

Contra Costa County Fire Protection District



**Recommended Budget
Fiscal Year 2015 - 2016**

Budget Drivers/Challenges

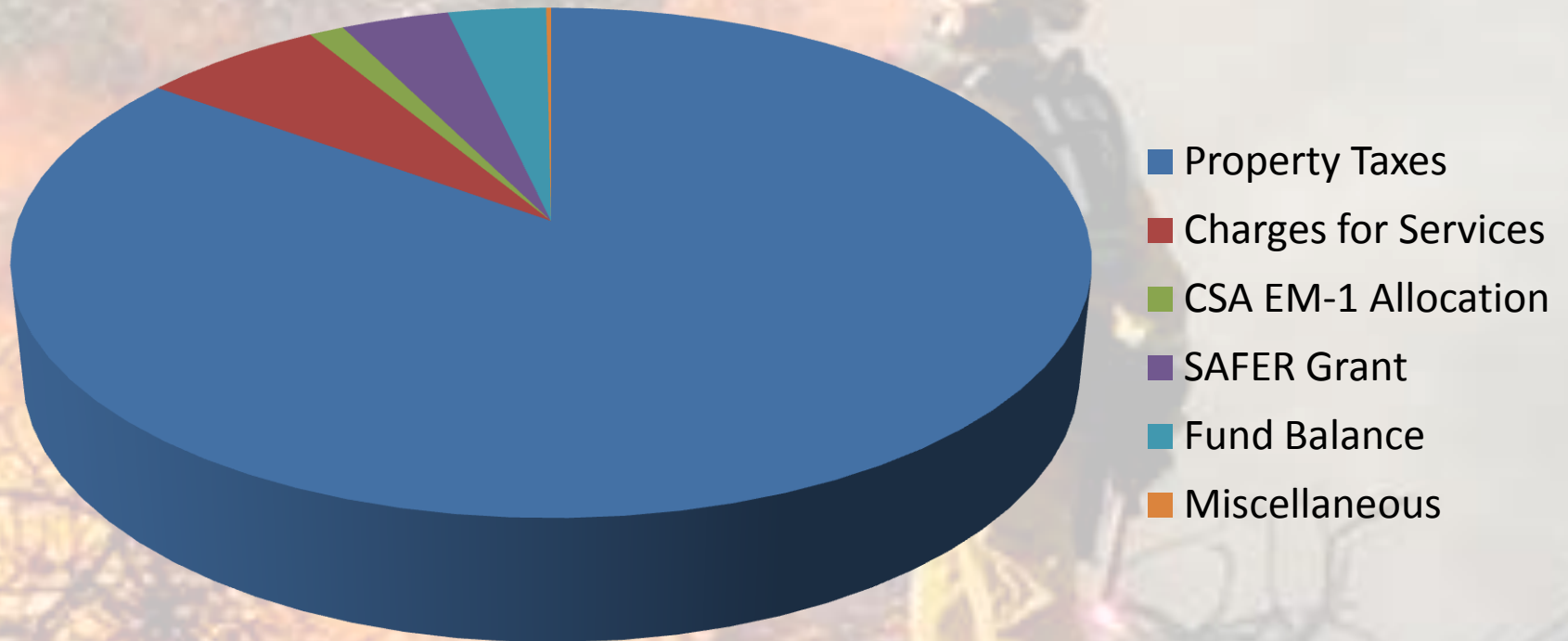
- District still recovering from long and deep recession during which reductions in service occurred, employee take-home pay declined due to wage and benefit concessions, aging equipment was not replaced, and infrastructure needs were not adequately addressed.
- Employer retirement contribution rates continue to be a significant cost driver.
- Budget must incorporate wage increases.
- Must continue to address critical capital needs and building maintenance and repair projects.
- New revenue and enterprise opportunities will result in increased workload demands and the need for a larger investment in professional services, equipment, and staffing.
- Use of fund balance necessary to balance budget.

Property Tax Experience

- Over the four year period from 2009-10 to 2012-13, property tax revenues decreased by 13.3%. In the last two years, the increase was 15.2%.
- This means the total net increase over the past six was only 1.9%
- Actual CCCFPD experience:
 - 2009-10 (7.8%)
 - 2010-11 (2.4%)
 - 2011-12 (1.9%)
 - 2012-13 (1.2%)
 - 2013-14 5.9%
 - 2014-15 9.3%
 - 2015-16 6.5% Projected, 6% Budgeted

Revenue Sources

2015-16 Projection



Prior Year Comparison

FY 2014-15 Adopted Budget

- **\$110 Million**
- **\$5.5 Million Projected Use of Fund Balance**
- **302 FTEs**
- **23 Fire Stations Open**
 - **23 Companies**
 - **0 Squads**

FY 2015-16 Recommended Budget

- **\$119 Million**
- **\$1.5 Million Projected Use of Fund Balance**
- **336 FTEs**
- **24 Fire Stations Open**
 - **24 Companies**
 - **3 Squads**

2015-16 Recommended Budget (\$)

EXPENDITURES

Salaries and Benefits	\$ 87,988,989
Services and Supplies	9,827,878
Interagency Charges	4,600,600
Capital	613,000
POB P&I Payments	13,383,203
POB Stabilization Transfer	2,600,396

TOTAL EXPENDITURES \$ 119,014,066

REVENUE

Property Tax	\$ 101,161,780
Charges for Services	\$ 7,588,634
CSA EM-1 Allocation	\$ 1,464,426
SAFFER Grant	\$ 4,500,000
Other	\$ 206,188
Fund Balance	\$ 4,093,038

TOTAL REVENUE \$ 119,014,066

2015-16 Recommended Budget (Highlights)

- Continuation of \$9.6 million federal staffing grant.
- Successful sales tax measure (Measure K) in the City of San Pablo for enhanced EMS.
- 9.3% growth in total AV in 2014-15. 6.5% projected growth in 2015-16. 6% budgeted for 2015-16.
- Settled contract with largest labor group. Wage settlement authorizes 7.7% in COLAs over three year period and gradually eliminates 9% employee subvention of employer cost towards retirement.
- Budget addresses station repair projects, the acquisition of heavy fire apparatus, and other capital and non-capital equipment.
- Includes appropriation for fire boat. District has substantial exposure to water ways and yet currently does not possess the equipment to fight fires in refinery/marina/dock areas.
- Includes salary and benefit costs for seven new positions to provide critical support in long neglected areas such as telecommunications, IT, facilities management, administration, and training.
- District continues to exceed 10% reserve requirement despite \$1.5 million planned use of fund balance in 2015-16.

Looking to the future...

- The District is in the process of implementing a cost recovery program for emergency medical first responder services.
- In January 2015 the fire station in the City of Clayton was reopened and staffed on a full-time basis. Two-person squads were added at fire stations in the Cities of Concord and Walnut Creek.
- In May 2015 a two-person squad will be added at fire station 70 in City of San Pablo.
- The District is in the final steps of negotiating a partnership with the Moraga-Orinda Fire Protection District to cooperatively build and operate a fire station to serve western Lafayette and Orinda.
- The District is updating and modernizing its business practices, web site, social media presence, and uniforms.
- The 911-system in the regional communications center has been updated and changes to dispatch and deployment models are being finalized.
- The District continues to pursue alternative revenue sources and enterprise opportunities to stabilize the provision of services and reduce reliance on property tax revenue.
- The District is in the process of finalizing an agreement with AMR to compete for rights to Contra Costa County Emergency Ambulance Exclusive Operating Areas I, II, and V.



Questions?