Appendix 2

I. Appendix 2: Head Start Performance Standards Appendix A

The following chart outlines the shared responsibilities between the Board of Supervisors, Policy Council, Head Start Director and EHSD Director.

FUNCTION	BOARD OF SUPER-VISORS	POLICY	HS* PROGRAM DIRECTOR	AGENCY DIRECTOR
I PLANNING 1304.50(d)(1)(iii)				
(a) 1304.50(d)(1)(iii)	A & C	С	В	С
Procedures for program planning in				
accordance with this Part and the				
requirements of 45 CFR 1305.3 (this				
regulation is binding on Policy				
Councils exclusively).				
(b) 1304.50(d)(1)(iv)	A & C	С	В	С
The program's philosophy and long -				
and short - range program goals and				
objectives (see 45 CFR 1304.51(a)				
and 45 CFR 1305.3 for additional				
requirements regarding program				
planning).				
(c) 1304.50(d)(1)(v)	A & C	С	В	С
The selection of delegate agencies				
and their service areas (this				
regulation is binding on Policy				
Councils exclusively) (see 45 CFR				
1301.33 and 45 CFR 1305.3(a) for				
additional requirements about				
delegate agency and service area				
selection, respectively).				
(d) 1304.50(d)(1)(vii)	A	С	В	(Review
Critorio for defining respuitment				Only)
Criteria for defining recruitment, selection, and enrollment priorities in				
accordance with the requirements of				
45 CFR Part 1305.				
45 CI N Fait 1303.				
(e) 1304.50(d)(1)(i)	A & C	С	В	С

All funding applications and amendments to funding applications for Early Head Start and Head Start, including administrative services, prior to the submission of such applications to the grantee (in the case of Policy Councils).				
(f) 1304.50(f)	Α	С	В	(Review Only)
Policy Council, Policy Committee, and Parent Committee reimbursement. Grantee and delegate agencies must enable low income members to participate fully in their group responsibilities by providing, if necessary, reimbursements for reasonable expenses incurred by the members.				
(g) 1304.50(d)(1)(viii)	Α	С	В	С
The annual self-assessment of the grantee or delegate agency's progress in carrying out the programmatic and fiscal intent of its grant application, including planning or other actions that may result from the review of the annual audit and findings from the federal monitoring review (see 45 CFR 1304.51(i)(1) for additional requirements about the annual self-assessment).				

FUNCTION	BOARD OF SUPER- VISORS	POLICY	HS* PROGRAM DIRECTOR	AGENCY DIRECTOR
II GENERAL PROCEDURES 1304.50 (d)(1)(vi)				
(a) 1304.50(d)(1)(vi) The composition of the Policy Council or the Policy Committee and the procedures by which policy group members are chosen.	A & C	С	В	С
(b) 1304.50(g)(1) Grantee and delegate agencies must have written policies that define roles and responsibilites of the governing body members and that inform them of the mananagement procedures and functions necessary to implement a high quality program.	A & C	С	N/A	С
(c) 1304.50(d)(1)(ii) Procedures describing how the governing body and the appropriate policy group will implement shared decision-making.	A & C	С	В	С
(d) 1304.50(h) Internal dispute resolution. Each grantee and delegate agency and Policy Council or Policy Committee jointly must establish written procedures for resolving internal disputes, including impasse procedures, between the governing body and policy group.	A & C	С	В	С
(e) 1304.50(d)(2)(v) Establish and maintain procedures for hearing and working with the grantee or delegate agency to resolve community complaints about the program.	В	В	В	В
(f) 1304.50(g)(2) Grantee and delegate agencies must ensure that appropriate internal controls are established and implemented to safeguard federal funds in accordance with 45 CFR 1301.13.	А	N/A	В	В
(g) 1304.50(d)(1)(ix) The annual independent audit that must be conducted in accordance with 45 CFR 1301.12.	A & C	N/A	В	В

