out of the system. Today, support for transitioning youth continues under the Extended Foster system, a mandated component of the Child Welfare System continuum.

In more recent years, Child Welfare staff has created partnerships with the Welfare to Work (WtW) staff when the family has both a child welfare and a CalWORKs WtW open case. The WtW goal is to promote self-sufficiency and to reduce barriers to employment. By working jointly with the family they have been able to address issues that have been factors leading to child maltreatment and barriers to employment and, thus, have strengthened the family and the community.

Almost all of those mentioned are considered early intervention or intervention strategies because the department has received an allegation of maltreatment that is investigated to determine harm or risk of harm to the child. The child welfare assessment will determine whether the family can be offered service without formal intervention of child welfare and the courts.

The only program included in the Redesign that included both prevention (service was not initiated by an allegation of abuse) and early intervention was Welcome Home Baby: this program offered services to all families with first born children with the goal of supporting healthy development of the child but child welfare often used it after a referral was received to support the family while formal child welfare continued with case management. This program continues under the name of Nurturing Parenting and Baby Bags and is managed by the Child Abuse Prevention Council.

The Preventive Programs that EHSD supports are those funded by the small amount of funding from Child Abuse Prevention and Intervention (CAPIT), the Children's Trust Fund (birth certificate), Ann Adler (VHF) and Promoting Safe and Stable Families (PSSF). The total budget for the above programs fluctuates annually but amounts to a little over a million dollars (2017-18 estimated revenue is \$1,353,334). There are a few additional sources of funding that are designed for early intervention and/or intervention such as Family Preservation and Commercially Sexually Exploited Children program, these are described in this section of the report.

Programs currently funded are included in the attachment to this document. They include a variety of services such as; Supporting parenting and pregnant teens (Crossroads High School), Services to children whose families are impacted by substance abuse (Ujima), mental health services to children at specified elementary schools, housing supportive services, after school services at teen center, positive parenting support groups, visitation center and adoption supportive services.

To develop prevention strategies, it is important that to focus on the factors that research has shown correlate with child maltreatment.

- Poverty more hardship in the communities and less support
- Substance Abuse issues and lack of treatment
- Mental Health issues untreated and lack of service providers in these geographic locations
- Single parenting with little supports

The development of a comprehensive Prevention approach requires a funding source through collaboration of private and public agency, city and county, community business investment and with community stakeholder support and buy-in. Selecting specific strategies cannot be separated from the community and families it seeks to serve. This is a collaborative process requiring the clear understanding of what area the prevention program targets and what are the short-term and long-term outcomes we expect to achieve including the measures to be used to evaluate success. In evaluation language, we must develop a logic model that states, "if we do this" then we think this will result in this outcome.

The challenge for EHSD is the balancing between developing Prevention Programs and ensuring that the services and supports are available for children that are under our supervision and for the parents that we are working with on reunification. Providing transitional services for youth who have not returned home and must become self-sufficient adults also requires the development of strong programming. Balancing all these demands and serving our most vulnerable is the mission of the child welfare program.

(Written by Danna Fabella, September, 2017)

PREVENTION PROGRAM ADMINISTRATION

State Office of Child Abuse Prevention (OCAP)

The Office of Child Abuse Prevention (OCAP) within CDSS oversees Prevention funding and provides training and technical assistance to counties.

OCAP administers federal grants, contracts, and state programs based on the Child Abuse Prevention and Treatment Act (CAPTA) including: Child Abuse Prevention, Intervention and Treatment (CAPIT), Community Based Child Abuse Prevention (CBCAP); and Promoting Safe and Stable Families (PSSF).

OCAP promotes best practices and innovative approaches to child abuse prevention, intervention and treatment. OCAP oversees county prevention plans and provides guidelines to counties to assure prevention programs address county specific prevention needs.

Contra Costa Child Abuse Prevention Council (CAPC)

California Welfare and Institutions Code (WIC), Chapter 12.5, Section 18980 established the "Child Abuse Prevention Coordinating Act" to fund child abuse prevention coordinating councils in each county. The council's primary purpose is to coordinate the community's efforts to prevent and respond to child abuse and neglect.

