

Julia R. Bueren, Director

Deputy Directors Brian M. Balbas, Chief Mike Carlson Stephen Kowalewski Carrie Ricci Joe Yee

February 2, 2017

TO: Allison Picard, Chief Assistant County Administrative Officer

FROM: David Gould, Procurement Services Manager Call

SUBJECT: Follow-up to 2016 Small Business Program Report

At the October 24, 2016 meeting of the Internal Operations Committee (IOC), Supervisor Gioia asked for more information about the types of products and services departments are purchasing under the SBE and Outreach Program limits. Details about this activity are summarized in the table below based on approximately 4,000 purchase orders issued during calendar year 2016.

Purchase Orders (PO) are issued to vendors and suppliers as authorization to provide the products and services requested, and may be issued for 1 to 5 years. Departments may spend less than the PO amount, so these amounts are a reflection of PO activity during 2016, and not the actual dollars spent.

The purchase orders were divided into broad categories to give an indication of the types of expenditures being made by departments. Only purchase orders of \$100,000 or less were included. The top categories are displayed below:

 Amount	Purchasing Category
	Medical Equipment, Supplies and Maintenance, Surgical, Hospital, Dental,
\$ 9,381,114	Furniture, Ergonomic, Gases, Blood Testing, Radiology Services, Waste Disposal
	Computer Hardware, Laptops, Servers, Monitors, Storage, Printers, Scanners,
\$ 6,268,672	Peripherals
	Office Machines, Copiers, Document Management, Shredders, Furniture, Office
\$ 5,773,965	Supplies, Copy Paper, FedEx, UPS, Interior Design
_	Computer Software, Licensing, Hosting Services, Support, Voice Mail Software,
\$ 5,593,903	Inmate Telecommunications
	Building Maintenance, Supplies, Tools, Plumbing, Paint, Electrical, HVAC,
\$ 4,718,306	Landscape, Janitorial Supplies, Window Coverings, Home Depot, Lowe's
\$ 2,974,909	Vehicles, Cars, Trucks, Rentals, Parts and Services, Fuel, Oil, Lubricants
	Equipment Maintenance, Repair and Calibration, Laundry, Forklift, Asphalt and
\$ 2,686,015	Concrete, Postage Meters, Fire Protection, Equipment Rental
	Communications and Media, Advertising, Printing, Mailings, Forms, Plans, Cable
\$ 2,048,723	Services, Promotional Material
_	Laboratory and Field Equipment, Agriculture, Animal Services, Veterinary,
\$ 1,517,716	Chemicals, Pesticides
_	Telecommunication Services, Sprint, AT&T, Verizon, Video Surveillance,
\$ 1,437,986	Motorola Radios, Communications Equipment

	Library and Educational Supplies, Books, Subscriptions, Educational Training
\$ 1,358,908	Services, Seminars, Training Facility Rental
	Food and Groceries for Detention Facilities, Cafeteria and Kitchen Equipment
\$ 1,114,440	and Maintenance
\$ 1,043,505	Miscellaneous Services, Veterinary, Grading, Travel Agency
	Professional Services, Consulting and Engineering Environmental and
	Ecological, Financial, Credit Reporting, Fingerprinting, Drug and Alcohol Testing,
\$ 965,178	Insurance, Arbitration, Hazardous Waste Removal
\$ 928,057	Drugs and Pharmaceuticals
	Police and Prison Equipment, Ammunition, Fire Arms, Video Equipment,
\$ 787,090	Uniforms, Inmate Clothing
	Public Works Services, General Construction, Signs, Graffiti Removal, Signal
\$ 593,717	Maintenance, Furniture Storage and Assembly
	License, Fees, Memberships, Department of Justice, Agriculture, Fish & Wildlife,
\$ 575,035	Economic Development Services

During the same meeting there was a discussion regarding improving the Small Business Enterprise and Outreach Programs. I have done some work on this and believe we can provide the Board with better information and simplify the task of SBE reporting for the departments. Public Works has developed some tools to improve the process.

In addition to the improved reporting tools, we have discussed updating as well as the possible consolidation of various business programs such as the Small, Minority and Women-owned business programs. This would require the revision of a number of administrative bulletins, ordinances, and resolutions. I would also like to propose changes to Purchasing policies to improve accountability and reduce risk. All of these changes would require review by County Counsel. I propose completing this review and recommendations within 6 months and bringing it back to the Internal Operations Committee for review prior to approval by the Board of Supervisors.

Areas that should be addressed are:

- Purchasing Agent's Authority
- Purchasing Procedures and Thresholds
- Disaster Cost Recovery Procedures
- Code of Ethics for Contracting Personnel

I look forward to working with you and County Counsel on these recommendations.

Originator:dg C: J. Bueren