

Contra Costa County Fire Protection District



Recommended Budget Fiscal Year 2016-2017

Budget Drivers/Challenges

- Still recovering from long and deep recession during which reductions in service occurred, employee take-home pay declined, aging equipment was not replaced, and infrastructure needs were not adequately addressed.
- Employer retirement contribution rates continue to be a significant cost driver. Safety Tier A employer base rate for FY 2016-17 is 74.55%.
- Must continue to address critical capital needs and building maintenance and repair projects.
- New revenue and enterprise opportunities have resulted in increased workload demands and the need for a larger investment in professional services, equipment, and staffing.
- Discontinuation of federal staffing grant (SAFER) funding for one engine company and two squads.

Property Tax Experience

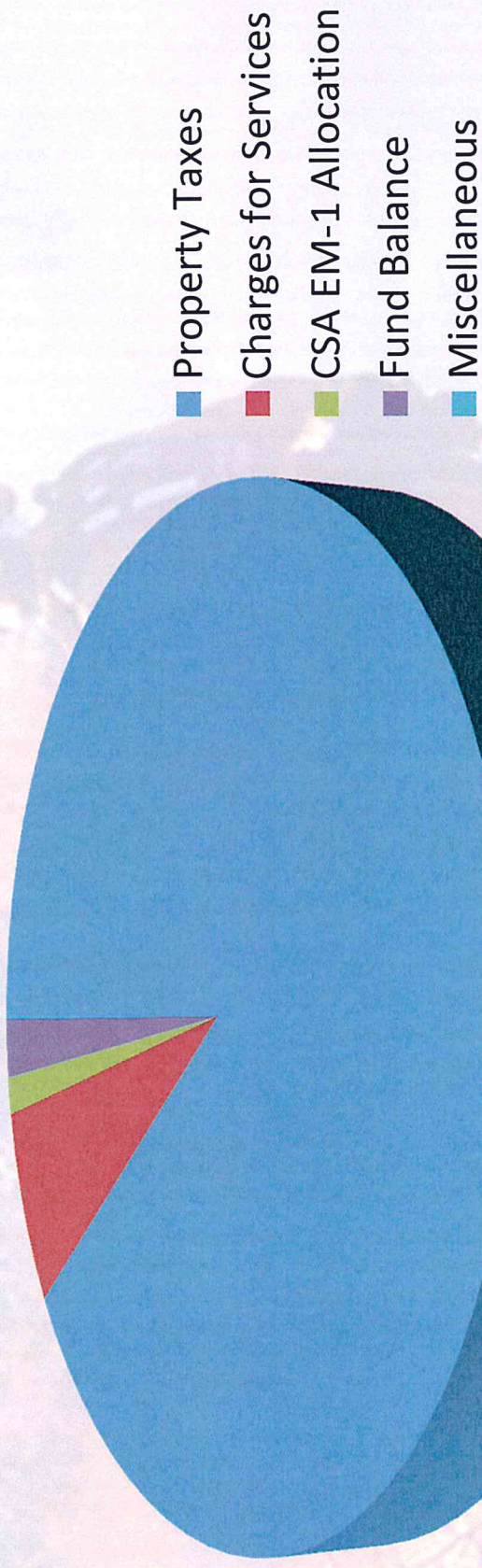
- Over the four year period from 2009-10 to 2012-13, property tax revenues decreased by 13.3%. In the last three years, the increase was 22.1%.
- This means the total net increase over the past seven years was 8.8% and the average annual increase was 1.26%.

- Actual CCCFPD experience:

– 2009-10	(7.8%)
– 2010-11	(2.4%)
– 2011-12	(1.9%)
– 2012-13	(1.2%)
– 2013-14	5.9%
– 2014-15	9.3%
– 2015-16	6.9%
– 2016-17	6.0% Budgeted

Revenue Sources

2016-17 Fire District General Operating Fund



Prior Year Comparison

FY 2015-16 Adopted Budget

- **\$120 Million ***
- **\$1.6 Million Projected Use of Fund Balance ***
- **339 FTEs ***
- **24 Fire Stations Open**
 - 24 Companies
 - 3 Squads

FY 2016-17 Recommended Budget

- **\$123.8 Million**
- **No Projected Net Use of Fund Balance**
- **353 FTEs**
- **25 Fire Stations Open**
 - 26 Companies
 - 1 Squad

* After Adjustments

2016-17 Recommended Budget (\$)

<u>EXPENDITURES</u>		<u>REVENUE</u>	
Salaries and Benefits	91,659,392	Property Tax	106,475,840
Services and Supplies	10,339,203	Charges for Services	8,043,500
Interagency/Other	4,268,647	Intergovernmental	5,238,526
Capital	847,000	CSA EM-1 Allocation	1,533,722
POB P&I Payments	14,069,608	Other	100,000
POB Savings Transfer	2,603,495	Fund Balance	2,395,757
TOTAL EXPENDITURES	123,787,345	TOTAL REVENUE	123,787,345

Notable 2015-16 Accomplishments

- Responded to over 48,000 incidents in calendar year 2015 (7.4% increase over prior year) and approximately 15,910 life safety inspections and plan reviews (25% increase over prior year).
- Effective January 1, 2016, District awarded the contract to provide emergency ambulance service within EOAs I, II, and V in Contra Costa County.
- Hired and trained staff to transition the dispatching of ambulance resources from AMR's dispatch center to the Fire District.
- Invested in new CAD infrastructure and upgrades to increase reliability and reduce call processing errors and call processing times. Established standardized method for capturing and reporting response data and analyzed dispatch and deployment models to improve performance.