Family and Children's Trust Committee (FACT)

The Contra Costa Family and Children's Trust Committee (FACT) was established by Contra Costa Board of Supervisors. This organization works in partnership with Children & Family Services to manage many of the prevention and early intervention service contracts. This committee is integral in planning and managing service delivery contracts to meet needs defined by the county, the state and the community to address child abuse risk specific to Contra Costa.

County Managed Prevention and Early Intervention Funds

Other funding that supports prevention and early intervention programs, as well as programs supporting families who are receiving intervention services from Child Welfare Services, include the State Family Preservation Program, Independent Living Skills program, and Commercially Sexually Exploited Children (CSEC Program). Many other programs

directly linked to support of families receiving child welfare services also serve families in Contra Costa that address current risk to children and strengthen families to prevent recurrence of risk. Several of these programs are administered by the Contra Costa Child Abuse Prevention Council (CAPC, a Community Based Organization under contract with EHSD – Children and Family Services).

PREVENTION FUNDING BUDGET

The following are Prevention Funding Streams. Descriptions of each of these funding streams follow; a list of individual prevention services for each funding stream is presented at the end of this report.

Note that all of them are very closely linked to Child Abuse and Neglect Prevention and Intervention. As Education would receive funding to addressing education concerns and Health Services would receive funds to address prevention of health issues, prevention funds presented to Children & Family Services all focus on children at risk of child abuse. Requirements for expenditure of these funds are specified in each individual allocation methodology.

Family and Children Trust Managed Funds	Source	2017-18 Estimated Revenue
County Children's Trust Fund	Local Birth Certificate fees	\$185,000
Ann Adler Children & Family Trust	Local Funds collected from Tax bill inserts	\$80,000
Child Abuse Prevention, Intervention & Treatment (CAPIT)	State 2011 Realignment funds	\$290,340
Community Based Child Abuse Prevention(CBCAP)	Federal capped funds	\$42,000
Sub Total		\$597,340

Other Prevention Early Intervention and Intervention Funding and Programs	Source	2017/18 Estimated Revenue
Child Abuse Prevention Council	Multiple funding sources including 2011 Realignment, state and county funding	\$1,277,562
Promoting Safe and Stable Families (PSSF)	Federal capped funds with state match	\$755,994
Family Preservation Program (State)	Included in 2011 Realignment, State and County funds (70/30)	\$874,219
Commercially Sexually Exploited Children (CSEC)	Federal and State General Fund	\$695,299
Sub Total		\$3,603,074

FAMILY AND CHILDREN'S TRUST FUND COMMITTEE

In 1983, Assembly Bill 2994 authorized the state and counties to create a separate fund to use for child abuse and neglect prevention and intervention. The source of the funds was from birth certificate fees. The Family & Children's Trust Committee (FACT) was established by the Board of Supervisors in 1985 to make recommendations for the expenditure of prevention funding.

In partnership with Children & Family Services, FACT plans, coordinates and oversees prevention programs. Members of the FACT Committee include representatives from Children and Family Services and residents with expertise in children's issues, education, law, non-profit agency management, public health, and program research and evaluation.

There are five seats directly appointed by the supervisors - one from each district. There are 5 at-large seats that can be anyone in Contra Costa County, and there are 5 discipline specific seats. The at-large and discipline specific seats are approved at the Family and Human Services Committee then forwarded to the full Contra Costa Board of Supervisors for approval and appointment.

Currently, the following seats on the committee are vacant:

District I (as of 12/9/2014)

District V (as of 9/30/2017)

Child Development Early Children Education/Local Planning Council (as of 10/18/2016) Mental Health (as of 7/7/2015)

Every 2 years, FACT:

- Reviews existing data and reports, holds Public Hearings in various county locations, and conducts surveys to inform and prioritize the use of prevention funding.
- Identifies current specific prevention program needs.
- Conducts a Competitive Bid process.
- Selects non-profit, community based agencies as service providers.

