

Contra Costa County Fire Protection District



**Recommended Budget
Fiscal Year 2017-18**

Budget Drivers/Challenges

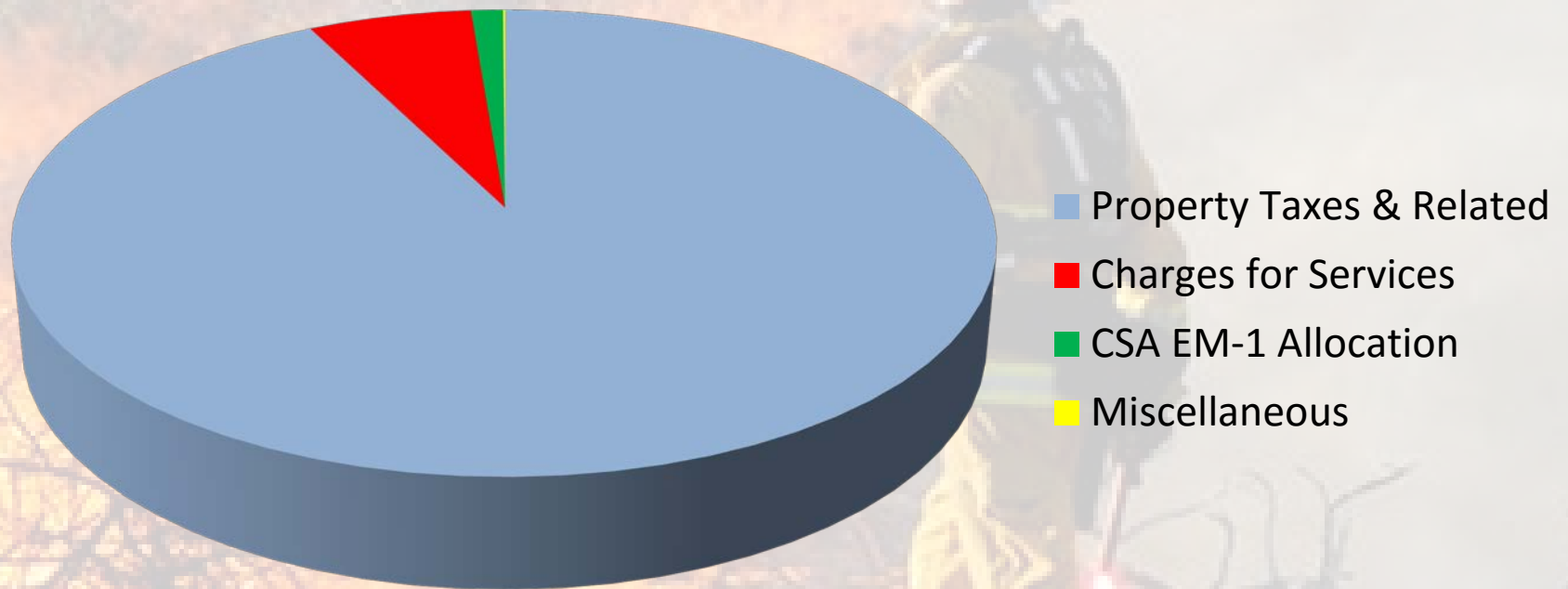
- New revenue and enterprise opportunities have resulted in significantly increased workload demands and the need for a larger investment in professional services, equipment, and staffing.
- Employer retirement contribution rates continue to be a significant cost driver. Safety Tier A employer base rate for FY 2017-18 is 77.88%.
- Debt service payments for Pension Obligation Bonds (POBs) are high (\$14.8 million in FY 17-18) relative to the District's overall budget.
- Must continue to address critical infrastructure and capital needs, including building maintenance/repair and heavy fire apparatus replacement.
- MOUs expiring June 30, 2017:
 - IAFF, Local 1230 (Safety)
 - United Chief Officers Association (Safety)

Property Tax Experience

- Over the four year period from 2009-10 to 2012-13, property tax revenues decreased by 13.3%. In the last four years, the increase was 28%.
- This means the total net increase over the past eight years was 14.7% and the average annual increase was 1.84%.
- Actual CCCFPD experience:
 - 2009-10 (7.8%)
 - 2010-11 (2.4%)
 - 2011-12 (1.9%)
 - 2012-13 (1.2%)
 - 2013-14 5.9%
 - 2014-15 9.3%
 - 2015-16 6.9%
 - 2016-17 5.9%
 - 2017-18 6.0% Budgeted

Revenue Sources

2017-18 Fire District General Operating Fund



Prior Year Comparison

FY 2016-17 Adopted Budget

- **\$124.3 Million ***
- **No Projected Net Use of Fund Balance**
- **353 FTEs ***
- **25 Fire Stations Open**
 - 26 Companies
 - 1 Squad

* After Adjustments

FY 2017-18 Recommended Budget

- **\$126.6 Million**
- **No Projected Net Use of Fund Balance**
- **351 FTEs ***
- **25 Fire Stations Open**
 - 26 Companies
 - 1 Squad

* Some positions moved to the EMS Transport Fund.