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3

FUNCTION	BOARD OF SUPER- VISORS	POLICY	HS* PROGRAM DIRECTOR	AGENCY DIRECTOR
III HUMAN RESOURCES MANAGEMENT 1304.50(d)(1)(x)				
(a) 1304.50(d)(1)(x) Program personnel policies and subsequent changes to those policies, in accordance with 45 CFR 1301.31, including standards of conduct for program staff, consultants, and volunteers.	A & C	С	В	В
(b) 1304.50(d)(1)(xi) Decisions to hire or terminate the Early Head Start or Head Start Director of the grantee agency.	A & C	С	N/A	В
(c) 1304.50(d)(1)(xii) Decisions to hire or terminate any person who works primarily for the Early Head Start or Head Start program of the grantee agency.	С	С	B (Grantee Only)	С
(d) 1304.50(d)(1)(xi) Decisions to hire or terminate the Early Head Start or Head Start Director of the delegate agency.	N/A	N/A	N/A	В
(e) 1304.50(d)(1)(xii) Decisions to hire or terminate any person who works primarily for the Early Head Start or Head Start program of the delegate agency.	N/A	N/A	B (Delegate Only)	С

KEY AND DEFINITIONS AS USED IN CHART

- * When a grantee or delegate agency operates an Early Head Start program only and not an Early Head Start and a Head Start program, these responsibilites apply to the Early Head Start Director.
- A. General Responsibility. The group with legal and fiscal responsibility that guides and oversees the carrying out of the functions described through the individual or group given operating responsibility.
- B. Operating responsibility. The individual or group that is directly responsible for carrying out or performing the functions consistent with the general guidance and oversight from the group holding general responsibility.
- C. Must Approve or Disapprove. The group must be involved in the decision-making process prior to the point of seeking approval. If it does not approve, a proposal cannot be adopted, or the proposed action taken, until agreement is reached between the disagreeing groups.
- D. Determined locally. Management staff functions as determined by the local governing body and in accordance with all Head Start regulations.

(Existing Appendix A requirements PLUS the added ones from the 2007 HS legislation)**

Procedure/Plan/Application	Approval Required		Frequency of Approval	
	Board of Directors	Policy Council		
Planning Procedure (Road Map)	Х	Х	Annually	

Goals and Objectives	X	Х	Annually
Child Recruitment/Selection Procedures	X	X	Annually
Budget and Grant Application	(added)	X	Annually - and as needed for
Call Assessment and Display for Compations	V	V	supplements
Self Assessment and Plan for Corrections	(added)	X	Annually
Board Composition Requirements for non- governmental agencies	X (added)		One-time (until changed)
Board and PC Conflict of Interest requirements	X (added)	X (added)	One-time (until changed)
Board approval of PC Composition Procedure for how PC members are selected	X X (added)	X (added)	One-Time (until changed)
Policy defining roles/ responsibilities of governing board members for implementing a high quality program	X		One-Time (until changed)
Procedures describing how shared governance is implemented	Х	Х	One-Time (until changed)
Dispute Resolution & Impasse Procedure (OHS will issue procedure)	Х	Х	One-Time (until changed)
Procedures to resolve community complaints, conduct investigations.	X Previously "operating" role	Previously "operating" role	One-Time (until changed)
Personnel Policies & Procedures (Revisions to	X	Х	As Needed

originally approved)			
Service Area Plans		Х	Annually
Financial Management Accounting & Reporting	Х		One-Time
Policies including audit	(added)		(until changed)
Board: Hiring/Termination procedures for Executive,	Х		One-Time
Head Start, Fiscal, and HR Directors	(added)		(until changed)
Policy Council: Hiring and firing criteria for program staff.		X (added)	

Required Reports	To Board	To PC	Frequency
Budget and Program Reports	Х	Х	Periodic
Budget Reports	X	X	Monthly
Credit Card Expense Reports	х	Х	Monthly
USDA Meals/Snacks	x	X	Monthly
Program Information Summaries	x	X	Monthly
Enrollment Reports	x	X	Monthly

^{**} Additional clarifications and revised regulations will be forthcoming from OHS.