Contracts are negotiated, administered and paid (from Prevention Program allocations) by EHSD and Children & Family Services.

FACT Prevention Programs include parenting classes, therapeutic day care for emotionally disturbed children, substance treatment for teens and parents, services for homeless families, projects to support children experiencing Domestic Violence in their homes, victims of sexual assault. A listing all prevention programs currently administered by FACT are available as an attachment to this document.

PREVENTION FUNDS MANAGED BY FACT

The following funds have allocations for prevention, early intervention, intervention and/or treatment of child abuse and neglect. Priorities for use of these funds and ongoing coordination and maintenance of services contracted with these funds are managed by FACT. FACT also manages contracts under the umbrella of Promoting Safe and Stable Families funds. These are discussed in the next section of this report.

COUNTY CHILDREN'S TRUST FUND

- Established in 1982 under Assembly Bill 2994.
- Counties established funding for Child Abuse Prevention programs through a percent of fees collected in the county for processing Birth Certificates.
- 100% local funding (No County General Fund costs).

ANN ADLER CHILDREN AND FAMILY TRUST

- Contra Costa County Board of Supervisors created the Ann Adler Children and Family program in 1991.
- Source of revenue are donations from individuals, public, and private and other agencies allocated through contracts to support programs for the care of abused, neglected and at-risk children.
- 100% local funding (No County General Fund costs).

CHILD ABUSE PREVENTION, INTERVENTION & TREATMENT (CAPIT)

- Authorized under Assembly Bill 1733.
- Supports various contracts that provide child abuse prevention.
- 90% 2011 Realignment Funding, 10% County General Fund match required.

COMMUNITY BASED CHILD ABUSE PREVENTION (CBCAP)

 100% Federal capped funding passed through the California Department of Social Services.

PROMOTING SAFE AND STABLE FAMILIES (PSSF)

Promoting Safe and Stable Families is a program under Title IV-B, subpart 2 of the Social Security Act for states to operate coordinated child and family services to prevent the unnecessary separation of children from their families, to improve the quality of care and services to children and their families and ensure permanency for children. The Promoting Safe and Stable Families program was established under the federal Omnibus Budget Reconciliation Act of 1993 (now the Adoption and Safe Families Act).

PSSF is a capped federal allocation; the Office of Child Abuse Protection (OCAP) distributes the prorated share of the federal allocation to each county based on the number of children and children in poverty, age 0 to 17.

PSSF funds must be matched by state dollars and a state Maintenance of Effort fee. The state's MOE is met and passed on to counties under the State Family Preservation Program.

Promoting Safe and Stable Families has four components; expenditures must be balanced between these four components:

- Family Preservation
- Community-based family support
- Time-limited family reunification and
- Adoption promotion and support

PSSF funded programs include information and referral, crisis intervention, case management, family support, parenting groups, after school and summer activities for youth, employment training, community development and teen services.

CHILD ABUSE PREVENTION COUNCIL (CAPC)

The Child Abuse Prevention Council of Contra Costa County is a nonprofit organization that relies on donations, foundation grants and strategic partnerships to provide essential child abuse prevention services to at-risk kids and families in Contra Costa. It was founded in 1984 by Sue Fleischer and Dr. Jim Carpenter.

Contra Costa County Children & Family Services partners and contracts with CAPC to manage many prevention and early intervention programs including the following:

- Parent Partners funded as part of the Parent Education strategy.
- Early Intervention and Outreach Program includes support, services and advocacy for families where substance abuse is a factor in the intervention plan of Children & Family Services.
- Mandated Reporter Training Provides vital information to professionals working with children throughout the county who are legally designated as "mandated reporters" of suspected child abuse. This program raises awareness among community organizations through trained volunteer speakers who educate the public on issues of child abuse and neglect.
- WRAP Services Funded by cost savings when a child steps down to a lower level (with lower costs) of placement with the support of services that are wrapped around the family and child, these funds support a Caretaker Liaison who serves as an advocate for caretakers of foster parents and a Foster Parent Mental Health Advocate who can support a family in addressing Mental Health needs of children in their care.
- Nurturing Parenting and Baby Bags Nurturing Parent Program and Baby Bag/New Parent Kit, visitation and support for new parents.