Notable 2015-16 Accomplishments (Continued)

- Executed a second low-interest lease-purchase agreement for the continued replacement of the District's aging heavy fire apparatus.
- Placed new fire apparatus into service, including two (2) Type III Wildland Fire Engines, nine (9) Type I Fire Engines, three (3) 100' aerial ladder trucks, and one (1) heavy duty rescue vehicle.
- Updated Capital Improvement Plan and continued to address infrastructure needs and the replacement of critical capital and non-capital equipment.
- Began the rehabilitation of Fire Station 16 in western Lafayette.
- Conducted and completed Firefighter Recruit Academy 49. Started pre-hire process for Academy 50. Academy scheduled to begin in the second quarter of FY 2016-17.
- Awarded a grant for a regional mobile command unit and other grants for rescue apparatus upgrades, security upgrades, and portable radios.

2016-17 Plans and Goals

- Re-staff Engine 6 in the City of Concord.
- Complete renovation/rehabilitation work at Fire Station 16 in the City of Lafayette. Re-open and re-staff station.
- Reposition internal resources to effectively manage, both operationally and financially, the emergency ambulance program and Alliance with AMR.
- Develop multi-year plans to continue to address maintenance needs for facilities, maintenance and replacement needs for the District's fleet, and maintenance and replacement of critical equipment such as SCBA, radios, hose, thermal cameras, cardiac monitors, etc.
- Continue to place new heavy fire apparatus into service, including four (4) Type 1 Fire Engines, one (1) 105' aerial ladder truck, and one (1) heavy duty rescue.
- Develop a plan to address fire station replacement/relocation. Plan will need to consider the current condition of facilities and projected maintenance costs, the impact of development, and incident response data.
- Enter into agreement with the City of San Pablo to share the costs of rebuilding Fire Station 70.
- Using updated Capital Improvement Plan, review existing and potentially new funding mechanisms such as development impact fees and Community Facilities Districts.
- Fill 14 new positions, 12 of which are for fire suppression and two of which are for EMS operations. Complete Academy 50, and place new recruits into service by the last quarter of FY 2016-17.

Ambulance Service Overview

- Effective January 1, 2016, the Fire District became the exclusive operator of emergency ambulance service within EOAs I, II, and V in Contra Costa County.
- AMR provides emergency ambulance service on behalf of the District, as the ambulance service sub-contractor, pursuant to the establishment of the Alliance.
- Effective February 1, 2016, the dispatching of ambulance resources was transitioned from AMR to the Fire District. This should reduce call processing times.
- The District continues to develop its relationship with AMR in an effort to maximize operational efficiency and deliver outstanding service to the citizens of Contra Costa County.
- The new endeavor has required substantial adjustment. The District continues to reposition internal resources to effectively manage the operational and financial components of the ambulance service program.

Ambulance Service - Operations

- Transports
 - January 2016: 6,194 (31 days)
 - February 2016: 5,588 (29 days)
- Averaging 196.4 transports/day in Jan-Feb. AMR averaged 187.8 transports/day in 2015.
- Ambulance Units Hours (Provided by AMR)
 - January 2016: 19,522
 - February 2016: 17,774
- AMR has been providing an average of 621.6 ambulance unit hours/day and 4,351.2 ambulance unit hours/week in Jan-Feb.
- Anticipated using at least 4,501 unit hours/per week during contract discussions.
- Despite the service transition and low unit hours, the Alliance has been able to meet its response time performance standards.

Ambulance Service - Finances

Actuals As of 3/31/2016

2016

	January	February	March
Net Charges	11,398,357	12,498,117	14,601,193
Net Collections	1,675,349	795,021	258,578
AMR UH Charges	2,726,052	2,481,961	2,726,050 *
Billing Charges	49,423	23,453	7,628
Cash	(1,100,126)	(1,710,393)	(2,475,100)

* Estimate

Ambulance Service - Finances

- To date, the District has transferred \$3 million from the CCCFPD General Operating Fund to the new CCCFPD EMS Transport Fund to maintain appropriate fund balance to pay AMR invoices.
- It is anticipated that at least one (1) additional transfer will be necessary.
- Due to the length of time it takes to get government and commercial payer application approvals and the subsequent delay in actual collections, it is too early to forecast what the District's net collections rate will be for ambulance service.
- The District intends to pursue federal supplemental reimbursement for ambulance services provided to individuals with certain government payer plans.

Questions?