2017-18 Recommended Budget (\$)

<u>Major Expenditure Objects</u>		
Salaries and Benefits		94,028,953
Services and Supplies		10,070,037
Interagency/Other		4,631,583
Capital Equipment		472,800
Debt Transfers (POBs)		17,382,941
<u>TOTAL EXPENDITURES</u>		<u>126,586,314</u>
<u>PROJECTED REVENUE</u>		<u>126,586,314</u>

Notable 2016-17 Accomplishments

- Responded to over 65,000 incidents in calendar year 2016 (4.6% increase over prior year) and approximately 17,700 life safety inspections and plan reviews (11% increase over prior year).
- Implemented a standardized, more accurate system for capturing and reporting incident response data.
- Repositioned and added internal resources to effectively manage, both operationally and financially, the emergency ambulance program and Alliance with AMR.
- Fully transitioned the dispatching of ambulance units to the District and reduced call processing time by an average of 51 seconds.
- Reopened Fire Station 87 in the City of Pittsburg.
- Re-staffed Engine 6 at Fire Station 6 in the City of Concord.
- Initiated the rebuilding of Fire Station 16 in the City of Lafayette.

Notable 2016-17 Accomplishments (Continued)

- Developed five-year plans to address maintenance and replacement of facilities, the District's heavy fleet, and critical equipment such as SCBA, radios, thermal imaging cameras, gas monitors, defibrillators, etc.
- Acquired a 32' fire boat and established a Maritime Response Team.
- Placed new heavy fire apparatus into service: four (4) Type I Engines, two (2) Heavy Rescues, three (3) 105' Tractor-Drawn Ladder Trucks, one (1) 105' Straight Ladder Truck, one (1) Mobile Command Unit, and one (1) Bulldozer Transport.
- Conducted and completed Firefighter Recruit Academy 50.
- Conducted an energy usage assessment and entered into an energy assessment contract and equipment lease-purchase agreement to implement long-term conservation measures, including the installation of solar panels at three different sites.
- Completed study of the District's fleet services division.

2017-18 Plans and Goals

- Continue to reposition and add internal resources to effectively manage, both operationally and financially, the emergency ambulance program.
- Pursue federal supplemental reimbursement (i.e., GEMT) for ambulance services provided in FY 2016-17.
- Fill new dispatcher positions to increase efficiency with single point call processing, dispatching, and resource tracking.
- Expand dispatcher user agency services and update user agency fees.
- Complete construction work at Fire Station 16 in the City of Lafayette.
- Initiate construction work on a new Fire Station 70 in the City of San Pablo.
- Develop long term funding plan for fire station construction projects.

2017-18 Plans and Goals (Continued)

- Complete District-wide energy infrastructure upgrade project.
- Begin deploying fire personnel as HazMat Specialists to hazardous materials incidents.
- Continue periodic replacement of capital equipment, such as heavy fire apparatus and support equipment.
- Continue addressing deferred facility and grounds maintenance projects, such as painting, roofing, and asphalt repair.
- Pursue new funding mechanisms such as development impact fees and creation of Community Facilities Districts in areas of new development.
- Hire and conduct Firefighter Recruit Academy 51.

Contra Costa County Fire Protection District

**Emergency
Ambulance
Service**



Ambulance Service Overview

- Effective January 1, 2016, the Fire District became the exclusive operator of emergency ambulance service within EOAs I, II, and V in Contra Costa County.
- AMR provides emergency ambulance service on behalf of the District, as the ambulance service sub-contractor, pursuant to the establishment of the Alliance.
- Effective February 1, 2016, the dispatching of ambulance resources was transitioned from AMR to the Fire District. This reduced call processing times.
- The District continues to develop its relationship with AMR in an effort to maximize operational efficiency and deliver outstanding service to the citizens of Contra Costa County.
- The new endeavor has required substantial adjustment. The District continues to reposition internal resources to effectively manage the operational and financial components of the ambulance service program.

CCCFPD EMS Transport Fund FY 2017-18 Recommended Budget

<u>Major Expenditure Objects</u>	
Salaries and Benefits	1,910,854
Services and Supplies	41,589,146
Expenditure Transfers	1,500,000
<u>TOTAL EXPENDITURES</u>	<u>45,000,000</u>
<u>PROJECTED REVENUE</u>	<u>45,000,000</u>

Note: This fund allows the District to track revenue from governmental, commercial, and private payers for ambulance services rendered and expenditures associated with the provision of those services.

Alliance Performance

- Transports
 - January-December 2016: 71,283 (366 days)
- Averaging 194.8 transports/day in 2016. AMR averaged 187.8 transports/day in 2015.
- Ambulance Units Hours (Provided by AMR)
 - January-December 2016: 236,709.50
- AMR provided an average of 646.75 ambulance unit hours/day and 4,527 ambulance unit hours/week in 2016.
- Contemplated using 5,173 unit hours/per week in ambulance bid proposal.

Alliance Performance

- Despite the service transition and lower than anticipated unit hours, the Alliance has been able to exceed the contractual response time performance standard of 90% within each zone.
- At current payer mix, collections rate, and contract expenses, system is financially sustainable.
- More work needs to be done to establish appropriate reserves and prepare for future uncertainties in health care system and payer plans.
- Staff will provide a retrospective financial overview of the ambulance program during its first year of operation (2016) at the Fire Board meeting in May.



Questions?