CHILD WELFARE SERVICES WRAPAROUND PROGRAM

Wraparound was established in 1997 with Senate Bill 163. Counties elected to participate in the Wraparound Program; Contra Costa has participated since the program was implemented.

SB 163 authorized counties to use State and county share of foster care placement dollars that would have been otherwise been paid to a group home. The State and county share of foster care funds that are saved by not placing the child in a group home (either child remains at home or is placed in a lower level of foster care) can be used by the county in a flexible manner to provide Wraparound Services. California Department of Social Services requires counties to ensure that any cost savings from utilizing Wraparound are reinvested to further expand or enhance services and resources for children and families.

The intent of SB163 is to:

- Shift the service delivery focus to a needs-driven, strengths-based approach.
- Partner with families to provide intensive services to children with complex needs using a team approach – this is the alternative to residential care.
- Provide a team approach comprised of child and family, professionals and member of the family community (people chosen by the family) to develop an individualized service plan that describes all the needs identified the child and family and how those need will be met.

The target population is children who are dependents of Child Welfare Services and/or probation wards of the court and are placed in or at risk of imminent placement in group homes at Regional Center Level 10-14.

Counties may develop additional criteria and eligibility determined by other funding sources that is in alignment with the intent of SB163. In Contra Costa, funds are used to:

- Provide Mental Health services and case management by Contra Costa Children's Mental Health and/or Seneca.
- Participate in funding other prevention and intervention programs or enrichment services for youth.

OTHER EARLY INTERVENTION / INTERVENTION STRATEGIES

Specific programs within the intervention funding streams provide prevention, early intervention support and post permanency services and/or opportunities for youth and families to heal and prevent future intervention. These are funded by 2011 Realignment funds under the Child Welfare Services funding stream.

They are documented here to present the scope of programs within Child Welfare Services that support safety and well-being of at-risk children.

- Differential Response Differential Response (DR) is a strategy that allows a California child welfare services (CWS) agency to respond in a more flexible manner to reports of child abuse or neglect. DR affords a customized approach based on an assessment of safety, risk and protective capacity that recognizes each family's unique strengths and needs, and addresses these in an individualized manner rather than with a "one size fits all" approach. DR provides earlier and more meaningful responses to emerging signs of family problems, child welfare agencies can utilize resources to help families before difficulties escalate and child removal is required. Under the DR approach, child safety is the highest priority as more children and families can receive the support they need to keep children safely in their homes. Several Community and Faith Based Organizations provide these services including Community Violence Solutions, Uplift Family Services, Catholic Charities of the Diocese of Oakland, WCC Youth Services Bureau, STAND! For Families Free of Violence and First Baptist Church.
- Team Decision Making and Child and Family Team Meetings -- Child and Family Teams are comprised of the child/youth, parents and/or caregivers, extended family members and other supportive people from the family's community who agree to come together to create, implement, and refine a behavioral health plan with the child/youth (as developmentally appropriate) and the family. The plan builds on the strengths of the child/youth and family and addresses their immediate and long-term needs and aspirations. The primary focus of the CFT is always the safety and well-being of children and youth.
- Safety Organized Practice and Safety Planning Safety Organized Practice is an approach to day-to-day child welfare casework that is designed to help all the

key stakeholders involved with a child —parents; extended family; child welfare worker, supervisors, and managers; lawyers, judges, and other court officials; even the child him/herself —keep a clear focus on assessing and enhancing child safety at all points in the case process. It combines the best of Signs of Safety, a solution-focused child welfare practice approach, with the Structured Decision Making system, a set of research-based decision-support tools, to create a rigorous child welfare practice model.

- Independent Living Skills Program ILSP provides services to youth who are in care or recently emancipated from the Foster Care System or Probation. Support and training are provided in areas such as education, employment, housing, health and well being. The program is available for youth in foster care or Probation or in the extended foster program up to 21. The facility for ILSP includes a classroom, a library, a computer lab, a clothes closet and a food pantry. Workshops are in areas of Life Skills, Money Management, Resume Development, Young Parents Workshop, Scholarships, SAT/ACT, College Application, Housing, Cooking, etc. The goal is to give youth the skills necessary to succeed after leaving the foster care system.
- Extended Foster Care and Emancipated Youth Stipends The Extended Foster Care program provides an opportunity for young adults, in foster care at age 18, to voluntarily agree to continue receiving foster care services, including placement services, while the youth completes a secondary or postsecondary academic or vocational program, or participates in a program or activity designed to promote employment. Foster Care placement or Supervised Independent living setting placement (shared living, apartment, college dormitory) and/or youth stipends.
 - Medical (including mental health).
 - Dental.
 - Independent Living Skills.
 - Case management by CA.
 - Referrals to community resources (as appropriate).
- Child Trafficking Response Unit Harm Reduction Project In collaboration with
 the Department of Justice (DOJ) and in response to SB1322, the aim of this
 project is to support and direct services to county agencies and communities
 serving youth by addressing the commercial exploitation of children and.

Practices are being formalized with specific topics focusing on harm reduction strategies.

- Quality Improvement Project Psychotropic Medication this is a multiagency collaborative effort that is developing new protocols, training and other deliverables created to fully implement all psychotropic medication related legislation.
- Wellness Website Youth, Family, and Education Workgroup has developed a
 website to help foster youth and adults in their lives learn more about pursuing
 wellness through access to youth friendly wellness resources; eight dimensions
 of wellness are addressed: physical, emotional, intellectual, spiritual, social,
 environmental, occupational and financial.

PARTNERING WITH CHILDREN'S MENTAL HEALTH

To further enhance the ability of Contra Costa Children's Mental Health to address specific individualized Mental Health services needs, Children & Family Services is transferring funds from the Protective Services Subaccount to the Behavioral Health Subaccount under Local Revenue Fund (2011 Realignment). The transfer amount shall not exceed \$2 million in fiscal Year 17/18. The reallocation is not be a permanent funding source for any program or service receiving funds from the allocation but an option is included to transfer an additional \$2 million in Fiscal Year 18/19. A Board Order will be executed each Fiscal Year.

Transferred Realignment funds are to be used for, but not limited to the following: Therapeutic Behavioral Services; Intensive Care Coordination; In Home Behavioral Services; and Specialty Mental Health Services including Individual, Family Group, and Crisis Services. Other services such as Mental Health treatment for specific populations such as Spanish Speaking, Adoption disruptions, LGBTQ, Substance Abuse services, and pregnant and parenting teens may be included. Funds can also be used to increase rates for services to particular target populations as needed.

The primary focus of this funding is to increase services and ensure the availability of timely service delivery of Specialty Mental Health services for Medi-Cal eligible children and youth under the age of 21 who are receiving services from Contra Costa Children and Family Services.

The transferred Realignment funds will be used for Medi-Cal billable services that meet Early Periodic Screening, Diagnostic and Treatment (EPSDT) criteria. This will maximize services and allow Contra Costa County the ability to draw the 50% match with EPSDT (Early and Periodic Screening, Diagnostic and Treatment) Federal Financial Participation will provide services twice the value of the amount of realignment funds transferred.

This action is supported by State General Code that allows for the reallocation of up to 10% of the amount deposited in the immediately preceding fiscal year in the subaccount in the Support Services Account with the lowest balance. Protective Services subaccount funds will be transferred to the Behavioral Health Subaccount for this purpose. An Interdepartmental Agreement is being finalized to facilitate initiation of this transfer and ongoing tracking and reporting of the increase in and enhancement of identified services.

OTHER PARTNERS SUPPORTING CHILDREN AND FAMILIES

There are many other partners providing services to children and families in Contra Costa, this section of the report documents some of the activities currently supporting safety and well-being of children.

WORKFORCE SERVICES OF EHSD - FAMILY STABILIZATION ACT

Family Stabilization (FS) was implemented January 2014 as a new component of the CalWORKs program. The program is designed to ensure a basic level of stability within a family prior to, or concurrently with, participation in Welfare-to-Work (WTW) activities. The goal of FS is to increase client success by providing additional activities or barrier removal services necessary to ultimately achieve self-sufficiency. The focus is to engage clients and offer intensive care management when the family is experiencing identified crisis or destabilization situations. Participation in the FS Program is voluntary and no negative action is taken if clients choose not to participate. When families decline FS services, they are otherwise engaged through the standard WTW flow. FS services are not limited to the aided or work eligible CalWORKs adult. FS is designed to address FS issues of CalWORKs children as well as unaided members of the CalWORKs assistance unit. Services include Intensive day treatment, non-medical outpatient drug free treatment, residential treatment, Housing Assistance, rehabilitative services, and/or Substance abuse counseling/treatment. In addition to those services listed above, families may access family crisis counseling and criminal arrest history assistance.

COMMUNITY SERVICES OF EHSD — HEAD START AND EARLY HEAD START

The Community Services Bureau (CSB) is part of a national network of Community Action Agencies established by the 1964 War on Poverty to address the underlying conditions that cause poverty. In 2006, the Community Services Department was made a bureau of the Employment and Human Services Department. With an annual budget of almost \$30 Million and approximately 400 employees in 15 service locations across the county, CSB is the largest childcare provider in Contra Costa County. Each year we combine federal Head Start and State Child Development funds to provide primarily full-day, full-year Early Childhood Education Services to over 2,000 children and their families.

CSB is the Community Action agency for Contra Costa County Through Community Service Block Grant (CSBG) funding, CSB provides direct assistance with home energy costs, weatherization, and funding for community based organizations to assist the low-income population move out of poverty.

The Early Head Start program serves low-income pregnant women and families with infants and toddlers from birth to age 3. This high-quality program is designed to support and nurture healthy attachments between the child and his/ her family. Services are provided in developmentally appropriate environments that promote the whole development of the child. CSB caregivers are permitted staff who have additional training in PITC (Program for Infant and Toddler Care giving) and infant and toddler development. Formula and diapering supplies are provided to every family in the program

CSB provides comprehensive services for approximately 2,100 children, ages 0-5 and their families each day. This includes education, health, disabilities and mental health services as well as nutrition and family support services and resources to all CSB families enrolled in the program. CSB maintains strict staffing ratios at all 15 centers, with a 1:8 adult: child ratio for preschool children; 1:4 for toddlers and 1:3 for infants under 18 months of age. CSB's dedicated staff are chosen based on their ability to provide nurturing care to young children, their formal education in Early Care and Education, background and experience and possession of a California Teacher or Associate Teacher Permit issued by the California Consortium on Teacher Credentialing.

WORKFORCE DEVELOPMENT BOARD - WORKFORCE INVESTMENT OPPORTUNITY

The Contra Costa Independent Living Skills program has partnered with Workforce Development Board of Contra Costa to deliver employment services to eligible foster youth through the Workforce Innovation and Opportunity Act (WIOA). ILSP refers youth to participate in the Earn and Learn Summer Employment program. ILSP continues to cultivate working relationships with three contracted agencies providing services through WIOA and 20% of the foster care youth population are referred to both the "In School" and "Out of School" programs throughout the school year. Case managers for the contracted agencies present workshops to recruit youth and disseminate information about services that are available to them. This collaboration has proven beneficial and the number of foster youth served with WIOA has been steadily increasing.

FAMILY RESOURCE CENTERS

Contra Costa has two Family Resource Centers that focus on prevention of Child Abuse, one in East County and one in West.

FIRST FIVE

First Five Centers provide support for families and children including workshops and classes make parenting easier, help parents raise healthy, happy children, and are a great way to make new friends. Each Center has staff to connect families to helpful community resources. There are five First 5 Centers in Contra Costa County serving families in low-income communities, Antioch, Bay Point, Delta, Monument and West County.

COMMUNITY BASED ORGANIZATIONS

Community Based Organizations are important partners with Contra Costa Children & Family Services serving children and families in our county. Collaboration and contractual agreements with various agencies utilize the expertise and skills of these agencies. Many of these have been discussed under the Prevention Funding and Other Early Intervention and Intervention Strategies section of this report. Others include:

- Contra Costa Crisis Center 24 hour crisis telephone services
- Community Violence Solutions Children's Interview Center Collaborative
- Domestic Violence Consultation Services
- Phamatech, Inc Drug testing services
- CCC Office of Education Educational Liaison for Foster Youth
- Seneca Family of Agencies Family Visitation Center
- California State Foster Parent Association, Chapter #82 Foster Family Recruitment
- Contra Costa Community College District Foster and Adoptive Parent and Relative Caregiver Training
- Uplift Family Services Kinship Support Services
- Various providers of Mental Health services
- Child's Best Interest Ombudsman Services
- Aspiranet Receiving Centers
- Family Support Services Bay Area Respite services for foster parents
- Public Consulting Group SSI Advocacy for foster children

COMMUNITY PARTNERSHIP MEETINGS

Community Partnership Meetings provide an opportunity for Child Welfare Services to promote collaboration and cooperation, share knowledge and information, and build supports for children and families in the community. There are three operational districts that serve areas in Contra Costa based on the geographical layout of the county, East, West and Central Districts. Each of these districts has for several years organized, chaired, and participated in Community Group forums. Participation varies depending on the area but include representatives from schools, local law enforcement, faith based communities, non-profit organizations providing services to families, and citizens from the community.

PREVENTION PROGRAM BUDGETS

The following table documents the programs provided by Children and Family Services, contracted community based organizations, and the services they offer. It also defines which programs are managed by the council in Contra Costa that manages prevention funding, Family and Children Trust Fund (FACT). The state Office of Child Abuse Prevention provides oversight to counties for these expenditures to assure funds are appropriately allocated as defined for each specific funding source.

The attached displays the 2017-18 budgets; in some instances the allocation amounts have not been confirmed by the state so the budget may be changed when the allocation is finalized. Contracts are generally ongoing and this document identifies the contract limit, not the actual expenditures which may differ slightly.

The purpose of presenting this budget is to identify funding that is available for prevention and early intervention services and to describe services currently being offered.

FAMILY AND CHILDREN TRUST FUND				
Provider	Services Education Services for Pregnant and Parenting Teens who want to earn a high school diploma			
Crossroads High School Mt Diablo USD (Pregnant and Parenting Teens)				
Children's Recovery and Family Education Project (MH Counseling) – Ujima Family Recovery Services	Provides support services to children affected by parental with substance abuse issues			
CC ARC (Attachment, Self-Regulation and Competency) Project – CARE Parent Network	Attachment, Self-Regulation and Competency program; trauma informed MH counseling for children at risk. Nurturing parenting training			
COCOKIDS, Inc. – Child Care Council	Embracing Families Project includes educational programs, consultations and outreach for special need youth, their families and providers			
Strengthening Vulnerable Families – Contra Costa Interfaith Counseling - Housing Services	Support and services for formerly homeless and low income families with children; includes onsite housing			
ARC (Attachment, Self-Regulation and Competency) Project – YMCA of the East Bay	Attachment, Self-Regulation and Competency, trauma informed MH counseling for children at risk and nurturing parenting training			
The Multilingual Child Abuse Prevention Project - Jewish Family and Children Services	Provides prevention and intervention services for new refugees and immigrants who have experienced extensive trauma, poverty and dislocation including parenting education and support groups			
Support Services to FACT – Child Abuse Prevention Council (CAPC)	Support Services to FACT including consultation or public relations, development of child abuse prevention written material, review of current and pending child abuse legislation and assistance in long-range planning and strategy development to expand FACT funds.			
TOTAL CONTRACTED SERVICES	\$690,000			

PROMOTING SAFE AND STABLE FAMILIES (PSSF)				
Provider	Services			
Ambrose Teen Center and Greater Coronado All That Collaborative, After-School Programs – Ambrose Recreation and YMCA of the East Bay	After school programs (including homework assistance, reading, computer skills, etc.,) and family oriented programs to expand opportunities for low income youth.			
Reach (Resources, Education, Advocacy, Crisis Counseling and Hope) and Post Adoptions Education Liaison – AspiraNet	Pre and Post Adoption Services including outreach and advocacy, Information and referral, crisis intervention, case management and socialization services; includes n Adoptions Educational Liaison to improve educational accomplishments and opportunities for children adoptive children.			
Strengthening Vulnerable Families, Supportive Services – Contra Costa Interfaith Housing	Provides Mental Health/Case Management Services, Academic Support and Enrichment and Life and Parenting Skills to help homeless and vulnerable families.			
Supporting Father Involvement; Triple P (Positive Parenting Program) – COPE	Services and workshops supporting father involvement for families in Central and West County; services available to both CFS and non-CFS families where children are at risk of CPS involvement. Triple P Parenting program workshops (levels 1 to 5) are offered in East, Central and West County including workshops in Spanish and Arabic.			
Community Based Visitation Uplift (Visitation)	Supervised Visitation. Services to help restore family bonds, trust and communication. Supports CFS families during reunification process from supervised to unsupervised visitation including renewed parenting skills.			
Nurturing Parents – Stand!	Parenting classes, Spanish speaking; services available for CPS and non-CPS families			
Greater Coronado All That Family Preservation Collaborative - YMCA (Also received SFP Funds)	Array of programs, including Grief and Trauma and Socialization, Education, Enhancement Development (SEED) for CPS and non-CPS families including support for at risk families, immigrants, undocumented parents, community families, learning disabled students and mentally ill students			
TOTAL CONTRACTED SERVICES	\$735,225			

OTHER CONTRACTED SERVICE PROGRAMS				
Provider	Services			
Child Abuse Prevention Council	Nurturing Parent Program, Parent Partners (Pare Training and Education), Advocate and provide education for parents requiring CFS intervention Early Intervention and Outreach Specialists (Substance Abuse services), Foster Parent Menta Health Advocate, Baby Bag/New Parent Kit, visitation and support for new parents, Mandate Reporter Training			
Total	\$1,277,562			

STATE FAMILY PRESERVATION	ON (SFP) – COUNTY MANAGED		
Bay Area Community Resources (Helms & Lake)	Integrated case management, prevention and intervention services to students in West Contra Costa county with a focus on school attendance and behavioral improvements		
COCOKIDS, Inc.	Family Together Program includes outreach, case management, parent education, enrichment activities and information about and referrals to other community resources for at risk families.		
YMCA - Coronado (also receives PSSF funds)	Array of programs, including Grief and Trauma and Socialization, Education, Enhancement Development (SEED) for CPS and non-CPS families including support for at risk families, immigrants, undocumented parents, community families, learning disabled students and mentally ill students		
Child Abuse Prevention Council	Nurturing Parent Program and Baby Bag/New Parent Kit, visitation and support for new parents – see CAPC Contract		
Uplift Family Services	Family Preservation Services including case management, psychosocial assessment, family needs assessment and 24 hour emergency response services.		
Total Contracted Services	\$886,824		

COUNTY MANAGED PROGRAMS				
Independent Living Skills Program (ILSP)				
Provider	Services			
Contra Costa Children and Family Services	Staff and services to support youth in transition from foster care to adulthood including educational support, employment and life skills training and housing assistance			
Total	\$1,119,710			
Commercially Sexually Exploited Children Program				
Provider	Services			
Community Violence Solutions	Provide comprehensive coordinated services and case management to commercially sexually exploited and at risk youth			
Catholic Charities	Services for youth exploited or at risk of exploitation; coordination of planning and services between agency partners			
Total Contracted Services	\$341,811			
Grand Total	\$5,051,132			

Committee Seats (5)

At-Large Members (5)

District Seats (5)

1. First 5 Commission

Exp. 09/30/2018

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3. Child Development

Early Childhood Education/Local Planning Council

Exp. 09/30/2018

Vacant

4. Child Abuse Prevention Council

Exp. 09/30/2019

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